UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 4, 2021

HILLENBRAND, INC.

(Exact Name of Registrant as Specified in Charter)

1-33794

Indiana

26-1342272

(State of Incorporation)	(Commission File Number)	(IRS Employer Identification No.)
One Batesville Boulevard Batesville IN (Address of Principal Executive Offices	3)	47006 (Zip Code)
•	's telephone number, including area code: (8	
(Former	Not Applicable Name or Former Address, if Changed Since I	Last Report)
Check the appropriate box below if the Form 8-K filing is intended	ded to simultaneously satisfy the filing obliga-	tion of the registrant under any of the following provisions:
☐ Written communications pursuant to Rule 425 under the Sec	eurities Act (17 CFR 230.425)	
☐ Soliciting material pursuant to Rule 14a-12 under the Exch	ange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14d-	-2(b) under the Exchange Act (17 CFR 240.14	Id-2(b))
☐ Pre-commencement communications pursuant to Rule 13e-	4(c) under the Exchange Act (17 CFR 240.13	e-4(c))
Securities registered pursuant to Section 12(b) of the Act:		
Title of each class Common Stock, without par value	Trading Symbol(s) HI	Name of each exchange on which registered New York Stock Exchange
Indicate by check mark whether the registrant is an emerging gr Act of 1934.	owth company as defined in Rule 405 of the S	Securities Act of 1933 or Rule 12b-2 of the Securities Exchange
Emerging growth company \square		
If an emerging growth company, indicate by check mark if the raccounting standards pursuant to Section 13(a) of the Exchange		ransition period for complying with any new or revised financial

Item 2.02. Results of Operations and Financial Condition

On August 4, 2021, Hillenbrand, Inc. (the "Company") announced its earnings for the third quarter ended June 30, 2021. This announcement is more fully described in the press release filed as Exhibit 99.1 to this Current Report on Form 8-K. The Company will sponsor a conference call and simultaneous webcast at 8 a.m. EST August 5, 2021. The webcast will be accessible on the Company's website at http://ir.hillenbrand.com.

The information in this Report, including any Exhibits, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liability of that section, and shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No	Description
Exhibit 99.1 Exhibit 104	Press Release dated August 4, 2021, issued by the Company Cover Page Interactive Data File (the cover page XBRL tags are embedded in the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HILLENBRAND, INC.

Date: August 4, 2021

BY: /s/ Kristina A. Cerniglia

Kristina A. Cerniglia Senior Vice President and Chief Financial Officer

Date: August 4, 2021

BY: /s/ Andrew S. Kitzmiller

Andrew S. Kitzmiller

Vice President, Controller and Chief Accounting Officer

HILLENBRAND

Hillenbrand Announces Fiscal Third Quarter 2021 Results

Fiscal Third Quarter 2021 Highlights:

- Revenue of \$695 million increased 14% year over year led by growth in Molding Technology Solutions; pro forma revenue increased
 18%
- GAAP EPS of \$0.53 increased 66% compared to the prior year; adjusted EPS of \$0.85 increased 5% primarily driven by growth in Molding Technology Solutions
- Record total backlog of \$1.77 billion increased 57% year over year, or 62% on a pro forma basis, led by large plastics projects in Advanced Process Solutions and injection molding equipment within Molding Technology Solutions; total backlog increased 16% sequentially
- Cash flow from operations of \$184 million increased \$109 million compared to the prior year driven by favorable timing of working capital; net leverage decreased to 1.4x, down 0.3x sequentially
- Completed ~\$100 million of share repurchases through end of July 2021
- Fiscal Q4 2021 guidance: Adjusted EPS range of \$0.82 to \$0.92

BATESVILLE, Ind., August 4, 2021 --/PRNewswire/ --Hillenbrand, Inc. (NYSE: HI) reported results for the third quarter of fiscal 2021, which ended June 30, 2021.

"We had another strong quarter of performance with exceptional cash generation and record backlog due to continued momentum in our industrial businesses, while Batesville performed better than expected," said Joe Raver, President and Chief Executive Officer of Hillenbrand. "I would like to thank our associates throughout the world for their continued dedication and execution in an environment that remains challenging due to COVID-19, rising inflation, and global supply chain disruptions. We remain focused on driving growth through strategic investments in our large platform businesses while capturing the full benefits of the Milacron integration. Our healthy balance sheet and solid backlog gives us confidence as we look to finish out a strong year for Hillenbrand."

