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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**Quarterly Report Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

For the quarterly period ended June 30, 2018

Commission File No. 001-33794

**HILLENBRAND, INC.**

(Exact name of registrant as specified in its charter)

**Indiana**

(State of incorporation)

**26-1342272**

(I.R.S. Employer Identification No.)

**One Batesville Boulevard**

**Batesville, IN**

(Address of principal executive offices)

**47006**

(Zip Code)

**(812) 934-7500**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

(Do not check if a smaller reporting company)

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The registrant had 62,310,987 shares of common stock, no par value per share, outstanding as of July 27, 2018.

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PART I — FINANCIAL INFORMATION

Item 1. FINANCIAL STATEMENTS

**Hillenbrand, Inc.**  
**Consolidated Statements of Income (Unaudited)**  
*(in millions, except per share data)*

|   | Three Months Ended<br>June 30, |           | Nine Months Ended<br>June 30, |            |
|---|--------------------------------|-----------|-------------------------------|------------|
|   | 2018                           | 2017      | 2018                          | 2017       |
| Net revenue   | \$ 446.0                       | \$ 395.9  | \$ 1,295.4                    | \$ 1,147.3 |
| Cost of goods sold  | 282.3                          | 243.5     | 816.7                         | 720.3      |
| Gross profit  | 163.7                          | 152.4     | 478.7                         | 427.0      |
| Operating expenses  | 98.4                           | 86.3      | 285.9                         | 254.7      |
| Amortization expense                                      | 7.6                            | 7.3       | 22.7                          | 21.7       |
| Impairment charge   | —                              | —         | 63.4                          | —          |
| Interest expense  | 5.5                            | 6.5       | 17.8                          | 18.9       |
| Other (expense) income, net                               | (0.8)                          | (1.1)     | (2.4)                         | (3.0)      |
| Income before income taxes                                | 51.4                           | 51.2      | 86.5                          | 128.7      |
| Income tax expense  | 15.2                           | 16.6      | 52.5                          | 38.2       |
| Consolidated net income                                   | 36.2                           | 34.6      | 34.0                          | 90.5       |
| Less: Net income attributable to noncontrolling interests | 0.3                            | 1.7       | 1.9                           | 2.5        |
| Net income (1)  | \$ 35.9                        | \$ 32.9   | \$ 32.1                       | \$ 88.0    |
| Net income (1) — per share of common stock:               |                                |           |                               |            |
| Basic earnings per share                                  | \$ 0.57                        | \$ 0.52   | \$ 0.51                       | \$ 1.38    |
| Diluted earnings per share                                | \$ 0.56                        | \$ 0.52   | \$ 0.50                       | \$ 1.37    |
| Weighted average shares outstanding (basic)               | 62.8                           | 63.4      | 63.2                          | 63.6       |
| Weighted average shares outstanding (diluted)             | 63.5                           | 63.9      | 63.9                          | 64.1       |
| Cash dividends declared per share                         | \$ 0.2075                      | \$ 0.2050 | \$ 0.6225                     | \$ 0.6150  |

(1) Net income attributable to Hillenbrand

See Condensed Notes to Consolidated Financial Statements

[Table of Contents](#)**Hillenbrand, Inc.****Consolidated Statements of Comprehensive Income (Unaudited)***(in millions)*

|   | Three Months Ended<br>June 30, |         | Nine Months Ended<br>June 30, |          |
|---|--------------------------------|---------|-------------------------------|----------|
|   | 2018                           | 2017    | 2018                          | 2017     |
| Consolidated net income   | \$ 36.2                        | \$ 34.6 | \$ 34.0                       | \$ 90.5  |
| Changes in other comprehensive income (loss), net of tax  |                                |         |                               |          |
| Currency translation adjustment   | (26.1)                         | 25.1    | (5.1)                         | 11.7     |
| Pension and postretirement (net of quarter-to-date tax of \$0.2 and \$0.4 and year-to-date tax of \$0.9 and \$5.4)                              | 0.7                            | 0.8     | 2.1                           | 9.7      |
| Change in net unrealized gain on derivative instruments (net of quarter-to-date tax of \$0.0 and \$0.3 and year-to-date tax of \$0.1 and \$1.1) | (0.1)                          | 0.6     | 0.2                           | 2.1      |
| Total changes in other comprehensive income (loss), net of tax  | (25.5)                         | 26.5    | (2.8)                         | 23.5     |
| Consolidated comprehensive income   | 10.7                           | 61.1    | 31.2                          | 114.0    |
| Less: Comprehensive income attributable to noncontrolling interests   | —                              | 1.8     | 1.6                           | 2.8      |
| Comprehensive income (2)  | \$ 10.7                        | \$ 59.3 | \$ 29.6                       | \$ 111.2 |

(2) Comprehensive income attributable to Hillenbrand

*See Condensed Notes to Consolidated Financial Statements*

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**Hillenbrand, Inc.**  
**Consolidated Balance Sheets (Unaudited)**  
*(in millions)*

|  | June 30,<br>2018  | September 30,<br>2017 |
|--|-------------------|-----------------------|
| <b>ASSETS</b>  |                   |                       |
| <b>Current Assets</b>  |                   |                       |
| Cash and cash equivalents  | \$ 71.1           | \$ 66.0               |
| Trade receivables, net   | 192.2             | 206.1                 |
| Receivables from long-term manufacturing contracts   | 178.0             | 125.2                 |
| Inventories  | 181.7             | 151.6                 |
| Prepaid expenses   | 29.6              | 28.2                  |
| Other current assets   | 16.9              | 16.5                  |
| <b>Total current assets</b>  | <b>669.5</b>      | <b>593.6</b>          |
| Property, plant, and equipment, net  | 141.8             | 150.4                 |
| Intangible assets, net   | 496.1             | 523.9                 |
| Goodwill   | 583.2             | 647.5                 |
| Other assets   | 43.0              | 41.1                  |
| <b>Total Assets</b>  | <b>\$ 1,933.6</b> | <b>\$ 1,956.5</b>     |
| <b>LIABILITIES</b>   |                   |                       |
| <b>Current Liabilities</b>   |                   |                       |
| Trade accounts payable   | \$ 173.1          | \$ 158.0              |
| Liabilities from long-term manufacturing contracts and advances                            | 176.5             | 132.3                 |
| Current portion of long-term debt  | —                 | 18.8                  |
| Accrued compensation   | 66.8              | 66.9                  |
| Other current liabilities  | 133.1             | 135.7                 |
| <b>Total current liabilities</b>   | <b>549.5</b>      | <b>511.7</b>          |
| Long-term debt   | 424.4             | 446.9                 |
| Accrued pension and postretirement healthcare  | 123.1             | 129.6                 |
| Deferred income taxes  | 66.6              | 75.7                  |
| Other long-term liabilities  | 58.5              | 26.7                  |
| <b>Total Liabilities</b>   | <b>1,222.1</b>    | <b>1,190.6</b>        |
| Commitments and contingencies (Note 14)  |                   |                       |
| <b>SHAREHOLDERS' EQUITY</b>  |                   |                       |
| Common stock, no par value (63.9 and 63.8 shares issued, 62.3 and 63.1 shares outstanding) | —                 | —                     |
| Additional paid-in capital   | 348.5             | 349.9                 |
| Retained earnings  | 499.7             | 507.1                 |
| Treasury stock (1.6 and 0.7 shares)  | (68.2)            | (24.4)                |
| Accumulated other comprehensive loss   | (83.7)            | (81.2)                |
| Hillenbrand Shareholders' Equity   | 696.3             | 751.4                 |
| Noncontrolling interests   | 15.2              | 14.5                  |
| <b>Total Shareholders' Equity</b>  | <b>711.5</b>      | <b>765.9</b>          |
| <b>Total Liabilities and Equity</b>  | <b>\$ 1,933.6</b> | <b>\$ 1,956.5</b>     |

See Condensed Notes to Consolidated Financial Statements

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**Hillenbrand, Inc.**  
**Consolidated Statements of Cash Flow (Unaudited)**  
*(in millions)*

|  | Nine Months Ended<br>June 30, |         |
|--|-------------------------------|---------|
|  | 2018                          | 2017    |
| <b>Operating Activities</b>  |                               |         |
| Consolidated net income  | \$ 34.0                       | \$ 90.5 |
| Adjustments to reconcile net income to cash provided by operating activities:    |                               |         |
| Depreciation and amortization  | 42.0                          | 42.1    |
| Impairment charge  | 63.4                          | —       |
| Deferred income taxes  | (4.8)                         | 30.3    |
| Share-based compensation   | 8.8                           | 8.1     |
| Net gain on investments  | —                             | 0.2     |
| Trade accounts receivable and receivables from long-term manufacturing contracts | (43.4)                        | 3.3     |
| Inventories  | (32.4)                        | (4.7)   |
| Prepaid expenses and other current assets  | (2.5)                         | (5.6)   |
| Trade accounts payable   | 17.1                          | 3.9     |
| Accrued expenses and other current liabilities                                   | 46.4                          | 21.5    |
| Income taxes payable   | 28.9                          | (4.3)   |
| Defined benefit plan and postretirement funding                                  | (8.2)                         | (88.0)  |
| Defined benefit plan and postretirement expense                                  | 3.4                           | 5.8     |
| Other, net   | 3.6                           | 0.6     |
| Net cash provided by operating activities  | 156.3                         | 103.7   |
| <b>Investing Activities</b>  |                               |         |
| Capital expenditures   | (16.3)                        | (14.2)  |
| Proceeds from sales of property, plant, and equipment                            | 0.4                           | 2.3     |
| Other, net   | 0.2                           | (0.4)   |
| Net cash used in investing activities  | (15.7)                        | (12.3)  |
| <b>Financing Activities</b>  |                               |         |
| Repayments on term loan  | (148.5)                       | (10.1)  |
| Proceeds from revolving credit facilities, net of financing costs                | 946.5                         | 721.2   |
| Repayments on revolving credit facilities  | (837.2)                       | (725.5) |
| Payments of dividends on common stock  | (39.1)                        | (39.0)  |
| Repurchases of common stock  | (60.6)                        | (28.0)  |
| Net proceeds on stock plans  | 6.2                           | 11.4    |
| Other, net   | (1.8)                         | (2.5)   |
| Net cash used in financing activities  | (134.5)                       | (72.5)  |
| Effect of exchange rates on cash and cash equivalents                            | (1.0)                         | 0.6     |
| <b>Net cash flows</b>  | 5.1                           | 19.5    |
| <b>Cash and cash equivalents:</b>  |                               |         |
| At beginning of period   | 66.0                          | 52.0    |
| At end of period   | \$ 71.1                       | \$ 71.5 |

See Condensed Notes to Consolidated Financial Statements

**Hillenbrand, Inc.**  
**Condensed Notes to Consolidated Financial Statements (Unaudited)**  
*(in millions, except share and per share data)*

1. Background and Basis of Presentation

Hillenbrand, Inc. (“Hillenbrand”) is a global diversified industrial company with multiple market-leading brands that serve a wide variety of industries across the globe. We strive to provide superior return for our shareholders, exceptional value for our customers, and great professional opportunities for our employees through deployment of the Hillenbrand Operating Model (“HOM”). The HOM is a consistent and repeatable framework designed to produce sustainable and predictable results. The HOM describes our mission, vision, values, and mindset as leaders; applies our management practices in Strategy Management, Segmentation, Lean, Talent Development, and Acquisitions; and prescribes three steps (Understand, Focus, and Grow) designed to make our businesses both bigger and better. Our goal is to continue developing Hillenbrand as a world-class global diversified industrial company through the deployment of the HOM. Hillenbrand’s portfolio is composed of two business segments: the Process Equipment Group and Batesville®. The Process Equipment Group businesses design, develop, manufacture, and service highly engineered industrial equipment around the world. Batesville is a recognized leader in the North American death care industry. “Hillenbrand,” “the Company,” “we,” “us,” “our,” and similar words refer to Hillenbrand and its subsidiaries unless context otherwise requires.

The accompanying unaudited consolidated financial statements include the accounts of Hillenbrand and its subsidiaries. They also include two subsidiaries where the Company’s ownership percentage is less than 100%. The Company’s fiscal year ends on September 30. Unless otherwise stated, references to years relate to fiscal years.

These unaudited consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”) for interim financial statements and therefore do not include all information required in accordance with accounting principles generally accepted in the United States (“GAAP”). The unaudited consolidated financial statements have been prepared on the same basis as, and should be read in conjunction with, the audited consolidated financial statements and notes thereto included in our latest Annual Report on Form 10-K for the year ended September 30, 2017, as filed with the SEC. The September 30, 2017 Consolidated Balance Sheet included in this Form 10-Q was derived from audited consolidated financial statements, but does not include all disclosures required by GAAP for a year-end balance sheet included in Form 10-K. In the opinion of management, these financial statements reflect all adjustments necessary to present a fair statement of the Company’s consolidated financial position and the consolidated results of operations and cash flow as of the dates and for the periods presented.