Third Quarter 2021 Results

Revenue of \$695 million increased 14% compared to the prior year, primarily driven by growth within Molding Technology Solutions and Advanced Process Solutions, partially offset by the divestitures of Red Valve and ABEL. Total revenue increased 10% excluding the impact of foreign currency exchange. On a pro forma basis, which excludes the divested Red Valve and ABEL businesses in Advanced Process Solutions, revenue increased 18% year over year, or 13% excluding the impact of foreign currency exchange.

Net income of \$40 million, or \$0.53 per share, increased \$0.21, or 66%, largely due to volume growth in Molding Technology Solutions, productivity improvements, favorable pricing, and inventory step-up charges in the prior year that did not repeat. This growth was partially offset by inflation and unfavorable mix. Adjusted net income of \$65 million resulted in adjusted EPS of \$0.85, an increase of \$0.04, or 5%. The adjusted effective tax rate for the quarter was 30.4%, an increase of 370 basis points from the prior year, primarily due to an increase in the recognition of deferred taxes on unremitted foreign earnings as well as an unfavorable impact of recent German tax legislation.

Adjusted EBITDA of \$126 million increased 4% year over year. On a pro forma basis, adjusted EBITDA increased 7% primarily driven by higher volume. Adjusted EBITDA margin of 18.2% decreased 170 basis points compared to a year ago primarily due to cost inflation and unfavorable mix, which more than offset operating leverage from higher volume, productivity improvements, and favorable pricing.

Advanced Process Solutions (APS)

Revenue of \$313 million increased 11% compared to the same period in the prior year. Revenue increased 5% excluding the impact of foreign currency exchange. On a pro forma basis, which excludes the divested Red Valve and ABEL businesses, revenue increased 18% year over year, or 11% excluding the impact of foreign currency, primarily driven by an increase in large plastics projects and favorable pricing.

Adjusted EBITDA of \$61 million increased 6% year over year. On a pro forma basis, adjusted EBITDA increased 13% driven by higher volume, favorable pricing, and productivity improvements, partially offset by cost inflation and an increase in strategic investments. Adjusted EBITDA margin of 19.5% decreased 100 basis points on a pro forma basis as cost inflation and strategic investments more than offset productivity improvements, favorable pricing, and operating leverage from higher volume.

Record backlog of \$1.4 billion increased 52% on a pro forma basis compared to the prior year, or 45% excluding the impact of foreign currency, primarily driven by an increase in order volume for large polyolefin systems. Sequentially, backlog increased 19% compared to the quarter ended March 31, 2021.

Molding Technology Solutions (MTS)

Revenue of \$244 million increased 31% year over year driven by increases across all product lines. Excluding the impact of foreign currency, revenue increased 26%.

Adjusted EBITDA of \$49 million increased 29%, largely driven by volume growth and productivity improvements, partially offset by unfavorable mix due to an increased proportion of injection molding equipment and cost inflation. Adjusted EBITDA margin of 20.2% decreased 30 basis points as the impact of unfavorable mix and cost inflation more than offset operating leverage from higher volume and productivity improvements.

Record backlog of \$388 million increased 110% year over year driven by an increase in orders for injection molding, extrusion, and hot runner equipment. Sequentially, backlog increased 7% compared to the quarter ended March 31, 2021.

Batesville

Revenue of \$138 million decreased 1% year over year due to lower burial casket sales resulting from an estimated decline in deaths associated with the COVID-19 pandemic. This decrease was partially offset by higher average selling price.

Adjusted EBITDA of \$30 million decreased 18% year over year, and adjusted EBITDA margin of 21.6% was 440 basis points lower than the prior year primarily driven by commodity and non-commodity inflation and lower volume.

Balance Sheet, Cash Flow and Capital Allocation

Hillenbrand generated cash flow from operations of \$184 million in the quarter, an increase of \$109 million year over year, primarily driven by favorable timing of working capital and higher earnings. During the quarter, the Company repurchased approximately 993,000 shares for \$43.4 million at an average share price of \$43.73 and returned \$16 million to shareholders in the form of quarterly dividends. Subsequent to the quarter, the Company purchased an additional 1,289,000 shares through the end of July for \$56.6 million or an average share price of \$43.88.

Net debt at the end of the quarter was \$736 million, and the net debt to adjusted EBITDA ratio was 1.4x, a sequential decrease of 0.3x from March 31, 2021. As of quarter end, we had liquidity of approximately \$1.4 billion, including \$476 million in cash on hand and the remainder available under our revolving credit facility.

Fiscal Q4 2021 Outlook

Given continued uncertainties related to the COVID-19 pandemic, including pandemic duration, severity and resurgence in various parts of the world, vaccine availability and effectiveness, supply chain disruptions and other effects, the Company's outlook assumes a continued gradual stabilization of the global economy and no significant increase in pandemic-related disruptions to the Company's businesses:

- Total quarterly revenue is expected to be between \$713 and \$738 million, an increase of 6% to 9% year over year on a pro forma basis, which excludes Red Valve and ABEL
 - Advanced Process Solutions revenue is expected to be between \$340 and \$350 million, an increase of 9% to 12% on a pro forma basis, which excludes Red Valve and ABEL
 - Molding Technology Solutions revenue is expected to be between \$238 and \$250 million, an increase of 10% to 15%
 - o Batesville revenue is expected to be between \$135 and \$138 million, a decrease of 6% to 8%
- Adjusted EPS is expected to be in the range of \$0.82 to \$0.92

Conference Call Information

Date/Time: Thursday, August 5, 2021, 8:00 a.m. ET

Dial-In for U.S. and Canada: 1-877-407-8012 Dial-In for International: +1-412-902-1013 Conference call ID number: 13721745

Webcast link: http://ir.hillenbrand.com under the News & Events tab (archived through Friday, September 3, 2021)

Replay - Conference Call

Date/Time: Available until midnight ET, Thursday, August 19, 2021

Replay ID number: 13721745

Dial-In for U.S. and Canada: 1-877-660-6853 Dial-In for International: +1-201-612-7415

Hillenbrand's financial statements on Form 10-Q are expected to be filed jointly with this release and will be made available on the company's website (https://ir.hillenbrand.com).

In addition to the financial measures prepared in accordance with United States generally accepted accounting principles (GAAP), this earnings release also contains non-GAAP operating performance measures. These non-GAAP measures are referred to as "adjusted" measures and exclude the following items:

- · business acquisition, disposition, and integration costs;
- · restructuring and restructuring related charges;
- · impairment charges;
- · inventory step-up charges;
- · intangible asset amortization;
- certain debt financing activities;
- · gains and losses on divestitures;
- COVID-19 pandemic-related costs;
- the related income tax impact for all of these items; and
- the interaction of tax benefits and expenses related to the foreign income inclusion tax provisions and certain tax carryforward attributes associated with the acquisition of Milacron and divestitures, including the tax provisions related to the imposition of tax on Global Intangible Low-Taxed Income (GILTI) earned by certain foreign subsidiaries, the Foreign Derived Intangible Income Deduction (FDII), and the Base Erosion and Anti-Abuse Tax (BEAT) and their impact on loss carryforwards and foreign tax credits; and the revaluation of deferred tax balances as a result of functional currency fluctuations.

In consideration of the Milacron acquisition, beginning with the quarter ended June 30, 2020, the Company has reported adjusted EPS results that exclude after-tax acquisition-related intangible amortization, in addition to backlog amortization excluded in previous periods. Prior year periods have been restated to conform to the presentation in the current year periods. The Company believes reporting adjusted EPS in this manner better reflects its core operating results and offers greater consistency and transparency.

Refer to the Reconciliation of Non-GAAP Measures for further information on these adjustments. Non-GAAP information is provided as a supplement to, not as a substitute for, or as superior to, measures of financial performance prepared in accordance with GAAP.

Hillenbrand uses this non-GAAP information internally to make operating decisions and believes it is helpful to investors because it allows more meaningful period-to-period comparisons of ongoing operating results. The information can also be used to perform trend analysis and to better identify operating trends that may otherwise be masked or distorted by items such as the above excluded items. Hillenbrand believes this information provides a higher degree of transparency.

One important non-GAAP measure Hillenbrand uses is adjusted earnings before interest, income tax, depreciation, and amortization ("adjusted EBITDA"). A part of our strategy is to pursue acquisitions that strengthen or establish leadership positions in key markets. Given that strategy, it is a natural consequence to incur related expenses, such as

amortization from acquired intangible assets and additional interest expense from debt-funded acquisitions. Accordingly, we use adjusted EBITDA, among other measures, to monitor our business performance. We also use "adjusted net income" and "adjusted diluted earnings per share (EPS)," which are defined as net income and earnings per share, respectively, each excluding items described in connection with adjusted EBITDA. Adjusted EBITDA, adjusted net income, and adjusted diluted EPS are not recognized terms under GAAP and therefore do not purport to be alternatives to net (loss) income or to diluted EPS, as applicable. Further, Hillenbrand's measures of adjusted EBITDA, adjusted net income, or adjusted diluted EPS may not be comparable to similarly titled measures of other companies.