The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosures of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expense during the period. Actual results could differ from those estimates. Examples of such estimates include, but are not limited to, revenue recognition under the percentage-of-completion method and the establishment of reserves related to customer rebates, doubtful accounts, warranties, early-pay discounts, inventories, income taxes, litigation, self-insurance, and progress toward achievement of performance criteria under incentive compensation programs.

2. Summary of Significant Accounting Policies

The significant accounting policies used in preparing these consolidated financial statements are consistent with the accounting policies described in our Annual Report on Form 10-K for 2017, except as described below.

*Income taxes*

On December 22, 2017, the U.S. government enacted tax legislation referred to as the Tax Cuts and Jobs Act (the “Tax Act”). The Tax Act makes broad and complex changes to the U.S. tax code that will impact our fiscal year ended September 30, 2018 including, but not limited to (a) reducing the U.S. federal corporate tax rate, (b) requiring a one-time transition tax on certain unrepatriated earnings of foreign subsidiaries (“Transition Tax”), and (c) accelerating expensing of certain capital expenditures. The Tax Act reduced the federal corporate tax rate from 35% to 21%. The Internal Revenue Code stipulates that our fiscal year ending September 30, 2018 will have a blended corporate tax rate of 24.5%, which is based on a proration of the applicable tax rates before and after the effective date of the Tax Act. The statutory tax rate of 21% will apply to future years.

We establish deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements. Deferred tax assets and liabilities are determined in part based on the differences between the accounting

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treatment of tax assets and liabilities under GAAP and the tax basis of assets and liabilities using statutory tax rates in effect for the year in which the differences are expected to reverse. The effect of a change in statutory tax rates on deferred tax assets and liabilities is recognized in net income in the period that includes the enactment date. We continue to assert that the majority of the cash at our foreign subsidiaries represents earnings considered to be permanently reinvested for which deferred taxes have not been provided for in our financial statements, as we do not intend, nor do we foresee a need, to repatriate these funds. However, with the enactment of the Tax Act, we are evaluating our future cash deployment and may change our permanent reinvestment assertion in future periods.

We have a variety of deferred income tax assets in numerous tax jurisdictions. The recoverability of these deferred income tax assets is assessed periodically and valuation allowances are recognized if it is determined that it is more likely than not that the benefits will not be realized. When performing this assessment, we consider future taxable income, the reversal of existing temporary differences, and tax planning strategies. We account for accrued interest and penalties related to unrecognized tax benefits in income tax expense.

### *Recently Adopted Accounting Standards*

In January 2017, the FASB issued Accounting Standards Update (“ASU”) 2017-04, *Simplifying the Test for Goodwill Impairment*. ASU 2017-04 eliminates Step 2 from the goodwill impairment test and modifies the concept of impairment from the condition that exists when the carrying amount of goodwill exceeds its implied fair value to the condition that exists when the carrying amount of a reporting unit exceeds its fair value. We early adopted this standard for fiscal year 2018. See Note 5 of Part I and Critical Accounting Estimates, of this Form 10-Q for further information on the impact this adoption had on our consolidated results of operations, financial position, and cash flows.

### *Recently Issued Accounting Standards*

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers*. ASU 2014-09 requires entities to recognize revenue in a way that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The FASB has also issued several updates to ASU 2014-09. The new standard supersedes U.S. GAAP guidance on revenue recognition and requires the use of more estimates and judgments than the present standards. It also requires significant disclosures sufficient to enable users to understand the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers, including qualitative and quantitative disclosures about contracts with customers, significant judgments and changes in judgments, and assets recognized from the costs to obtain or fulfill a contract. ASU 2014-09 will be effective for our fiscal year beginning on October 1, 2018, including interim periods within that reporting period, and allows for either full retrospective adoption or modified retrospective adoption.

Based on our initial assessment, which included a comparison of our existing accounting policies and practices against the new standard and a review of contracts, we believe the key areas of consideration for our financial statements include percentage-of-completion accounting, separate performance obligations, and related revenue recognized over time. We are actively executing our implementation plan and have developed new accounting policies and created draft disclosures under the new standard. We are also evaluating changes in our internal controls over revenue recognition and continue to implement system changes and enhancements to facilitate the collection of data required for disclosures under the new standard. As previously disclosed, we expect to adopt this new standard using the modified retrospective method, which would result in a cumulative effect adjustment as of the date of adoption. We currently believe the most significant impact of the adoption of this standard relates to the increased financial statement disclosures. We currently do not expect the adoption of ASU 2014-09 to have a material impact on our consolidated results of operations, financial position, and cash flows.

In February 2016, the FASB issued ASU 2016-02, *Leases*. ASU 2016-02 requires lessees to recognize a right of use asset and related lease liability for leases that have terms of more than twelve months. For income statement purposes, the FASB retained a dual model, requiring leases to be classified as either operating or finance, with the classifications based on criteria that are similar to those applied under the current lease guidance, without the explicit bright lines. ASU 2016-02 will be effective for our fiscal year beginning on October 1, 2019, with early adoption permitted. We are currently evaluating the impact that ASU 2016-02 will have on our existing accounting policies and consolidated financial statements, and expect that there will be increases in assets and liabilities on the Consolidated Balance Sheet upon adoption, due to the recording of right-of-use assets and corresponding lease liabilities.

In June 2016, the FASB issued ASU 2016-13, *Measurement of Credit Losses on Financial Statements*. ASU 2016-13 replaces the current incurred loss impairment model with a methodology that reflects expected credit losses and requires consideration of a broader range of reasonable and supportable information to determine credit loss estimates. ASU 2016-13 will be effective

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for our fiscal year beginning on October 1, 2020, with early adoption permitted for our fiscal year beginning on October 1, 2019. We are currently evaluating the impact that ASU 2016-13 will have on our consolidated financial statements.

In November 2016, the FASB issued ASU 2016-18, *Statement of Cash Flows: Restricted Cash*. ASU 2016-18 requires that a statement of cash flows explain the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Therefore, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. ASU 2016-18 will be effective for our fiscal year beginning on October 1, 2018, with early adoption permitted. We expect the adoption of ASU 2016-18 to have a financial statement presentation and disclosure impact only.

In January 2017, the FASB issued ASU 2017-01, *Clarifying the Definition of a Business*. ASU 2017-01 assists entities in determining whether a transaction involves an asset or a business. Specifically, it states that when substantially all of the fair value of the gross assets acquired (or disposed of) is concentrated in a single identifiable asset or group of similar identifiable assets, the set is not a business. If this initial test is not met, a set cannot be considered a business unless it includes an input and a substantive process that together significantly contribute to the ability to create output. ASU 2017-01 will be effective for our fiscal year beginning on October 1, 2018, with early adoption permitted. We are currently evaluating ASU 2017-01, but do not expect it to have a significant impact on our consolidated financial statements.

In March 2017, the FASB issued ASU 2017-07, *Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost*. ASU 2017-07 states that an employer must report the service cost component in the same line item or items as other compensation costs arising from services rendered by the pertinent employees during the period and present the other components of net benefit cost (as defined in paragraphs 715-30-35-4 and 715-60-35-9) in the income statement separately from the service cost component and outside a subtotal of income from operations (if one is presented). In addition, ASU 2017-07 limits the capitalization of compensation costs to the service cost component only (if capitalization is appropriate). ASU 2017-07 will be effective for our fiscal year beginning on October 1, 2018, with early adoption permitted. We are currently evaluating the impact that ASU 2017-07 will have on our consolidated financial statements.

In May 2017, the FASB issued ASU 2017-09, *Compensation - Stock Compensation (Topic 718): Scope of Modification Accounting*. ASU 2017-09 clarifies when changes to the terms or conditions of a share-based payment award must be accounted for as modifications (in accordance with Topic 718). The new guidance will provide relief to entities that make non-substantive changes to share-based payment awards. ASU 2017-09 will be effective for our fiscal year beginning on October 1, 2018, with early adoption permitted. The update would be applied prospectively to an award modified on or after the adoption date. We do not expect ASU 2017-09 to have a significant impact on our consolidated financial statements.

In August 2017, the FASB issued ASU 2017-12, *Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities*. ASU 2017-12 intends to better align an entity's risk management activities and financial reporting for hedging relationships through changes to both the designation and measurement guidance for qualifying hedging relationships and the presentation of hedge results. The amendments expand and refine hedge accounting for both nonfinancial and financial risk components, and align the recognition and presentation of the effects of the hedging instrument and the hedged item in the financial statements. In addition, this ASU makes certain targeted improvements to simplify the application of hedge accounting guidance. ASU 2017-12 will be effective for our fiscal year beginning on October 1, 2019, with early adoption permitted. The amendment would be applied to hedging relationships existing on the date of adoption and the effect of adoption would be reflected as of the beginning of the fiscal year of adoption (that is, the initial application date). We are currently evaluating the impact that ASU 2017-12 will have on our consolidated financial statements.

In February 2018, the FASB issued ASU 2018-02, *Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income*. ASU 2018-02 allows a reclassification from accumulated other comprehensive income to retained earnings for stranded tax effects resulting from the Tax Act. The amendments in this ASU also require certain disclosures about stranded tax effects. The amendments eliminate the stranded tax effects resulting from the Tax Act and will improve the usefulness of information reported to financial statement users. However, because the amendments only relate to the reclassification of the income tax effects of the Tax Act, the underlying guidance that requires that the effect of a change in tax laws or rates be included in income from continuing operations is not affected. ASU 2018-02 will be effective for our fiscal year beginning on October 1, 2019, with early adoption permitted. We are currently evaluating the impact that ASU 2018-02 will have on our consolidated financial statements.

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### 3. Business Acquisitions

#### Abel

We completed the acquisition of Abel Pumps LP and Abel GmbH & Co. KG and certain of their affiliates (collectively “Abel”) on October 2, 2015 for €95 in cash. We utilized borrowings under our former \$700.0 revolving credit facility and former \$180.0 term loan to fund this acquisition. Based in Büchen, Germany, Abel is a globally-recognized leader in positive displacement pumps. Abel specializes in designing, developing, and manufacturing piston and piston diaphragm pumps as well as pumping solutions and in providing related parts and service. This equipment is sold under the ABEL® Pump Technology brand into the power generation, wastewater treatment, mining, general industry, and marine markets. The results of Abel are reported in our Process Equipment Group segment for the relevant periods.

Based on the final purchase price allocation, we recorded goodwill of \$36 and acquired identifiable intangible assets of \$58, which consisted of \$5 of trade names not subject to amortization, \$9 of developed technology, \$3 of backlog, and \$41 of customer relationships. In addition, we recorded \$14 of net tangible assets, primarily working capital. Goodwill is deductible for tax purposes in Germany. Supplemental proforma information has not been provided as the acquisition did not have a material impact on consolidated results of operations.

#### Red Valve

On February 1, 2016, we completed the acquisition of Red Valve Company, Inc. (“Red Valve”) for \$130.4 in cash, net of certain adjustments. We utilized borrowings under our former \$700.0 revolving credit facility and former \$180.0 term loan to fund this acquisition. Based in Carnegie, Pennsylvania, Red Valve is a global leader in highly-engineered valves designed to operate in the harshest municipal and industrial wastewater environments. Its products support mission critical applications in water/wastewater, power and mining, and other general industrial markets. The results of Red Valve are reported in our Process Equipment Group segment for the relevant periods.

Based on the final purchase price allocation, we recorded goodwill of \$59 and acquired identifiable intangible assets of \$61, which consisted of \$4 of trade names not subject to amortization, \$8 of developed technology, \$1 of backlog, and \$48 of customer relationships. In addition, we recorded \$10 of net tangible assets, primarily working capital. Goodwill is deductible for tax purposes. Supplemental proforma information has not been provided as the acquisition did not have a material impact on consolidated results of operations.

Both of these acquisitions continue Hillenbrand’s strategy to transform into a world-class global diversified industrial company by increasing our ability to expand into new markets and geographies within the highly attractive flow control space. The fair value of these acquisitions did not ascribe a significant amount to tangible assets, as we often seek to acquire companies with a relatively low physical asset base in order to limit the need to invest significant additional cash post-acquisition.

### 4. Supplemental Balance Sheet Information

|  | June 30,<br>2018 | September 30,<br>2017 |
|--|------------------|-----------------------|
| Trade accounts receivable reserve                          | \$ 19.6          | \$ 21.6               |
| Accumulated depreciation on property, plant, and equipment | \$ 318.9         | \$ 311.8              |
| Inventories:   |                  |                       |
| Raw materials and components                               | \$ 67.7          | \$ 52.6               |
| Work in process  | 51.2             | 55.4                  |
| Finished goods   | 62.8             | 43.6                  |
| Total inventories  | <u>\$ 181.7</u>  | <u>\$ 151.6</u>       |

Restricted cash of \$0.5 and \$0.8 are included in Other current assets in the Consolidated Balance Sheets at June 30, 2018 and September 30, 2017.