Another important non-GAAP operational measure used is backlog. Backlog is not a term recognized under GAAP; however, it is a common measurement used in industries with extended lead times for order fulfillment (long-term contracts), like those in which the Advanced Process Solutions and Molding Technology Solutions reportable operating segments compete. Backlog represents the amount of net revenue that we expect to realize on contracts awarded to Advanced Process Solutions and Molding Technology Solutions reportable operating segments. For purposes of calculating backlog, 100% of estimated net revenue attributable to consolidated subsidiaries is included. Backlog includes expected net revenue from large systems and equipment, as well as aftermarket parts, components, and service. The length of time that projects remain in backlog can span from days for aftermarket parts or service to approximately 18 to 24 months for larger system sales within the Advanced Process Solutions reportable operating segment. The majority of the backlog within the Molding Technology Solutions reportable operating segment is expected to be fulfilled within the next twelve months. Backlog includes expected revenue from the remaining portion of firm orders not yet completed, as well as net revenue from change orders to the extent that they are reasonably expected to be realized. Hillenbrand includes in backlog the full contract award, including awards subject to further customer approvals, which we expect to result in revenue in future periods. In accordance with industry practice, Hillenbrand's contracts may include provisions for cancellation, termination, or suspension at the discretion of the customer.

Hillenbrand expects that future revenue associated with Advanced Process Solutions and Molding Technology Solutions will be influenced by order backlog because of the lead time involved in fulfilling engineered-to-order equipment for customers. Although backlog can be an indicator of future net revenue, it does not include projects and parts orders that are booked and shipped within the same quarter. The timing of order placement, size, extent of customization, and customer delivery dates can create fluctuations in backlog and net revenue. Net revenue attributable to backlog may also be affected by foreign exchange fluctuations for orders denominated in currencies other than U.S. dollars.

Pro forma revenue and pro forma adjusted EBITDA are defined respectively as net revenue and adjusted EBITDA excluding net revenue and adjusted EBITDA directly attributable to Red Valve which was divested on December 31, 2020 and ABEL which was divested on March 10, 2021, excluding net revenue and adjusted EBITDA directly attributable to the Cimcool business which was divested on March 30, 2020, and including net revenue and adjusted EBITDA attributable to Milacron as if the acquisition had occurred on October 1, 2019. Hillenbrand uses pro forma

measures to assess performance of its reportable segments and the Company in total without the impact of recent acquisitions and divestitures.

Hillenbrand calculates the foreign currency impact on net revenue in order to better measure the comparability of results between periods. We calculate the foreign currency impact by translating current year results at prior year foreign exchange rates. This information is provided because exchange rates can distort the underlying change in sales, either positively or negatively.

See below for a reconciliation from GAAP operating performance measures to the most directly comparable non-GAAP (adjusted) performance measures. Given that there is no GAAP financial measure comparable to backlog, a quantitative reconciliation is not provided. In addition, forward-looking adjusted earnings per share for the fourth quarter of fiscal 2021 excludes potential charges or gains that may be recorded during the fiscal year, including among other things, items described above in connection with other "adjusted" measures. Hillenbrand thus also does not attempt to provide reconciliations of forward-looking non-GAAP earnings guidance to the comparable GAAP measure, as permitted by Item 10(e)(1)(i)(B) of Regulation S-K, because the impact and timing of these potential charges or gains is inherently uncertain and difficult to predict and is unavailable without unreasonable efforts. In addition, the Company believes such reconciliations would imply a degree of precision and certainty that could be confusing to investors. Such items could have a substantial impact on GAAP measures of Hillenbrand's financial performance.

Hillenbrand, Inc. Consolidated Statements of Operations (Unaudited) (in millions, except per share data)

		Three Months Ended June 30,			Nine Months Ended June 30,			
		2021		2020		2021		2020
Net revenue	\$	695.1	\$	607.5	\$	2,109.9	\$	1,823.3
Cost of goods sold		469.2		400.2		1,393.9		1,250.5
Gross profit	_	225.9		207.3		716.0		572.8
Operating expenses		126.6		118.5		396.2		411.9
Amortization expense		14.1		16.4		41.8		55.2
(Gain) loss on divestitures		(0.1)		_		(65.8)		3.0
Impairment charges		_		_		_		82.5
Interest expense		19.0		19.7		59.7		55.3
Other (expense) income, net		(0.4)		0.6		0.2		4.8
Income (loss) before income taxes		65.9		53.3		284.3		(30.3)
Income tax expense		24.4		28.3		86.1		17.7
Consolidated net income (loss)		41.5		25.0		198.2		(48.0)
Less: Net income attributable to noncontrolling interests		1.1		1.0		3.3		5.1
Net income (loss) attributable to Hillenbrand	\$	40.4	\$	24.0	\$	194.9	\$	(53.1)
Net income (loss) attributable to Hillenbrand — per share of common stock:								
Basic earnings (loss) per share	\$	0.54	\$	0.32	\$	2.59	\$	(0.73)
Diluted earnings (loss) per share	\$	0.53	\$	0.32	\$	2.57	\$	(0.73)
Weighted average shares outstanding (basic)		75.5		75.1		75.4		72.8
Weighted average shares outstanding (diluted)		76.2		75.1		75.9		72.8
Cash dividends per share	\$	0.2150	\$	0.2125	\$	0.6450	\$	0.6375

Condensed Consolidated Statements of Cash Flows

(in millions)

	Nine Months Ended June 30			June 30,
		2021		2020
Net cash provided by operating activities	\$	442.7	\$	120.1
Net cash provided by (used in) investing activities		144.1		(1,286.8)
Net cash (used in) provided by financing activities		(431.6)		1,031.1
Effect of exchange rate changes on cash and cash equivalents		10.7		1.1
Net cash flows		165.9		(134.5)
Cash, cash equivalents, and restricted cash:				
At beginning of period		311.8		399.4
At end of period	\$	477.7	\$	264.9

Reconciliation of Non-GAAP Measures

(in millions, except per share data)

		Three Months Ended June 30,				Nine Mon Jun	ded	
		2021	2020	,		2021		2020
Net income (loss) attributable to Hillenbrand	\$	40.4	\$ 2	4.0	\$	194.9	\$	(53.1)
Impairment charges (1)		_		_		_		82.5
Business acquisition, disposition, and integration costs ⁽²⁾		6.4		5.5		26.1		67.3
Restructuring and restructuring-related charges (3)		6.5		3.6		10.2		6.7
Inventory step-up (4)		_		3.6		_		40.7
Intangible asset amortization (5)		14.1	1	6.4		41.8		55.2
(Gain) loss on divestitures (6)		(0.1)		_		(65.8)		3.0
Debt financing activities (7)		0.9		0.3		2.9		2.3
Other (8)		0.7		2.0		1.1		2.4
Tax effect of adjustments (9)		(6.7)	(5.0)		(19.0)		(60.3)
Tax adjustments (10)		2.4	1	0.6		19.2		18.6
Adjusted net income attributable to Hillenbrand	\$	64.6	\$ 6	1.0	\$	211.4	\$	165.3
	=		-				_	
Diluted EPS	\$	0.53	\$ 0	.32	\$	2.57	\$	(0.73)
Impairment charges (1)		_		_		_		1.13
Business acquisition, disposition, and integration costs ⁽²⁾		0.08	0	.07		0.34		0.93
Restructuring and restructuring-related charges (3)		0.09	0	.05		0.14		0.09
Inventory step-up (4)		_	0	.05		_		0.56
Intangible asset amortization (5)		0.19	0	.22		0.56		0.76
(Gain) loss on divestitures (6)		_		_		(0.87)		0.04
Debt financing activities (7)		0.01		_		0.04		0.03
Other (8)		0.01	0	.03		0.01		0.03
Tax effect of adjustments (9)		(0.09)	(0	.07)		(0.25)		(0.83)
Tax adjustments (10)		0.03	0	.14		0.25		0.26
Adjusted Diluted EPS	\$	0.85	\$ 0	.81	\$	2.79	\$	2.27

(1) Hillenbrand recorded impairment charges to goodwill and certain intangible assets within both the Advanced Process Solutions and Molding Technology Solutions reportable operating segments during the nine months ended June 30, 2020.

(3) Restructuring and restructuring-related charges primarily included severance costs, unrelated to the acquisition and integration of Milacron, during the three and nine months ended June 30, 2021 and 2020.

(5) Intangible assets relate to our acquisition activities and are amortized over their useful lives. The amortization of acquired intangible assets is reported separately in our Consolidated Statements of Operations as amortization expense. The amortization of acquired intangible assets does not impact the core performance of our business operations since this amortization does not directly relate to the sale of our products or services.