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5. [Intangible Assets and Goodwill](#)

***Intangible Assets***

Intangible assets are stated at the lower of cost or fair value. With the exception of most trade names, intangible assets are amortized on a straight-line basis over periods ranging from three to 21 years, representing the period over which we expect to receive future economic benefits from these assets. We assess the carrying value of most trade names annually, or more often if events or changes in circumstances indicate there may be impairment.

The following tables summarize the carrying amounts and related accumulated amortization for intangible assets as of June 30, 2018 and September 30, 2017.

|                                 | June 30, 2018   |                          | September 30, 2017 |                          |
|---------------------------------|-----------------|--------------------------|--------------------|--------------------------|
|                                 | Cost            | Accumulated Amortization | Cost               | Accumulated Amortization |
| <b>Finite-lived assets:</b>     |                 |                          |                    |                          |
| Trade names                     | \$ 0.2          | \$ (0.1)                 | \$ 0.2             | \$ (0.1)                 |
| Customer relationships          | 465.2           | (142.7)                  | 468.7              | (125.9)                  |
| Technology, including patents   | 79.9            | (43.9)                   | 80.7               | (39.9)                   |
| Software                        | 57.6            | (48.0)                   | 48.3               | (41.5)                   |
| Other                           | 0.2             | (0.2)                    | 0.2                | (0.2)                    |
|                                 | 603.1           | (234.9)                  | 598.1              | (207.6)                  |
| <b>Indefinite-lived assets:</b> |                 |                          |                    |                          |
| Trade names                     | 127.9           | —                        | 133.4              | —                        |
| <b>Total</b>                    | <b>\$ 731.0</b> | <b>\$ (234.9)</b>        | <b>\$ 731.5</b>    | <b>\$ (207.6)</b>        |

As a result of the required annual impairment assessment performed in the third quarter of 2018, the fair value of trade names was determined to meet or exceed the carrying value for all trade names, resulting in no impairment to trade names.

The net change in intangible assets during the nine months ended June 30, 2018 was driven by normal amortization, foreign currency translation, and an impairment charge on certain trade names. An impairment charge of \$4.6 pre-tax (\$3.5 after tax) was recorded during the quarter ended March 31, 2018 for trade names most directly impacted by domestic coal mining and coal power. As of June 30, 2018, we had approximately \$4 of trade name book value remaining in the Process Equipment Group segment most directly impacted by domestic coal mining and coal power. In conjunction with our impairment testing, we also reassessed the useful lives of other definite-lived intangible assets specific to the intangibles impacted by domestic coal mining and coal power, resulting in no significant changes in amortization.

***Goodwill***

Goodwill is not amortized, but is subject to annual impairment tests. Goodwill has been assigned to reporting units. We assess the carrying value of goodwill annually, or more often if events or changes in circumstances indicate there may be impairment. Impairment testing is performed at a reporting unit level.

|                              | Process Equipment Group | Batesville    | Total           |
|------------------------------|-------------------------|---------------|-----------------|
| Balance September 30, 2017   | \$ 639.2                | \$ 8.3        | \$ 647.5        |
| Impairment charge            | (58.8)                  | —             | (58.8)          |
| Foreign currency adjustments | (5.5)                   | —             | (5.5)           |
| Balance June 30, 2018        | <u>\$ 574.9</u>         | <u>\$ 8.3</u> | <u>\$ 583.2</u> |

Testing for impairment of goodwill and indefinite lived assets must be performed annually, or on an interim basis upon the occurrence of triggering events or substantive changes in circumstances that indicate carrying value is impaired. In connection with the preparation of the quarterly financial statements for the second quarter of 2018, an interim impairment assessment was performed at the previously mentioned reporting unit in the Process Equipment Group segment. During the quarter ended March 31, 2018, published industry reports reduced their forecasts for domestic coal production and consumption. The reporting unit also experienced a larger than expected decline in orders for equipment and parts used in the domestic coal mining and coal power industries. In conjunction with these events and as part of the long-term strategic forecasting process, the Company made the decision to redirect strategic investments for growth, significantly reducing the reporting unit's terminal growth rate. As a result of this change in expected future cash flows, along with comparable fair value information, management concluded that the reporting unit carrying value exceeded its fair value, resulting in a goodwill impairment charge of \$58.8. The pre-impairment goodwill balance for the reporting unit was \$71.3. A 10% further reduction in the fair value of this reporting unit would indicate a potential additional impairment of \$7.4.

As a result of the required annual impairment assessment performed in the third quarter of 2018, the Company tested the recoverability of its goodwill, and in all reporting units, the fair value of goodwill was determined to exceed the carrying value, resulting in no impairment of goodwill. As of June 30, 2018, the fair value of the reporting unit in the Process Equipment Group segment that is most directly impacted by domestic coal mining and coal power exceeded its carrying value by less than 10%.

6. Financing  
Agreements

|   | June 30,<br>2018 | September 30,<br>2017 |
|---|------------------|-----------------------|
| \$900 revolving credit facility (excluding outstanding letters of credit) | \$ 175.6         | \$ 68.0               |
| \$180 term loan   | —                | 148.5                 |
| \$150 senior unsecured notes, net of discount (1)                         | 149.2            | 148.9                 |
| \$100 Series A Notes (2)  | 99.6             | 99.7                  |
| Other   | —                | 0.6                   |
| Total debt  | 424.4            | 465.7                 |
| Less: current portion   | —                | 18.8                  |
| Total long-term debt  | \$ 424.4         | \$ 446.9              |

(1) Includes debt issuance costs of \$0.4 and \$0.6 at June 30, 2018 and September 30, 2017.

(2) Includes debt issuance costs of \$0.4 and \$0.3 at June 30, 2018 and September 30, 2017.

On March 8, 2018, the Company entered into a Syndicated Letter of Guarantee Facility Agreement (the "L/G Facility Agreement") by and among the Company and certain of its affiliates, the lenders party thereto, and Commerzbank Finance & Covered Bond S.A., acting as agent. The L/G Facility Agreement replaces the Company's former Syndicated L/G Facility Agreement dated as of June 3, 2013 and permits the Company and certain of its subsidiaries to request that one or more of the lenders issue up to an aggregate of €150.0 in unsecured letters of credit, bank guarantees or other surety bonds (collectively, the "Guarantees").

The Guarantees carry an annual fee that varies based on the Company's leverage ratio. The L/G Facility Agreement also provides for a leverage-based commitment fee assessed on the undrawn portion of the facility. The L/G Facility Agreement matures in December 2022, but can be extended or terminated earlier under certain conditions. New deferred financing costs related to the L/G Facility Agreement were \$1.0, which along with existing costs of \$0.6, are being amortized to interest expense over the term of the agreement.

On December 8, 2017, the Company entered into a Second Amended and Restated Credit Agreement (the "Credit Agreement"), which governs our revolving credit facility (the "Facility"), by and among the Company and certain of its affiliates, the lenders party thereto and JPMorgan Chase Bank, N.A., as administrative agent. The Credit Agreement amended and extended the Company's former credit agreement which provided for a revolving credit facility of up to \$700.0 in aggregate principal amount and a term loan in an original principal amount of \$180.0.

The Credit Agreement increased the maximum principal amount available for borrowing under the Facility from \$700.0 to \$900.0. In connection with the Credit Agreement, the Company repaid the existing term loan in full with borrowings under the Facility. The aggregate principal amount available for borrowing under the Credit Agreement may be expanded, subject to the

approval of the lenders, by an additional \$450.0. The Credit Agreement extended the maturity date of the Facility to December 8, 2022. New deferred financing costs related to the Credit Agreement were \$2.1, which along with existing costs of \$1.0, are being amortized to interest expense over the term of the Facility.

On December 8, 2017, the Company and certain of its domestic subsidiaries entered into the fourth amendment to the private shelf agreement (as amended, the “Shelf Agreement”), which amended the private shelf agreement dated December 6, 2012, among the Company, the subsidiary guarantors, PGIM, Inc. (f/k/a Prudential Investment Management, Inc.) and each Prudential Affiliate (as defined therein), pursuant to which the Company issued its 4.60% Series A unsecured notes maturing December 15, 2024 (the “Series A Notes”). The amendment conformed certain terms of the Shelf Agreement with those contained in the Credit Agreement.

The Credit Agreement, the L/G Facility Agreement, and the Shelf Agreement provide the Company with increased flexibility in its financial covenants, specifically: the maximum ratio of Indebtedness to EBITDA (as defined in the agreements, “Leverage Ratio”) of 3.5 to 1.0 allows for the application of cash as a reduction of Indebtedness (subject to certain limitations); the maximum Leverage Ratio resulting from an acquisition in excess of \$75.0 is increased to 4.0 to 1.0 for a period of three consecutive quarters following such acquisition; and the minimum ratio of EBITDA (as defined in the agreements) to interest expense is reduced to 3.0 to 1.0. Additionally, the Credit Agreement, the L/G Facility Agreement, and the Shelf Agreement provide the Company with increased flexibility to sell assets and to incur debt at our international subsidiaries.

With respect to the Facility, as of June 30, 2018, we had \$7.3 in outstanding letters of credit issued and \$717.1 of maximum borrowing capacity. \$698.7 of this borrowing capacity is immediately available based on our most restrictive covenant, with additional amounts available in the event of a qualifying acquisition. The weighted-average interest rates on borrowings under the Facility were 1.70% and 1.77% for the three and nine months ended June 30, 2018, and 1.46% and 1.43% for the same periods in the prior year. The weighted average facility fee was 0.13% and 0.16% for the three and nine months ended June 30, 2018, and 0.23% for the same periods in the prior year. The weighted average interest rate on the Facility’s term loan was 2.60% for 2018 (until the date of repayment) and 2.39% and 2.16% for the three and nine months ended June 30, 2017.

We have interest rate swaps on \$50.0 of outstanding borrowings under the Facility in order to manage exposure to our variable interest payments.

In the normal course of business, the Process Equipment Group provides to certain customers guarantees in support of performance, warranty, advance payment, and other contractual obligations. This form of trade finance is customary in the industry and, as a result, we maintain adequate capacity to provide the guarantees. As of June 30, 2018, we had credit arrangements and insurance programs totaling \$250.3, under which \$208.0 was utilized for this purpose. These arrangements include our L/G Facility Agreement and other ancillary guarantee facilities.

The Credit Agreement, the L/G Facility Agreement, and the Shelf Agreement require us to meet certain conditions including compliance with covenants, absence of default, and continued accuracy of certain representations and warranties. As of June 30, 2018, we were in compliance with all covenants.

All obligations of the Company arising under the Credit Agreement, our senior unsecured notes, the Shelf Agreement, the Series A Notes, and the L/G Facility Agreement are fully and unconditionally guaranteed by certain of the Company’s domestic subsidiaries.

7. [Retirement Benefits](#)

*Defined Benefit Plans*

|   | U.S. Pension Benefits       |        | Non-U.S. Pension Benefits   |        |
|---|-----------------------------|--------|-----------------------------|--------|
|   | Three Months Ended June 30, |        | Three Months Ended June 30, |        |
|   | 2018                        | 2017   | 2018                        | 2017   |
| Service costs   | \$ 0.7                      | \$ 0.8 | \$ 0.5                      | \$ 1.5 |
| Interest costs  | 2.2                         | 2.3    | 0.3                         | 0.2    |
| Expected return on plan assets                        | (3.5)                       | (3.4)  | (0.2)                       | (0.2)  |
| Amortization of unrecognized prior service costs, net | —                           | 0.1    | 0.1                         | 0.1    |
| Amortization of net loss                              | 0.8                         | 0.7    | 0.2                         | 0.1    |
| Net pension costs                                     | \$ 0.2                      | \$ 0.5 | \$ 0.9                      | \$ 1.7 |

|   | U.S. Pension Benefits      |        | Non-U.S. Pension Benefits  |        |
|---|----------------------------|--------|----------------------------|--------|
|   | Nine Months Ended June 30, |        | Nine Months Ended June 30, |        |
|   | 2018                       | 2017   | 2018                       | 2017   |
| Service costs   | \$ 2.1                     | \$ 2.7 | \$ 1.5                     | \$ 2.3 |
| Interest costs  | 6.5                        | 6.6    | 0.9                        | 0.5    |
| Expected return on plan assets                        | (10.5)                     | (10.1) | (0.5)                      | (0.5)  |
| Amortization of unrecognized prior service costs, net | 0.1                        | 0.3    | 0.1                        | 0.1    |
| Amortization of net loss                              | 2.4                        | 2.8    | 0.7                        | 0.8    |
| Net pension costs                                     | \$ 0.6                     | \$ 2.3 | \$ 2.7                     | \$ 3.2 |

During the first quarter of 2017, we made an \$80.0 contribution to our U.S. defined benefit pension plan (the “Plan”) using cash on hand and funds borrowed from our former \$700.0 revolving credit facility. During 2017, we also began implementing a plan to transition our U.S. employees not covered by a collective bargaining agreement, and our employees covered by a collective bargaining agreement at two of our U.S. facilities, from a defined benefit-based model to a defined contribution structure over a three-year sunset period. These changes caused immaterial remeasurements for the Plan for the affected populations.