Business acquisition, disposition, and integration costs during the three and nine months ended June 30, 2021 primarily included professional fees and employee-related costs attributable to the integration of Milacron and divestitures of Red Valve and ABEL. Business acquisition, disposition, and integration costs during the three and nine months ended June 30, 2020 included \$5.0 and \$62.7, respectively, of expenses for the settlement of outstanding Milacron share-based equity awards, professional fees, and severance and employee-related costs in connection with the acquisition and integration of Milacron. The remaining costs incurred during the three and nine months ended June 30, 2020 were primarily related to professional fees and other transaction costs in connection with the divestiture of Cimcool.

⁽⁴⁾ Represents the non-cash charges related to the fair value adjustment of inventories acquired in connection with the acquisition of Milacron during the three and nine months ended June 30, 2020.

- (6) The current year amounts represents the gain on divestiture of ABEL during the three and nine months ended June 30, 2021 and gain on the divestiture of Red Valve during the nine months ended June 30, 2021. The prior year amount represents the loss on the divestiture of Cimcool during the nine months ended June 30, 2020.
- (7) Debt financing activities during the three and nine months ended June 30, 2021 primarily included the accelerated amortization of deferred financing costs related to the \$225.0 term loan and the \$500.0 term loan which were repaid during the nine months ended June 30, 2021, along with certain other financing costs. Debt financing activities during the three and nine months ended June 30, 2020 primarily included the net interest expense on our \$375.0 senior unsecured notes prior to completing the Milacron acquisition, along with certain other Milacron acquisition financing costs.
- (8) Other primarily included incremental expenses directly attributable to the COVID-19 pandemic, such as costs for sanitization supplies, bad debt expense, and transportation costs, during the three and nine months ended June 30, 2021 and 2020.
- (9) Represents the tax effect of the adjustments previously identified above.
- (10) For three and nine months ended June 30, 2021 and 2020, this primarily represents the net impact from certain tax items related to the acquisition of Milacron and divestitures of Red Valve, ABEL, and Cimcool, additionally for the nine months ended June 30, 2020, this includes the revaluation of deferred tax balances in connection with enacted statutory tax rate reductions in certain foreign jurisdictions.

	Three Months Ended June 30,			ns Ended 30,
Shares used in computing non-GAAP per share amounts:	2021	2020	2021	2020
GAAP weighted average shares outstanding (diluted)	76.2	75.1	75.9	72.8
Non-GAAP dilutive shares excluded from GAAP EPS calculation ⁽¹⁾	_	_	_	0.1
Pro forma weighted average shares outstanding (diluted)	76.2	75.1	75.9	72.9

(1) Due to the occurrence of a net loss on a GAAP basis for the nine months ended June 30, 2020, potentially dilutive securities were excluded from the calculation of GAAP earnings per share, as they would have an anti-dilutive effect. However, as net income was earned on a non-GAAP basis, these shares have a dilutive effect on adjusted EPS and are included here.

	Three Months Ended June 30,			Nine Months Ended June 30,			nded
	2021 2020		2021			2020	
Adjusted EBITDA:							
Advanced Process Solutions	\$ 61.1	\$	57.6	\$	165.3	\$	166.6
Molding Technology Solutions	49.2		38.1		148.4		96.4
Batesville	29.8		36.4		126.7		91.4
Corporate	(13.9)		(11.1)		(41.9)		(30.9)
Less:							
Interest income	(0.9)		(0.6)		(2.5)		(2.5)
Interest expense	19.0		19.7		59.7		55.3
Income tax expense	24.4		28.3		86.1		17.7
Depreciation and amortization	28.7		33.9		86.3		98.4
Impairment charges	_		_		_		82.5
Business acquisition, disposition, and integration costs	6.4		5.5		25.2		67.3
Restructuring and restructuring-related charges	6.5		3.6		10.2		6.7
Inventory step-up	_		3.6		_		40.7
(Gain) loss on divestitures	(0.1)		_		(65.8)		3.0
Other	0.7		2.0		1.1		2.4
Consolidated net income (loss)	\$ 41.5	\$	25.0	\$	198.2	\$	(48.0)