*Postretirement Healthcare Plans* — Net postretirement healthcare costs were \$0.0 and \$0.1 for the three and nine months ended June 30, 2018, and \$0.1 and \$0.3 for the same periods in the prior year.

*Defined Contribution Plans* — Expenses related to our defined contribution plans were \$3.0 and \$8.6 for the three and nine months ended June 30, 2018, and \$2.7 and \$8.4 for the same periods in the prior year.

8. [Income Taxes](#)

The effective tax rates for the three months ended June 30, 2018 and 2017 were 29.6% and 32.4%. The decrease in the effective tax rate was primarily due to the Tax Act and was partially offset by an increase in the reserve for unrecognized tax benefits.

The effective tax rates for the nine months ended June 30, 2018 and 2017 were 60.7% and 29.7%. The higher effective tax rate in the period primarily resulted from the nondeductible portion of the impairment charge recorded in the Process Equipment Group segment during the second quarter and an increase in the reserve for unrecognized tax benefits. Additionally, the impact of the Tax Act resulted in a higher tax rate as compared to the prior year driven by the items discussed below.

Shortly after the Tax Act was enacted, the SEC staff issued Staff Accounting Bulletin No. 118, *Income Tax Accounting Implications of the Tax Cuts and Jobs Act* (“SAB 118”) which provides guidance on accounting for the Tax Act’s impact. SAB 118 provides a measurement period, which in no case should extend beyond one year from the Tax Act enactment date, during which a company acting in good faith may complete the accounting for the impacts of the Tax Act under Accounting Standards Codification Topic 740 (“ASC 740”). Per SAB 118, the Company must reflect the income tax effects of the Tax Act in the reporting period in which the accounting under ASC 740 is complete.

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In accordance with SAB 118, to the extent that a company's accounting for certain income tax effects of the Tax Act is incomplete, the company can determine a reasonable estimate for those effects and record a provisional estimate in the financial statements in the first reporting period in which a reasonable estimate can be determined. If a company cannot determine a provisional estimate to be included in the financial statements, the company should continue to apply ASC 740 based on the provisions of the tax laws that were in effect immediately prior to the Tax Act being enacted. If a company is unable to provide a reasonable estimate of the impacts of the Tax Act in a reporting period, a provisional amount must be recorded in the first reporting period in which a reasonable estimate can be determined.

The impact of the federal tax rate reduction from 35.0% to 24.5% was recognized in the rate applied to earnings. We have reflected the tax effect of temporary differences originating in the current period at the 24.5% federal tax rate and have recognized the deferred tax effect of such differences that will reverse in future periods at the 21% federal tax rate. In addition, we recorded a provisional discrete net tax expense of \$14.3 related to the Tax Act in the quarter ended December 31, 2017. This net expense includes a benefit of \$14.9 due to the remeasurement of our deferred tax items to reflect the impact of the corporate rate reduction on our net deferred tax balances. While we are able to make a reasonable estimate of the impact of the reduction in corporate rate on the deferred tax balances, we are continuing to analyze the temporary differences that existed on the date of enactment and the temporary differences that have originated since. As a result, we have recorded an additional \$0.7 of tax expense from temporary differences originating in the current fiscal year related to the change in the tax rate.

These benefits were more than offset by a net expense for the Transition Tax of \$28.9 during the quarter ended December 31, 2017. We will not be able to precisely determine the amount of the Transition Tax until the end of fiscal 2018 because certain cash and cash equivalent balances at September 30, 2018 and current year earnings are key inputs in the calculation. Additionally, other information needs to be verified, including cumulative foreign earnings in order to precisely compute the amount of the Transition Tax. Provisional Transition Tax of \$2.3 and \$26.6 is included in Other current liabilities and Other long-term liabilities, respectively, in the Consolidated Balance Sheet at June 30, 2018. As of June 30, 2018, we have not recorded an adjustment to the provisional tax expense recognized during the quarter ended December 31, 2017. We expect to recognize an adjustment to the provisional tax expense once we have determined the actual tax impact, pursuant to SAB 118.

The enactment dates for many of the provisions within the Tax Act are for tax years beginning after December 31, 2017, and as a result, certain provisions are not effective until our fiscal year ending September 30, 2019. The provisions that are not effective until our fiscal year 2019 and, as such, have not been incorporated into the current period tax provision, include creating a base erosion anti-abuse tax, eliminating U.S. federal income taxes on dividends from foreign subsidiaries, limiting the amount of deductible interest expense, the repeal of the domestic production activity deduction, limitations on the utilization of foreign tax credits to reduce the U.S. income tax liability as well as other provisions. With the enactment of the Tax Act, we are evaluating our future cash deployment and may change our permanent reinvestment assertion in future periods.

### 9. Earnings Per Share

The dilutive effects of performance-based stock awards were included in the computation of diluted earnings per share at the level the related performance criteria were met through the respective balance sheet date. At June 30, 2018 and 2017, potential dilutive effects, representing approximately 400,000 and 600,000 shares, were excluded from the computation of diluted earnings per share as the related performance criteria were not yet met, although we expect to meet various levels of criteria in the future.

|  | Three Months Ended<br>June 30, |         | Nine Months Ended<br>June 30, |         |
|--|--------------------------------|---------|-------------------------------|---------|
|  | 2018                           | 2017    | 2018                          | 2017    |
| Net income (1)   | \$ 35.9                        | \$ 32.9 | \$ 32.1                       | \$ 88.0 |
| Weighted average shares outstanding (basic - in millions)  | 62.8                           | 63.4    | 63.2                          | 63.6    |
| Effect of dilutive stock options and other unvested equity awards (in millions)                            | 0.7                            | 0.5     | 0.7                           | 0.5     |
| Weighted average shares outstanding (diluted - in millions)  | 63.5                           | 63.9    | 63.9                          | 64.1    |
| Basic earnings per share   | \$ 0.57                        | \$ 0.52 | \$ 0.51                       | \$ 1.38 |
| Diluted earnings per share   | \$ 0.56                        | \$ 0.52 | \$ 0.50                       | \$ 1.37 |
| Shares with anti-dilutive effect excluded from the computation of diluted earnings per share (in millions) | 0.5                            | 0.6     | 0.4                           | 0.8     |

(1) Net income attributable to Hillenbrand

10. Shareholders' Equity

During the nine months ended June 30, 2018, we paid approximately \$39.1 of cash dividends. We also repurchased approximately 1,377,000 shares of our common stock during the nine months ended June 30, 2018, at a total cost of approximately \$60.6. In connection with our share-based compensation plans discussed further in Note 12, we also issued approximately 584,000 shares of common stock, of which approximately 448,000 shares were from treasury stock.

11. Other Comprehensive Income

|   | Pension and<br>Postretirement | Currency<br>Translation | Net<br>Unrealized<br>Gain (Loss)<br>on Derivative<br>Instruments | Total<br>Attributable<br>to<br>Hillenbrand,<br>Inc. | Noncontrolling<br>Interests | Total   |
|---|-------------------------------|-------------------------|--|---|-----------------------------|---------|
| Balance at September 30, 2016                                       | \$ (67.5)                     | \$ (61.6)               | \$ (0.7)   | \$ (129.8)  |                             |         |
| Other comprehensive income before reclassifications                 |                               |                         |  |   |                             |         |
| Before tax amount   | 11.3                          | 11.4                    | 3.4  | 26.1  | \$ 0.3                      | \$ 26.4 |
| Tax expense   | (4.1)                         | —                       | (1.2)  | (5.3)   | —                           | (5.3)   |
| After tax amount  | 7.2                           | 11.4                    | 2.2  | 20.8  | 0.3                         | 21.1    |
| Amounts reclassified from accumulated other comprehensive income(1) | 2.5                           | —                       | (0.1)  | 2.4   | —                           | 2.4     |
| Net current period other comprehensive income                       | 9.7                           | 11.4                    | 2.1  | 23.2  | \$ 0.3                      | \$ 23.5 |
| Balance at June 30, 2017  | \$ (57.8)                     | \$ (50.2)               | \$ 1.4   | \$ (106.6)  |                             |         |

(1) Amounts are net of tax.

|   | Pension and Postretirement | Currency Translation | Net Unrealized Gain (Loss) on Derivative Instruments | Total Attributable to Hillenbrand, Inc. | Noncontrolling Interests | Total    |
|---|----------------------------|----------------------|--|---|--------------------------|----------|
| Balance at September 30, 2017                                       | \$ (45.3)                  | \$ (36.9)            | \$ 1.0   | \$ (81.2)                               |                          |          |
| Other comprehensive income before reclassifications                 |                            |                      |  |   |                          |          |
| Before tax amount   | —                          | (4.8)                | (0.2)  | (5.0)                                   | \$ (0.3)                 | \$ (5.3) |
| Tax expense   | —                          | —                    | —  | —                                       | —                        | —        |
| After tax amount  | —                          | (4.8)                | (0.2)  | (5.0)                                   | (0.3)                    | (5.3)    |
| Amounts reclassified from accumulated other comprehensive income(1) | 2.1                        | —                    | 0.4  | 2.5                                     | —                        | 2.5      |
| Net current period other comprehensive income (loss)                | 2.1                        | (4.8)                | 0.2  | (2.5)                                   | (0.3)                    | (2.8)    |
| Balance at June 30, 2018  | \$ (43.2)                  | \$ (41.7)            | \$ 1.2   | \$ (83.7)                               |                          |          |

(1) Amounts are net of tax.

Reclassifications out of Accumulated Other Comprehensive Income include:

|  | Three Months Ended June 30, 2017               |                                |                                       |          |
|--|--|--------------------------------|---------------------------------------|----------|
|  | Amortization of Pension and Postretirement (1) |                                | (Gain)/Loss on Derivative Instruments | Total    |
|  | Net Loss Recognized                            | Prior Service Costs Recognized |                                       |          |
| Affected Line in the Consolidated Statement of Operations: |  |                                |                                       |          |
| Net revenue  | \$ —   | \$ —                           | \$ (0.2)                              | \$ (0.2) |
| Cost of goods sold   | 0.5  | 0.1                            | (0.2)                                 | 0.4      |
| Operating expenses   | 0.2  | —                              | —                                     | 0.2      |
| Other income (expense), net                                | —  | —                              | —                                     | —        |
| Total before tax   | \$ 0.7   | \$ 0.1                         | \$ (0.4)                              | \$ 0.4   |
| Tax expense  |  |                                |                                       | (0.1)    |
| Total reclassifications for the period, net of tax         |  |                                |                                       | \$ 0.3   |

|  | Nine Months Ended June 30, 2017                |                                |                                       |        |
|--|--|--------------------------------|---------------------------------------|--------|
|  | Amortization of Pension and Postretirement (1) |                                | (Gain)/Loss on Derivative Instruments | Total  |
|  | Net Loss Recognized                            | Prior Service Costs Recognized |                                       |        |
| Affected Line in the Consolidated Statement of Operations: |  |                                |                                       |        |
| Net revenue  | \$ —   | \$ —                           | \$ —                                  | \$ —   |
| Cost of goods sold   | 2.4  | 0.2                            | (0.2)                                 | 2.4    |
| Operating expenses   | 1.1  | 0.1                            | —                                     | 1.2    |
| Other income (expense), net                                | —  | —                              | 0.1                                   | 0.1    |
| Total before tax   | \$ 3.5   | \$ 0.3                         | \$ (0.1)                              | \$ 3.7 |
| Tax expense  |  |                                |                                       | (1.3)  |
| Total reclassifications for the period, net of tax         |  |                                |                                       | \$ 2.4 |

|  | Three Months Ended June 30, 2018               |                                |                                       |        |
|--|--|--------------------------------|---------------------------------------|--------|
|  | Amortization of Pension and Postretirement (1) |                                | (Gain)/Loss on Derivative Instruments | Total  |
|  | Net Loss Recognized                            | Prior Service Costs Recognized |                                       |        |
| Affected Line in the Consolidated Statement of Operations: |  |                                |                                       |        |
| Net revenue  | \$ —   | \$ —                           | \$ 0.9                                | \$ 0.9 |
| Cost of goods sold   | 0.6  | —                              | —                                     | 0.6    |
| Operating expenses   | 0.3  | 0.1                            | —                                     | 0.4    |
| Other income (expense), net                                | —  | —                              | —                                     | —      |
| Total before tax   | \$ 0.9   | \$ 0.1                         | \$ 0.9                                | \$ 1.9 |
| Tax expense  |  |                                |                                       | (0.5)  |
| Total reclassifications for the period, net of tax         |  |                                |                                       | \$ 1.4 |

|  | Nine Months Ended June 30, 2018                |                                |                                       |        |
|--|--|--------------------------------|---------------------------------------|--------|
|  | Amortization of Pension and Postretirement (1) |                                | (Gain)/Loss on Derivative Instruments | Total  |
|  | Net Loss Recognized                            | Prior Service Costs Recognized |                                       |        |
| Affected Line in the Consolidated Statement of Operations: |  |                                |                                       |        |
| Net revenue  | \$ —   | \$ —                           | \$ 0.5                                | \$ 0.5 |
| Cost of goods sold   | 1.9  | 0.1                            | —                                     | 2.0    |
| Operating expenses   | 1.0  | —                              | —                                     | 1.0    |
| Other income (expense), net                                | —  | —                              | —                                     | —      |
| Total before tax   | \$ 2.9   | \$ 0.1                         | \$ 0.5                                | \$ 3.5 |
| Tax expense  |  |                                |                                       | (1.0)  |
| Total reclassifications for the period, net of tax         |  |                                |                                       | \$ 2.5 |

(1) These accumulated other comprehensive income components are included in the computation of net periodic pension cost (see Note 7).