		Jun	e 30,			Jun	e 30,	
		2021		2020		2021		2020
Consolidated net income (loss)	\$	41.5	\$	25.0	\$	198.2	\$	(48.0)
Interest income		(0.9)		(0.6)		(2.5)		(2.5)
Interest expense		19.0		19.7		59.7		55.3
Income tax expense		24.4		28.3		86.1		17.7
Depreciation and amortization		28.7		33.9		86.3		98.4
EBITDA		112.7		106.3		427.8		120.9
Impairment charges		_		_		_		82.5
Business acquisition, disposition, and integration costs		6.4		5.5		25.2		67.3
Restructuring and restructuring related charges		6.5		3.6		10.2		6.7
Inventory step-up		_		3.6		_		40.7
(Gain) loss on divestitures		(0.1)		_		(65.8)		3.0
Other		0.7		2.0		1.1		2.4
Adjusted EBITDA		126.2		121.0		398.5		323.5
Pro forma adjustments (see below)	·			(3.4)		(4.7)		(14.1)
Pro forma adjusted EBITDA	\$	126.2	\$	117.6	\$	393.8	\$	309.4
Pro forma adjustments:								
Less: ABEL adjusted EBITDA (1)	\$	_	\$	(2.8)	\$	(3.3)	\$	(5.9)
Less: Red Valve adjusted EBITDA (2)		_		(0.6)		(1.4)		(2.5)
Less: Cimcool adjusted EBITDA (3)		_						(10.2)
Add: Milacron adjusted EBITDA, pre-acquisition (4)		_		_		_		4.5
Pro forma adjustments to adjusted EBITDA	\$	_	\$	(3.4)	\$	(4.7)	\$	(14.1)
Pro forma adjusted EBITDA by segment:								
Advanced Process Solutions	\$	61.1	\$	54.2	\$	160.6	\$	158.2
Molding Technology Solutions	Ψ	49.2	Ψ	38.1	Ψ	148.4	Ψ	98.0
Batesville		29.8		36.4		126.7		91.4
Corporate		(13.9)		(11.1)		(41.9)		(38.2)
F	\$	126.2	\$	117.6	\$	393.8	\$	309.4

Three Months Ended

Nine Months Ended

The ABEL business, which was included within the Advanced Process Solutions reportable segment, was divested on March 10, 2021.

The Red Valve business, which was included within the Advanced Process Solutions reportable segment, was divested on December 31, 2020.

The Cimcool business, which was included within the Molding Technology Solutions reportable segment, was divested on March 30, 2020.

Milacron's results (inclusive of the Cimcool business) for the period of October 1, 2019 to November 20, 2019 were derived from the company's accounting records.

	Three Moi Jun	nths Ei e 30,	nded		nded		
	 2021		2020		2021		2020
Advanced Process Solutions net revenue	\$ 313.4	\$	281.3	\$	905.5	\$	899.0
Less: ABEL net revenue (1)	_		(9.5)		(15.5)		(24.9)
Less: Red Valve net revenue (2)	_		(7.2)		(8.0)		(23.9)
Advanced Process Solutions pro forma net revenue	313.4		264.6		882.0		850.2
Molding Technology Solutions net revenue	243.8		186.3		735.7		518.6
Less: Cimcool net revenue (3)	_		_		_		(53.3)
Add: Milacron net revenue, pre-acquisition (4)	_		_		_		115.7
Molding Technology Solutions pro forma net revenue	 243.8		186.3		735.7		581.0
Batesville net revenue	137.9		139.9		468.7		405.7
Consolidated pro forma net revenue	\$ 695.1	\$	590.8	\$	2,086.4	\$	1,836.9

⁽¹⁾ The ABEL business, which was included within the Advanced Process Solutions reportable segment, was divested on March 10, 2021.

⁽⁴⁾ Milacron's results (inclusive of the Cimcool business) for the period of October 1, 2019 to November 20, 2019 were derived from the Company's accounting records.

	June 30,	June 30, 2021		0, 2020
Advanced Process Solutions backlog	\$	1,378.0	\$	938.9
Less: ABEL backlog (1)		_		(15.9)
Less: Red Valve backlog (2)		_		(16.8)
Advanced Process Solutions pro forma backlog		1,378.0		906.2
Molding Technology Solutions backlog		387.9		184.9
Consolidated pro forma backlog	\$	1,765.9	\$	1,091.1

⁽¹⁾ The ABEL business, which was included within the Advanced Process Solutions reportable segment, was divested on March 10, 2021.

⁽²⁾ The Red Valve business, which was included within the Advanced Process Solutions reportable segment, was divested on December 31, 2020.

⁽³⁾ The Cimcool business, which was included within the Molding Technology Solutions reportable segment, was divested on March 30, 2020.

⁽²⁾ The Red Valve business, which was included within the Advanced Process Solutions reportable segment, was divested on December 31, 2020.