12. Share-Based Compensation

|  | Three Months Ended June 30, |        | Nine Months Ended June 30, |        |
|--|-----------------------------|--------|----------------------------|--------|
|  | 2018                        | 2017   | 2018                       | 2017   |
| Share-based compensation costs             | \$ 2.6                      | \$ 2.4 | \$ 8.8                     | \$ 8.1 |
| Less impact of income tax benefit          | 0.7                         | 0.9    | 2.3                        | 2.9    |
| Share-based compensation costs, net of tax | \$ 1.9                      | \$ 1.5 | \$ 6.5                     | \$ 5.2 |

We have share-based compensation with long-term performance-based metrics that are contingent upon our relative total shareholder return and the creation of shareholder value. Relative total shareholder return is determined by comparing our total shareholder return during a three-year period to the respective total shareholder returns of companies in a designated performance peer group. Creation of shareholder value is measured by the cumulative cash returns and final period net operating profit after tax compared to the established hurdle rate over a three-year period. For the performance-based awards contingent upon the creation of shareholder value, compensation expense is adjusted each quarter based upon actual results to date and any changes to forecasted information on each of the separate grants.

During the nine months ended June 30, 2018, we made the following grants:

|   | Number of<br>Units |
|---|--------------------|
| Stock options   | 479,991            |
| Time-based stock awards                                     | 31,621             |
| Performance-based stock awards (maximum that can be earned) | 230,890            |

Stock options granted during fiscal 2018 had a weighted-average exercise price of \$45.94 and a weighted-average grant date fair value of \$11.28. Our time-based stock awards and performance-based stock awards granted during fiscal 2018 had weighted-average grant date fair values of \$45.62 and \$53.35. Included in the performance-based stock awards granted during 2018 are 111,126 units whose payout level is based upon the Company's relative total shareholder return over the three-year measurement period, as described above. These units will be expensed on a straight-line basis over the measurement period and are not subsequently adjusted after the grant date.

13. Other Income (Expense),  
Net

|  | Three Months Ended<br>June 30, |          | Nine Months Ended<br>June 30, |          |
|--|--------------------------------|----------|-------------------------------|----------|
|  | 2018                           | 2017     | 2018                          | 2017     |
| Equity in net income of affiliates         | \$ (0.1)                       | \$ (1.2) | \$ (0.1)                      | \$ (0.2) |
| Foreign currency exchange (loss) gain, net | (0.1)                          | 0.5      | (0.9)                         | (0.9)    |
| Other, net                                 | (0.6)                          | (0.4)    | (1.4)                         | (1.9)    |
| Other income (expense), net                | \$ (0.8)                       | \$ (1.1) | \$ (2.4)                      | \$ (3.0) |

14. Commitments and  
Contingencies

Like most companies, we are involved from time to time in claims, lawsuits, and government proceedings relating to our operations, including environmental, patent infringement, business practices, commercial transactions, product and general liability, workers' compensation, auto liability, employment, and other matters. The ultimate outcome of these matters cannot be predicted with certainty. An estimated loss from these contingencies is recognized when we believe it is probable that a loss has been incurred and the amount of the loss can be reasonably estimated; however, it is difficult to measure the actual loss that might be incurred related to litigation. If a loss is not considered probable and/or cannot be reasonably estimated, we are required to make a disclosure if there is at least a reasonable possibility that a significant loss may have been incurred. Legal fees associated with claims and lawsuits are generally expensed as incurred.

Claims covered by insurance have in most instances deductibles and self-funded retentions up to \$0.5 per occurrence or per claim, depending upon the type of coverage and policy period. For auto, workers compensation, and general liability, outside insurance companies and third-party claims administrators generally assist in establishing individual claim reserves. An independent outside actuary often provides estimates of ultimate projected losses, including incurred but not reported claims, which are used to establish reserves for losses. For all other types of claims, reserves are established based upon advice from internal and external counsel and historical settlement information for claims when such amounts are considered probable of payment.

The recorded amounts represent our best estimate of the losses we will incur in relation to such exposures, but it is possible that actual losses will differ from those estimates.

*Aldrees Litigation*

In April 2016, Hamad M. Aldrees & Partners Holding Co. for Industry and Mining (Closed Joint Company) ("Aldrees") filed a lawsuit against Company subsidiary Rotex Europe Limited ("Rotex") in the High Court of Justice, Queen's Bench Division, Technology and Construction Court in London, England (the "Aldrees Litigation"). The Aldrees Litigation arises as a result of an agreement made in 2010 for Rotex to supply, among other things, five mineral separating machines. Aldrees has alleged breach of contract and misrepresentation by Rotex and is seeking damages of approximately £38.5.

The Company is defending this matter vigorously. The trial concluded in the third quarter, but a result has not been announced, and the timing of the result of the trial is unknown. The Company does not believe that the outcome of this lawsuit will have a material adverse effect on the Company's financial statements. If Aldrees prevails at trial, however, the outcome could be materially adverse to the Company's financial statements for the particular period, depending, in part, upon the operating results or cash flows for such period.

15. Fair Value Measurements

Fair value is defined as the exit price, or the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants as of the measurement date. The authoritative guidance establishes a hierarchy for inputs used in measuring fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the most observable inputs be used when available. Observable inputs are from sources independent of the Company. Unobservable inputs reflect the Company's assumptions about the factors market participants would use in valuing the asset or liability, developed based upon the best information available in the circumstances. The categorization of financial assets and liabilities within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The hierarchy is broken down into three levels:

- Level 1: Inputs are quoted prices in active markets for identical assets or liabilities.
- Level 2: Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) that are observable for the asset or liability, either directly or indirectly.
- Level 3: Inputs are unobservable for the asset or liability.

|                              | Carrying Value at<br>June 30, 2018 | Fair Value at June 30, 2018<br>Using Inputs Considered as: |         |         |
|------------------------------|------------------------------------|--|---------|---------|
|                              |                                    | Level 1  | Level 2 | Level 3 |
| <b>Assets:</b>               |                                    |  |         |         |
| Cash and cash equivalents    | \$ 71.1                            | \$ 71.1  | \$ —    | \$ —    |
| Investments in rabbi trust   | 4.1                                | 4.1  | —       | —       |
| Derivative instruments       | 3.0                                | —  | 3.0     | —       |
| Indefinite-lived assets      | 4.0                                | —  | —       | 4.0     |
| <b>Liabilities:</b>          |                                    |  |         |         |
| \$150 senior unsecured notes | 149.6                              | 156.2  | —       | —       |
| Revolving credit facility    | 175.6                              | —  | 175.6   | —       |
| \$100 Series A Notes         | 100.0                              | —  | 100.0   | —       |
| Derivative instruments       | 2.1                                | —  | 2.1     | —       |

The fair value of the amounts outstanding under the Facility approximated carrying value at June 30, 2018. The fair values of the Facility and Series A Notes are estimated based on internally developed models, using current market interest rate data for similar issues, as there is no active market for our Facility or Series A Notes.

The fair values of the Company's derivative instruments are based upon pricing models using inputs derived from third-party pricing services or observable market data such as currency spot and forward rates. These values are periodically validated by comparing to third-party broker quotes. The aggregate notional value of these foreign currency derivatives was \$190.1 at June 30, 2018. The derivatives are included in Other current assets, Other assets, Other current liabilities, and Other long-term liabilities on the Consolidated Balance Sheet.

The indefinite-lived assets are trade names for which an impairment was recorded during the quarter ended March 31, 2018. See Note 5 for further information.

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16. Segment and Geographical Information

|                                  | Three Months Ended June 30, |          | Nine Months Ended June 30, |            |
|----------------------------------|-----------------------------|----------|----------------------------|------------|
|                                  | 2018                        | 2017     | 2018                       | 2017       |
| <b>Net revenue</b>               |                             |          |                            |            |
| Process Equipment Group          | \$ 316.7                    | \$ 258.9 | \$ 880.8                   | \$ 724.6   |
| Batesville                       | 129.3                       | 137.0    | 414.6                      | 422.7      |
| Total                            | \$ 446.0                    | \$ 395.9 | \$ 1,295.4                 | \$ 1,147.3 |
| <b>Adjusted EBITDA</b>           |                             |          |                            |            |
| Process Equipment Group          | \$ 58.2                     | \$ 50.3  | \$ 153.7                   | \$ 120.3   |
| Batesville                       | 25.6                        | 33.5     | 92.1                       | 107.2      |
| Corporate                        | (12.4)                      | (11.5)   | (32.9)                     | (28.5)     |
| <b>Net revenue (1)(2)</b>        |                             |          |                            |            |
| United States                    | \$ 226.7                    | \$ 224.5 | \$ 691.7                   | \$ 653.1   |
| Germany                          | 130.7                       | 103.9    | 370.9                      | 304.7      |
| All other foreign business units | 88.6                        | 67.5     | 232.8                      | 189.5      |
| Total                            | \$ 446.0                    | \$ 395.9 | \$ 1,295.4                 | \$ 1,147.3 |

(1) We attribute revenue to a geography based upon the location of the business unit that consummates the external sale.

(2) In 2017, the Company corrected its disclosure of net revenue by geography. The effect of this adjustment for the three months ended June 30, 2017 was to decrease Germany net revenue by \$10.1, from \$114.0 as previously disclosed, to \$103.9, and to increase the All other foreign business units net revenue by the same amount, from \$57.4 as previously disclosed, to \$67.5. The effect of this adjustment for the nine months ended June 30, 2017 was to decrease Germany net revenue by \$29.5, from \$334.2 as previously disclosed, to \$304.7, and to increase the All other foreign business units net revenue by the same amount, from \$160.0 as previously disclosed, to \$189.5. Management performed an assessment of the materiality of this correction and concluded that the net revenue by geography as originally disclosed was not material to previously issued financial statements.

|  | June 30,<br>2018 | September 30,<br>2017 |
|--|------------------|-----------------------|
| <b>Total assets assigned</b>           |                  |                       |
| Process Equipment Group                | \$ 1,705.9       | \$ 1,722.2            |
| Batesville                             | 191.3            | 203.4                 |
| Corporate                              | 36.4             | 30.9                  |
| Total                                  | \$ 1,933.6       | \$ 1,956.5            |
| <b>Tangible long-lived assets, net</b> |                  |                       |
| United States                          | \$ 79.0          | \$ 84.4               |
| Germany                                | 38.2             | 39.0                  |
| All other foreign business units       | 24.6             | 27.0                  |
| Total                                  | \$ 141.8         | \$ 150.4              |

The following schedule reconciles segment adjusted EBITDA to consolidated net income.

|  | Three Months Ended<br>June 30, |         | Nine Months Ended<br>June 30, |          |
|--|--------------------------------|---------|-------------------------------|----------|
|  | 2018                           | 2017    | 2018                          | 2017     |
| Adjusted EBITDA:                                   |                                |         |                               |          |
| Process Equipment Group                            | \$ 58.2                        | \$ 50.3 | \$ 153.7                      | \$ 120.3 |
| Batesville   | 25.6                           | 33.5    | 92.1                          | 107.2    |
| Corporate  | (12.4)                         | (11.5)  | (32.9)                        | (28.5)   |
| Less:  |                                |         |                               |          |
| Interest income                                    | (0.3)                          | (0.2)   | (1.1)                         | (0.5)    |
| Interest expense                                   | 5.5                            | 6.5     | 17.8                          | 18.9     |
| Income tax expense                                 | 15.2                           | 16.6    | 52.5                          | 38.2     |
| Depreciation and amortization                      | 14.2                           | 13.5    | 42.0                          | 42.1     |
| Impairment charge                                  | —                              | —       | 63.4                          | —        |
| Business acquisition, development, and integration | 0.1                            | 0.4     | 2.6                           | 1.0      |
| Restructuring and restructuring related            | 0.5                            | 0.9     | 1.7                           | 8.8      |
| Consolidated net income                            | \$ 36.2                        | \$ 34.6 | \$ 34.0                       | \$ 90.5  |

17. Condensed Consolidating  
Information

Certain 100% owned domestic subsidiaries of Hillenbrand fully and unconditionally, jointly and severally, agreed to guarantee all of the indebtedness and guarantee obligations relating to our obligations under our senior unsecured notes. The following are the condensed consolidating financial statements, including the guarantors, which present the statements of income, balance sheets, and cash flows of (i) the parent holding company, (ii) the guarantor subsidiaries, (iii) the non-guarantor subsidiaries, and (iv) eliminations necessary to present the information for Hillenbrand on a consolidated basis.

**Condensed Consolidating Statements of Income**

|   | Three Months Ended June 30, 2018 |            |                |              |              | Three Months Ended June 30, 2017 |            |                |              |              |
|---|----------------------------------|------------|----------------|--------------|--------------|----------------------------------|------------|----------------|--------------|--------------|
|   | Parent                           | Guarantors | Non-Guarantors | Eliminations | Consolidated | Parent                           | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| Net revenue   | \$ —                             | \$ 232.7   | \$ 273.2       | \$ (59.9)    | \$ 446.0     | \$ —                             | \$ 225.4   | \$ 226.6       | \$ (56.1)    | \$ 395.9     |
| Cost of goods sold  | —                                | 125.9      | 189.9          | (33.5)       | 282.3        | —                                | 115.2      | 158.7          | (30.4)       | 243.5        |
| Gross profit  | —                                | 106.8      | 83.3           | (26.4)       | 163.7        | —                                | 110.2      | 67.9           | (25.7)       | 152.4        |
| Operating expenses  | 13.6                             | 62.9       | 48.3           | (26.4)       | 98.4         | 11.3                             | 58.7       | 42.0           | (25.7)       | 86.3         |
| Amortization expense  | —                                | 3.3        | 4.3            | —            | 7.6          | —                                | 3.3        | 4.0            | —            | 7.3          |
| Impairment charge   | —                                | —          | —              | —            | —            | —                                | —          | —              | —            | —            |
| Interest expense  | 4.6                              | —          | 0.9            | —            | 5.5          | 5.6                              | —          | 0.9            | —            | 6.5          |
| Other (expense) income, net   | —                                | (1.1)      | 0.3            | —            | (0.8)        | (0.2)                            | (2.0)      | 1.1            | —            | (1.1)        |
| Equity in net income of subsidiaries                                | 34.8                             | 3.6        | —              | (38.4)       | —            | 45.3                             | 2.2        | —              | (47.5)       | —            |
| Income before income taxes  | 16.6                             | 43.1       | 30.1           | (38.4)       | 51.4         | 28.2                             | 48.4       | 22.1           | (47.5)       | 51.2         |
| Income tax expense (benefit)  | (19.3)                           | 9.9        | 24.6           | —            | 15.2         | (4.7)                            | 16.3       | 5.0            | —            | 16.6         |
| Consolidated net income   | 35.9                             | 33.2       | 5.5            | (38.4)       | 36.2         | 32.9                             | 32.1       | 17.1           | (47.5)       | 34.6         |
| Less: Net income attributable to noncontrolling interests           | —                                | —          | 0.3            | —            | 0.3          | —                                | —          | 1.7            | —            | 1.7          |
| Net income (1)  | \$ 35.9                          | \$ 33.2    | \$ 5.2         | \$ (38.4)    | \$ 35.9      | \$ 32.9                          | \$ 32.1    | \$ 15.4        | \$ (47.5)    | \$ 32.9      |
| Consolidated comprehensive (loss) income                            | \$ 10.7                          | \$ 33.8    | \$ (20.4)      | \$ (13.4)    | \$ 10.7      | \$ 59.3                          | \$ 32.5    | \$ 43.3        | \$ (74.0)    | \$ 61.1      |
| Less: Comprehensive income attributable to noncontrolling interests | —                                | —          | —              | —            | —            | —                                | —          | 1.8            | —            | 1.8          |
| Comprehensive income (2)  | \$ 10.7                          | \$ 33.8    | \$ (20.4)      | \$ (13.4)    | \$ 10.7      | \$ 59.3                          | \$ 32.5    | \$ 41.5        | \$ (74.0)    | \$ 59.3      |

|   | Nine Months Ended June 30, 2018 |            |                |              |              | Nine Months Ended June 30, 2017 |            |                |              |              |
|---|---------------------------------|------------|----------------|--------------|--------------|---------------------------------|------------|----------------|--------------|--------------|
|   | Parent                          | Guarantors | Non-Guarantors | Eliminations | Consolidated | Parent                          | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| Net revenue   | \$ —                            | \$ 701.8   | \$ 758.7       | \$ (165.1)   | \$ 1,295.4   | \$ —                            | \$ 656.8   | \$ 647.0       | \$ (156.5)   | \$ 1,147.3   |
| Cost of goods sold  | —                               | 369.8      | 531.7          | (84.8)       | 816.7        | —                               | 341.6      | 460.9          | (82.2)       | 720.3        |
| Gross profit  | —                               | 332.0      | 227.0          | (80.3)       | 478.7        | —                               | 315.2      | 186.1          | (74.3)       | 427.0        |
| Operating expenses  | 38.4                            | 188.8      | 139.0          | (80.3)       | 285.9        | 32.3                            | 174.5      | 122.2          | (74.3)       | 254.7        |
| Amortization expense  | —                               | 10.0       | 12.7           | —            | 22.7         | —                               | 10.1       | 11.6           | —            | 21.7         |
| Impairment charge   | —                               | 63.4       | —              | —            | 63.4         | —                               | —          | —              | —            | —            |
| Interest expense  | 15.7                            | —          | 2.1            | —            | 17.8         | 16.4                            | —          | 2.5            | —            | 18.9         |
| Other (expense) income, net   | (0.1)                           | (2.2)      | (0.1)          | —            | (2.4)        | (0.6)                           | (2.4)      | —              | —            | (3.0)        |
| Equity in net income of subsidiaries                                | 67.1                            | 6.8        | —              | (73.9)       | —            | 116.8                           | 5.9        | —              | (122.7)      | —            |
| Income before income taxes  | 12.9                            | 74.4       | 73.1           | (73.9)       | 86.5         | 67.5                            | 134.1      | 49.8           | (122.7)      | 128.7        |
| Income tax expense (benefit)  | (19.2)                          | 34.8       | 36.9           | —            | 52.5         | (20.5)                          | 47.0       | 11.7           | —            | 38.2         |
| Consolidated net income   | 32.1                            | 39.6       | 36.2           | (73.9)       | 34.0         | 88.0                            | 87.1       | 38.1           | (122.7)      | 90.5         |
| Less: Net income attributable to noncontrolling interests           | —                               | —          | 1.9            | —            | 1.9          | —                               | —          | 2.5            | —            | 2.5          |
| Net income (1)  | \$ 32.1                         | \$ 39.6    | \$ 34.3        | \$ (73.9)    | \$ 32.1      | \$ 88.0                         | \$ 87.1    | \$ 35.6        | \$ (122.7)   | \$ 88.0      |
| Consolidated comprehensive income                                   | \$ 29.6                         | \$ 41.1    | \$ 31.0        | \$ (70.5)    | \$ 31.2      | \$ 111.2                        | \$ 92.2    | \$ 51.4        | \$ (140.8)   | \$ 114.0     |
| Less: Comprehensive income attributable to noncontrolling interests | —                               | —          | 1.6            | —            | 1.6          | —                               | —          | 2.8            | —            | 2.8          |
| Comprehensive income (2)  | \$ 29.6                         | \$ 41.1    | \$ 29.4        | \$ (70.5)    | \$ 29.6      | \$ 111.2                        | \$ 92.2    | \$ 48.6        | \$ (140.8)   | \$ 111.2     |

(1) Net income attributable to Hillenbrand

(2) Comprehensive income attributable to Hillenbrand

**Condensed Consolidating Balance Sheets**

|   | June 30, 2018 |            |                |              |              | September 30, 2017 |            |                |              |              |
|---|---------------|------------|----------------|--------------|--------------|--------------------|------------|----------------|--------------|--------------|
|   | Parent        | Guarantors | Non-Guarantors | Eliminations | Consolidated | Parent             | Guarantors | Non-Guarantors | Eliminations | Consolidated |
| Cash and cash equivalents                                       | \$ 0.3        | \$ 5.8     | \$ 65.0        | \$ —         | \$ 71.1      | \$ 0.1             | \$ 4.9     | \$ 61.0        | \$ —         | \$ 66.0      |
| Trade receivables, net  | —             | 111.5      | 80.7           | —            | 192.2        | —                  | 114.5      | 91.6           | —            | 206.1        |
| Receivables from long-term manufacturing contracts              | —             | 6.4        | 171.6          | —            | 178.0        | —                  | 8.5        | 116.7          | —            | 125.2        |
| Inventories   | —             | 79.5       | 105.1          | (2.9)        | 181.7        | —                  | 68.2       | 85.9           | (2.5)        | 151.6        |
| Prepaid expenses  | 3.2           | 8.6        | 17.8           | —            | 29.6         | 2.1                | 7.6        | 18.5           | —            | 28.2         |
| Intercompany receivables  | —             | 1,078.1    | 79.0           | (1,157.1)    | —            | —                  | 1,050.4    | 93.9           | (1,144.3)    | —            |
| Other current assets  | 0.4           | 1.8        | 15.1           | (0.4)        | 16.9         | 0.2                | 1.6        | 14.4           | 0.3          | 16.5         |
| Total current assets  | 3.9           | 1,291.7    | 534.3          | (1,160.4)    | 669.5        | 2.4                | 1,255.7    | 482.0          | (1,146.5)    | 593.6        |
| Property, plant and equipment, net                              | 4.0           | 61.7       | 76.1           | —            | 141.8        | 4.7                | 64.5       | 81.2           | —            | 150.4        |
| Intangible assets, net  | 3.4           | 199.5      | 293.2          | —            | 496.1        | 3.6                | 211.3      | 309.0          | —            | 523.9        |
| Goodwill  | —             | 225.0      | 358.2          | —            | 583.2        | —                  | 283.9      | 363.6          | —            | 647.5        |
| Investment in consolidated subsidiaries                         | 2,206.0       | 653.8      | —              | (2,859.8)    | —            | 2,298.0            | 664.1      | —              | (2,962.1)    | —            |
| Other assets  | 15.8          | 31.2       | 1.2            | (5.2)        | 43.0         | 20.2               | 29.0       | 4.4            | (12.5)       | 41.1         |
| Total Assets  | \$ 2,233.1    | \$ 2,462.9 | \$ 1,263.0     | \$ (4,025.4) | \$ 1,933.6   | \$ 2,328.9         | \$ 2,508.5 | \$ 1,240.2     | \$ (4,121.1) | \$ 1,956.5   |
| Trade accounts payable  | \$ 0.9        | \$ 59.7    | \$ 112.8       | \$ (0.3)     | \$ 173.1     | \$ 1.0             | \$ 36.7    | \$ 120.0       | \$ 0.3       | \$ 158.0     |
| Liabilities from long-term manufacturing contracts and advances | —             | 17.6       | 158.9          | —            | 176.5        | —                  | 26.2       | 106.1          | —            | 132.3        |
| Current portion of long-term debt                               | —             | —          | —              | —            | —            | 18.0               | —          | 0.8            | —            | 18.8         |
| Accrued compensation  | 5.0           | 19.4       | 42.4           | —            | 66.8         | 7.6                | 17.9       | 41.4           | —            | 66.9         |
| Intercompany payables   | 1,157.5       | 2.5        | —              | (1,160.0)    | —            | 1,142.8            | 4.0        | —              | (1,146.8)    | —            |
| Other current liabilities                                       | 19.6          | 41.6       | 71.9           | —            | 133.1        | 14.0               | 42.2       | 79.3           | 0.2          | 135.7        |
| Total current liabilities                                       | 1,183.0       | 140.8      | 386.0          | (1,160.3)    | 549.5        | 1,183.4            | 127.0      | 347.6          | (1,146.3)    | 511.7        |
| Long-term debt  | 322.3         | —          | 102.1          | —            | 424.4        | 392.0              | —          | 54.9           | —            | 446.9        |
| Accrued pension and postretirement healthcare                   | 0.8           | 32.1       | 90.2           | —            | 123.1        | 0.8                | 33.3       | 95.5           | —            | 129.6        |
| Deferred income taxes   | —             | 22.6       | 49.3           | (5.3)        | 66.6         | —                  | 27.5       | 60.9           | (12.7)       | 75.7         |
| Other long-term liabilities                                     | 30.7          | 17.9       | 9.9            | —            | 58.5         | 1.3                | 15.3       | 10.1           | —            | 26.7         |
| Total Liabilities   | 1,536.8       | 213.4      | 637.5          | (1,165.6)    | 1,222.1      | 1,577.5            | 203.1      | 569.0          | (1,159.0)    | 1,190.6      |
| Hillenbrand Shareholders' Equity                                | 696.3         | 2,249.5    | 610.3          | (2,859.8)    | 696.3        | 751.4              | 2,305.4    | 656.7          | (2,962.1)    | 751.4        |
| Noncontrolling interests  | —             | —          | 15.2           | —            | 15.2         | —                  | —          | 14.5           | —            | 14.5         |
| Total Shareholders' Equity                                      | 696.3         | 2,249.5    | 625.5          | (2,859.8)    | 711.5        | 751.4              | 2,305.4    | 671.2          | (2,962.1)    | 765.9        |
| Total Liabilities and Equity                                    | \$ 2,233.1    | \$ 2,462.9 | \$ 1,263.0     | \$ (4,025.4) | \$ 1,933.6   | \$ 2,328.9         | \$ 2,508.5 | \$ 1,240.2     | \$ (4,121.1) | \$ 1,956.5   |