Forward-Looking Statements

Throughout this release, we make a number of "forward-looking statements" that are within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), Section 21E of the Securities Exchange Act of 1934, as amended, and the Private Securities Litigation Reform Act of 1995, and that are intended to be covered by the safe harbor provided under these sections. As the words imply, these are statements about future sales, earnings, cash flow, results of operations, uses of cash, financings, share repurchases, ability to meet deleveraging goals, and other measures of financial performance or potential future plans or events, strategies, objectives, beliefs, prospects, assumptions, expectations, and projected costs or savings or transactions of the Company that might or might not happen in the future, as contrasted with historical information. Forward-looking statements are based on assumptions that we believe are reasonable, but by their very nature they are subject to a wide range of risks. If our assumptions prove inaccurate or unknown risks and uncertainties materialize, actual results could vary materially from Hillenbrand's (the "Company") expectations and projections.

Words that could indicate that we are making forward-looking statements include the following:

intend	believe	plan	expect	may	goal	would	project
become	pursue	estimate	will	forecast	continue	could	anticipate
target	encourage	promise	improve	progress	potential	should	impact

This is not an exhaustive list, but is intended to give you an idea of how we try to identify forward-looking statements. The absence of any of these words, however, does not mean that the statement is not forward-looking.

Here is the key point: Forward-looking statements are not guarantees of future performance, and our actual results could differ materially from those set forth in any forward-looking statements. Any number of factors, many of which are beyond our control, could cause our performance to differ significantly from what is described in the forward-looking statements. These factors include, but are not limited to: the impact of contagious diseases such as the COVID-19 pandemic and the escalation thereof due to variant strains of the virus and the societal, governmental, and individual responses thereto, including supply chain disruption, loss of contracts and/or customers, erosion of some customers' credit quality, downgrades of the Company's credit quality, closure or temporary interruption of the Company's or suppliers' manufacturing facilities, travel, shipping and logistical disruptions, loss of human capital or personnel, and general economic calamities; risks that the integration of Milacron disrupts current operations or poses potential difficulties in employee retention or otherwise affects financial or operating results; the ability to recognize the benefits of the acquisition of Milacron or any other acquisition or disposition, including potential synergies and cost savings or the failure of the Company or any acquired company to achieve its plans and objectives generally; impairment charges to goodwill and other identifiable intangible assets; the risk of business disruptions associated with information technology, cyber-attacks, or catastrophic losses affecting infrastructure; competition in the industries in which we operate, including on price or from nontraditional sources in the death care industry; impacts of decreases in demand or changes in technological advances, laws, or regulation on the revenues that we derive from the plastics industry; our reliance upon employees, agents, and business partners to comply with laws in many countries and jurisdictions; the impact of the significant amount of indebtedness of the Company and its ability to meet its de-leveraging goals; the ability of the Company to comply with financial or other covenants in its debt agreements; global market and economic conditions, including those related to the financial markets; our level of international sales and operations; cyclical demand for industrial capital goods; continued fluctuations in mortality rates and increased cremations; the dependence of our business units on relationships with several large customers and providers; the impact to the Company's effective tax rate of changes in the mix of earnings or tax laws and certain other tax-related matters; involvement in claims, lawsuits and governmental proceedings related to operations; uncertainty in the United States political environment or global trade policy; adverse foreign currency fluctuations; increased costs or unavailability of raw materials or certain outsourced services; labor disruptions; increasing competition for highly skilled and talented workers; and the effect of certain provisions of the Company's governing documents and Indiana law that could decrease the trading price of the Company's common stock. Shareholders, potential investors, and other readers are urged to consider these risks and uncertainties in evaluating forward-looking statements and are cautioned not to place undue reliance on the forwardlooking statements. For a more in-depth discussion of these and other factors that could cause actual results to differ from those contained in forward-looking statements, see the discussions under the heading "Risk Factors" in Part I, Item 1A of Hillenbrand's Form 10-K for the year ended September 30, 2020, filed with the Securities and Exchange Commission ("SEC") on November 12, 2020, and in Part II, Item 1A of Hillenbrand's Form 10-Q for the quarter ended June 30, 2021, filed with the SEC on August 4, 2021. The forward-looking information in this release speaks only as of the date hereof, and we assume no obligation to update or revise any forward-looking information.

About	Hillenbran	Ċ

Hillenbrand (www.Hillenbrand.com) is a global diversified industrial company with businesses that serve a wide variety of industries around the world. We pursue profitable growth and robust cash generation to drive increased value for our shareholders. Hillenbrand's portfolio includes industrial businesses such as Coperion, Milacron Injection Molding & Extrusion, and Mold-Masters, in addition to Batesville, a recognized leader in the death care industry in North America. Hillenbrand is publicly traded on the NYSE under "HI."

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