**Condensed Consolidating Statements of Cash Flow**

|   | Nine Months Ended June 30, 2018 |               |                |              |                | Nine Months Ended June 30, 2017 |               |                |              |                |
|---|---------------------------------|---------------|----------------|--------------|----------------|---------------------------------|---------------|----------------|--------------|----------------|
|   | Parent                          | Guarantors    | Non-Guarantors | Eliminations | Consolidated   | Parent                          | Guarantors    | Non-Guarantors | Eliminations | Consolidated   |
| Net cash provided by (used in) operating activities               | \$186.0                         | \$ 126.6      | \$ (32.0)      | \$ (124.3)   | \$ 156.3       | \$ 33.2                         | \$ 129.0      | \$ 70.2        | \$ (128.7)   | \$ 103.7       |
| Investing activities:   |                                 |               |                |              |                |                                 |               |                |              |                |
| Capital expenditures  | (1.5)                           | (7.5)         | (7.3)          | —            | (16.3)         | (0.5)                           | (7.2)         | (6.5)          | —            | (14.2)         |
| Proceeds from sales of property, plant, and equipment             | —                               | —             | 0.4            | —            | 0.4            | —                               | 1.9           | 0.4            | —            | 2.3            |
| Other, net  | —                               | 0.1           | 0.1            | —            | 0.2            | 2.7                             | (0.4)         | (2.7)          | —            | (0.4)          |
| Net cash provided by (used in) investing activities               | (1.5)                           | (7.4)         | (6.8)          | —            | (15.7)         | 2.2                             | (5.7)         | (8.8)          | —            | (12.3)         |
| Financing activities:   |                                 |               |                |              |                |                                 |               |                |              |                |
| Repayments on term loan   | (148.5)                         | —             | —              | —            | (148.5)        | (10.1)                          | —             | —              | —            | (10.1)         |
| Proceeds from revolving credit facilities, net of financing costs | 530.6                           | —             | 415.9          | —            | 946.5          | 233.0                           | —             | 488.2          | —            | 721.2          |
| Repayments on revolving credit facilities                         | (472.9)                         | —             | (364.3)        | —            | (837.2)        | (207.0)                         | —             | (518.5)        | —            | (725.5)        |
| Payment of dividends - intercompany                               | —                               | (118.3)       | (6.0)          | 124.3        | —              | —                               | (122.6)       | (6.1)          | 128.7        | —              |
| Payment of dividends on common stock                              | (39.1)                          | —             | —              | —            | (39.1)         | (39.0)                          | —             | —              | —            | (39.0)         |
| Repurchases of common stock                                       | (60.6)                          | —             | —              | —            | (60.6)         | (28.0)                          | —             | —              | —            | (28.0)         |
| Net proceeds on stock plans                                       | 6.2                             | —             | —              | —            | 6.2            | 11.4                            | —             | —              | —            | 11.4           |
| Other, net  | —                               | —             | (1.8)          | —            | (1.8)          | —                               | —             | (2.5)          | —            | (2.5)          |
| Net cash provided by (used in) financing activities               | (184.3)                         | (118.3)       | 43.8           | 124.3        | (134.5)        | (39.7)                          | (122.6)       | (38.9)         | 128.7        | (72.5)         |
| Effect of exchange rates on cash and cash equivalents             |                                 |               |                |              |                |                                 |               |                |              |                |
|   | —                               | —             | (1.0)          | —            | (1.0)          | —                               | —             | 0.6            | —            | 0.6            |
| Net cash flow   | 0.2                             | 0.9           | 4.0            | —            | 5.1            | (4.3)                           | 0.7           | 23.1           | —            | 19.5           |
| Cash and equivalents at beginning of period                       | 0.1                             | 4.9           | 61.0           | —            | 66.0           | 4.4                             | 5.6           | 42.0           | —            | 52.0           |
| Cash and equivalents at end of period                             | <u>\$ 0.3</u>                   | <u>\$ 5.8</u> | <u>\$ 65.0</u> | <u>\$ —</u>  | <u>\$ 71.1</u> | <u>\$ 0.1</u>                   | <u>\$ 6.3</u> | <u>\$ 65.1</u> | <u>\$ —</u>  | <u>\$ 71.5</u> |

18. Restructuring

The following schedule details the restructuring charges by segment and the classification of those charges on the income statement.

|                         | Three Months Ended June 30, 2018 |                    |        | Three Months Ended June 30, 2017 |                    |        |
|-------------------------|----------------------------------|--------------------|--------|----------------------------------|--------------------|--------|
|                         | Cost of goods sold               | Operating expenses | Total  | Cost of goods sold               | Operating expenses | Total  |
| Process Equipment Group | \$ 0.3                           | \$ 0.2             | \$ 0.5 | \$ —                             | \$ 0.2             | \$ 0.2 |
| Batesville              | —                                | —                  | —      | (0.1)                            | —                  | (0.1)  |
| Corporate               | —                                | (0.1)              | (0.1)  | —                                | —                  | —      |
| Total                   | \$ 0.3                           | \$ 0.1             | \$ 0.4 | \$ (0.1)                         | \$ 0.2             | \$ 0.1 |

  

|                         | Nine Months Ended June 30, 2018 |                    |        | Nine Months Ended June 30, 2017 |                    |        |
|-------------------------|---------------------------------|--------------------|--------|---------------------------------|--------------------|--------|
|                         | Cost of goods sold              | Operating expenses | Total  | Cost of goods sold              | Operating expenses | Total  |
| Process Equipment Group | \$ 0.2                          | \$ 0.4             | \$ 0.6 | \$ —                            | \$ 0.5             | \$ 0.5 |
| Batesville              | —                               | 0.2                | 0.2    | 6.3                             | —                  | 6.3    |
| Corporate               | —                               | 0.5                | 0.5    | —                               | 2.1                | 2.1    |
| Total                   | \$ 0.2                          | \$ 1.1             | \$ 1.3 | \$ 6.3                          | \$ 2.6             | \$ 8.9 |

The charges related primarily to the closure of a Batesville plant, corporate functional restructuring, and severance costs at the Process Equipment Group. At June 30, 2018, \$1.1 of restructuring costs were accrued and expected to be paid over the next twelve months.

**Item 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

**FORWARD-LOOKING STATEMENTS AND FACTORS THAT MAY AFFECT FUTURE RESULTS**

Throughout this Form 10-Q, we make a number of “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. As the words imply, these are statements about future plans, objectives, beliefs, and expectations that might or might not happen in the future, as contrasted with historical information. Forward-looking statements are based on assumptions that we believe are reasonable, but by their very nature are subject to a wide range of risks.

Accordingly, in this Form 10-Q, we may say something like:

*“We expect that future revenue associated with the Process Equipment Group will be influenced by order backlog.”*

That is a forward-looking statement, as indicated by the word “expect” and by the clear meaning of the sentence.

Other words that could indicate we are making forward-looking statements include:

|        |           |          |         |          |           |        |
|--------|-----------|----------|---------|----------|-----------|--------|
| intend | believe   | plan     | expect  | may      | goal      | would  |
| become | pursue    | estimate | will    | forecast | continue  | could  |
| target | encourage | promise  | improve | progress | potential | should |

This is not an exhaustive list, but is intended to give you an idea of how we try to identify forward-looking statements. The absence of any of these words, however, does not mean that the statement is not forward-looking.

**Here is the key point** Forward-looking statements are not guarantees of future performance, and our actual results could differ materially from those set forth in any forward-looking statements.

Any number of factors, many of which are beyond our control, could cause our performance to differ significantly from what is described in the forward-looking statements. This includes the impact of the Tax Act on the Company’s financial position, results of operations, and cash flows. For a discussion of factors that could cause actual results to differ from those contained in forward-looking statements, see the discussions under the heading “Risk Factors” in Item 1A of Part I of the Company’s Form 10-K filed with the SEC on November 15, 2017, and in Item 1A of Part II of this Form 10-Q. We assume no obligation to update or revise any forward-looking statements.

**OPERATING PERFORMANCE MEASURES**

The following discussion compares our results for the three and nine months ended June 30, 2018, to the same periods in fiscal year 2017. The Company’s fiscal year ends on September 30. Unless otherwise stated, references to years relate to fiscal years. We begin the discussion at a consolidated level and then provide separate detail about the Process Equipment Group, Batesville, and Corporate. These financial results are prepared in accordance with accounting principles generally accepted in the U.S. (“GAAP”).

We also provide certain non-GAAP operating performance measures. These non-GAAP measures are referred to as “adjusted” measures and exclude impairment charges, expenses associated with business acquisition, development, and integration, and restructuring and restructuring related charges. The related income tax for all of these items is also excluded. The measures also exclude the non-recurring tax benefits and expenses related to the Tax Act. Non-GAAP information is provided as a supplement, not as a substitute for, or as superior to, measures of financial performance prepared in accordance with GAAP.

We use this non-GAAP information internally to make operating decisions and believe it is helpful to investors because it allows more meaningful period-to-period comparisons of our ongoing operating results. The information can also be used to perform trend analysis and to better identify operating trends that may otherwise be masked or distorted by these types of items. We believe this information provides a higher degree of transparency.

An important non-GAAP measure that we use is adjusted earnings before interest, income tax, depreciation, and amortization (“adjusted EBITDA”). A part of Hillenbrand’s strategy is to selectively acquire companies that we believe can benefit from the

Hillenbrand Operating Model (“HOM”) to spur faster and more profitable growth. Given that strategy, it is a natural consequence to incur related expenses, such as amortization from acquired intangible assets and additional interest expense from debt-funded acquisitions. Accordingly, we use adjusted EBITDA, among other measures, to monitor our business performance.

Another important non-GAAP operational measure used is backlog. Backlog is not a term recognized under GAAP; however, it is a common measurement used in industries with extended lead times for order fulfillment (long-term contracts), like those in which our Process Equipment Group competes. Order backlog represents the amount of consolidated revenue that we expect to realize on contracts awarded related to the Process Equipment Group. For purposes of calculating backlog, 100% of estimated revenue attributable to consolidated subsidiaries is included. Backlog includes expected revenue from large systems and equipment, as well as replacement parts, components, and service. The length of time that projects remain in backlog can span from days for replacement parts or service to approximately 18 to 36 months for larger system sales. Backlog includes expected revenue from the remaining portion of firm orders not yet completed, as well as revenue from change orders to the extent that they are reasonably expected to be realized. We include in backlog the full contract award, including awards subject to further customer approvals, which we expect to result in revenue in future periods. In accordance with industry practice, our contracts may include provisions for cancellation, termination or suspension at the discretion of the customer.

We expect that future revenue associated with the Process Equipment Group will be influenced by backlog because of the lead time involved in fulfilling engineered-to-order equipment for customers. Although backlog can be an indicator of future revenue, it does not include projects and parts orders that are booked and shipped within the same quarter. The timing of order placement, size, extent of customization, and customer delivery dates can create fluctuations in backlog and revenue. Revenue attributable to backlog may also be affected by foreign exchange fluctuations for orders denominated in currencies other than U.S. dollars.

We calculate the foreign currency impact on net revenue, gross profit, and operating expenses in order to better measure the comparability of results between periods. We calculate the foreign currency impact by translating current year results at prior year foreign exchange rates. This information is provided because exchange rates can distort the underlying change in sales, either positively or negatively. The cost structures for Corporate and Batesville are generally not significantly impacted by the fluctuation in foreign exchange rates, and we do not disclose the foreign currency impact in the Operations Review below where the impact is not significant.

See page 38 for reconciliation of adjusted EBITDA to consolidated net income, the most directly comparable GAAP measure. We use other non-GAAP measures in certain other instances and include information reconciling such non-GAAP measures to the respective most directly comparable GAAP measures. Given that there is no GAAP financial measure comparable to backlog, a quantitative reconciliation is not provided.

## **CRITICAL ACCOUNTING ESTIMATES**

For the three and nine months ended June 30, 2018, there were no significant changes to our critical accounting estimates, as outlined in our Annual Report on Form 10-K for 2017, except as described below.

### **2017 Tax Cuts and Jobs Act**

On December 22, 2017, the Tax Act was enacted. While certain of the provisions of the Tax Act are effective for tax years beginning after December 31, 2017 (which corresponds to Hillenbrand’s fiscal year ending September 30, 2019), several provisions are effective for the fiscal year ending September 30, 2018. The Tax Act reduced the federal corporate tax rate from 35% to 21% and is effective on January 1, 2018. The Internal Revenue Code provides that our fiscal year ending September 30, 2018 have a blended corporate tax rate of 24.5%, which is based on a proration of the applicable tax rates before and after effective date of the Tax Act. The statutory tax rate of 21% will apply to future years.

Furthermore, Hillenbrand is subject to the Transition Tax. This Transition Tax is imposed on the deferred accumulated earnings of foreign subsidiaries at an effective rate of 15.5% of foreign earnings attributable to cash and cash equivalents and 8% of the residual foreign earnings. It is anticipated that Hillenbrand will elect to pay the Transition Tax over eight years. We have recorded tax expense based on an estimate of the annual effective rate taking into account the reduced corporate tax rate for the year. Additionally, during the period ended December 31, 2017, we recorded a provisional deferred tax benefit for the impact of the reduced corporate tax rate on the U.S. net deferred tax liability and a provisional tax liability for the Transition Tax. While we are able to make a reasonable estimate of the impact of the reduction in corporate rate on the deferred tax balance, we are continuing to analyze the temporary differences that existed on the date of enactment and the temporary differences that have originated since. Furthermore, we will not be able to precisely determine the amount of the Transition Tax until the end of

fiscal 2018 because certain cash and cash equivalent balances at September 30, 2018 and current year earnings are key inputs in the calculation. Additionally, other information needs to be verified, including cumulative foreign earnings, to precisely compute the amount of the Transition Tax. Therefore, tax expense associated with these provisions may be adjusted throughout the year as we refine our estimate. As of June 30, 2018, we have not recorded an adjustment to the provisional tax expense recognized during the quarter ended December 31, 2017. We expect to recognize an adjustment to the provisional tax expense once we have determined the actual tax impact, pursuant to SAB 118.

### **Asset Impairment Determinations**

We have updated our critical accounting estimate for Asset Impairment Determinations to reflect the adoption of ASU 2017-04.

Goodwill and other intangible assets with indefinite lives, primarily trade names, are not amortized; rather, they are tested for impairment at least annually and upon the occurrence of certain triggering events or substantive changes in circumstances that indicate that the fair value may be impaired.

Impairment of goodwill is tested at the reporting unit level. A reporting unit is an operating segment or one level below an operating segment. For the purpose of the goodwill impairment test, the Company can elect to perform a quantitative or qualitative analysis. If the qualitative test is elected, qualitative factors are assessed to determine whether it is more likely than not that the fair values of its reporting units are less than the respective carrying values of those reporting units. Such factors we consider in a qualitative analysis include, but are not limited to, macroeconomic conditions, industry and market considerations, cost factors, Company-specific events, events affecting the reporting unit, and the overall financial performance of the reporting unit. If after performing the qualitative analysis, the Company determines that it is more likely than not that the fair value of a reporting unit is less than its carrying amount, then the Company must perform the quantitative goodwill impairment test.

If we elect to perform or are required to perform a quantitative analysis, we compare the carrying amount of the reporting unit's net assets, including goodwill, to the fair value of the reporting unit. If the fair value exceeds the carrying value, no further evaluation is required and no impairment loss is recognized. If the carrying amount exceeds the fair value, an impairment charge is recognized for the difference between carrying amount and fair value, not to exceed the original amount of goodwill.

In determining the estimated fair value of the reporting units when performing a quantitative analysis, we consider both the market approach and the income approach. Weighting is equally attributed to both the market and income approaches in arriving at the fair value of the reporting units.

Under the market approach, we utilize the guideline company method, which involves calculating valuation multiples based on operating data from comparable publicly traded companies. Multiples derived from these companies provide an indication of how much a knowledgeable investor in the marketplace would be willing to pay for a company. These multiples are then applied to the operating data for our reporting units to arrive at an indication of value.

Under the income approach, the fair value of the reporting unit is based on the present value of estimated future cash flows utilizing a market-based weighted-average cost of capital determined separately for each reporting unit.

To determine the reasonableness of the calculated fair values of our reporting units, the Company reviews the assumptions described below to ensure that neither the market approach nor the income approach yields significantly different valuations. We selected these valuation approaches because we believe the combination of these approaches, along with our best judgment regarding underlying assumptions and estimates, provides us with the best estimate of fair value of our reporting units. We believe these valuation approaches are appropriate for the industry and widely accepted by investors.

Determining the fair value of a reporting unit requires us to make significant judgments, estimates, and assumptions. While we believe that the estimates and assumptions underlying our valuation methodology are reasonable, these estimates and assumptions could have a significant impact on whether an impairment charge is recognized and also on the magnitude of any such charge. The results of an impairment analysis are as of a point in time. There is no assurance that actual future earnings or cash flows of our reporting units will not decline significantly from our projections. We will monitor any changes to our assumptions and will evaluate goodwill as required or otherwise deemed warranted during future periods.

The key assumptions for the market and income approaches we use to determine fair value of our reporting units are updated at least annually. Those assumptions and estimates include market data and market multiples (7.2-14.5 times adjusted EBITDA), discount rates (7.6-12.5%), and terminal growth rates (0.0-3.0%), as well as future levels of revenue growth, operating margins, depreciation, amortization, and working capital requirements, which are based upon the Company's strategic plan.

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Hillenbrand's strategic plan is updated as part of its annual planning process and is reviewed and approved by management and the Board of Directors. The strategic plan may be revised as necessary based on changes in market conditions or other changes in the reporting units. The discount rate assumption is based on the overall after-tax rate of return required by a market participant whose weighted-average cost of capital includes both equity and debt, including a risk premium.

Although there are always changes in assumptions to reflect changing business and market conditions, our overall valuation methodology and the types of assumptions we use have remained consistent. While we use the best available information to prepare the cash flow and discount rate assumptions, actual future cash flows or market conditions could differ significantly resulting in future impairment charges related to recorded goodwill balances.

Similar to goodwill, the Company can elect to perform the impairment test for indefinite-lived intangibles other than goodwill (primarily trade names) using a qualitative analysis, considering similar factors as outlined in the goodwill discussion in order to determine if it is more likely than not that the fair values of the trade names are less than the respective carrying values. If we elect to perform or are required to perform a quantitative analysis, the test consists of a comparison of the fair value of the indefinite-lived intangible asset to the carrying value of the asset as of the impairment testing date. We estimate the fair value of indefinite-lived intangibles using the relief-from-royalty method, which we believe is an appropriate and widely used valuation technique for such assets. The fair value derived from the relief-from-royalty method is measured as the discounted cash flow savings realized from owning such trade names and not being required to pay a royalty for their use.

## EXECUTIVE OVERVIEW

*(financial amounts in millions, except share and per share data, throughout Management's Discussion and Analysis)*

Hillenbrand is a global diversified industrial company with multiple market-leading brands that serve a wide variety of industries around the world. Hillenbrand's portfolio is composed of two business segments: the Process Equipment Group and Batesville®. The Process Equipment Group businesses design, develop, manufacture, and service highly engineered industrial equipment around the world. Batesville is a recognized leader in the North American death care industry.

We strive to provide superior return for our shareholders, exceptional value for our customers, and great professional opportunities for our employees through deployment of the HOM. The HOM is a consistent and repeatable framework designed to produce sustainable and predictable results. The HOM describes our mission, vision, values and mindset as leaders; applies our management practices in Strategy Management, Segmentation, Lean, Talent Development, and Acquisitions; and prescribes three steps (Understand, Focus, and Grow) designed to make our businesses both bigger and better. Our goal is to continue developing Hillenbrand as a world-class global diversified industrial company through the deployment of the HOM.

Our strategy is to leverage our historically strong financial foundation and the HOM to deliver sustainable profit growth, revenue expansion and substantial free cash flow and then reinvest available cash in new growth initiatives that are focused on building leadership positions in our core markets and near adjacencies, both organically and inorganically, in order to create shareholder value.

## OPERATIONS REVIEW — CONSOLIDATED

|                             | Three Months Ended June 30, |                  |          |                  | Nine Months Ended June 30, |                  |            |                  |
|-----------------------------|-----------------------------|------------------|----------|------------------|----------------------------|------------------|------------|------------------|
|                             | 2018                        |                  | 2017     |                  | 2018                       |                  | 2017       |                  |
|                             | Amount                      | % of Net Revenue | Amount   | % of Net Revenue | Amount                     | % of Net Revenue | Amount     | % of Net Revenue |
| Net revenue                 | \$ 446.0                    | 100.0            | \$ 395.9 | 100.0            | \$ 1,295.4                 | 100.0            | \$ 1,147.3 | 100.0            |
| Gross profit                | 163.7                       | 36.7             | 152.4    | 38.5             | 478.7                      | 37.0             | 427.0      | 37.2             |
| Operating expenses          | 98.4                        | 22.1             | 86.3     | 21.8             | 285.9                      | 22.1             | 254.7      | 22.2             |
| Amortization expense        | 7.6                         | 1.7              | 7.3      | 1.8              | 22.7                       | 1.8              | 21.7       | 1.9              |
| Impairment charge           | —                           | —                | —        | —                | 63.4                       | 4.9              | —          | —                |
| Interest expense            | 5.5                         | 1.2              | 6.5      | 1.6              | 17.8                       | 1.4              | 18.9       | 1.6              |
| Other (expense) income, net | (0.8)                       | 0.2              | (1.1)    | 0.3              | (2.4)                      | 0.2              | (3.0)      | 0.3              |
| Income taxes                | 15.2                        | 3.4              | 16.6     | 4.2              | 52.5                       | 4.1              | 38.2       | 3.3              |
| Net income (1)              | 35.9                        | 8.0              | 32.9     | 8.3              | 32.1                       | 2.5              | 88.0       | 7.7              |

(1) Net income attributable to Hillenbrand.

**Three Months Ended June 30, 2018 Compared to Three Months Ended June 30, 2017**

**Net revenue** increased \$50.1 (13%), which included favorable foreign currency impact (3%).

- The Process Equipment Group's net revenue increased \$57.8 (22%), primarily due to higher volume (17%). Foreign currency impact increased net revenue by 5%.
- Batesville's net revenue decreased \$7.7 (6%) primarily due to a decrease in volume (3%), the impact of a multi-year contract renewal with a key customer that included an upfront incentive (2%), and a decrease in average selling price (1%).

**Gross profit** increased \$11.3 (7%), which included favorable foreign currency impact (3%). Gross profit margin decreased 180 basis points to 36.7%.

- The Process Equipment Group's gross profit increased \$18.4 (18%), primarily due to higher volume. Foreign currency impact increased gross profit by 4%. Gross profit margin decreased 130 basis points to 37.7%, primarily driven by the increased proportion of lower margin, large system projects in plastics. The Process Equipment Group's gross profit included restructuring and restructuring related charges of \$0.3 in 2018. Excluding these charges, adjusted gross profit increased \$18.7 (19%), which included favorable foreign currency impact (4%). Adjusted gross profit margin decreased 120 basis points to 37.8%, primarily driven by the increased proportion of lower margin, large system projects in plastics.
- Batesville's gross profit decreased \$7.1 (14%) and gross profit margin decreased 330 basis points to 34.3%. The decrease in gross profit and gross profit margin was primarily due to inflation in commodities, fuel, wages and benefits, the impact of the key customer contract renewal, the decline in volume, and supply chain inefficiencies. These items were partially offset by productivity gains, including benefits resulting from the manufacturing footprint reduction in the prior year.

Batesville's gross profit included restructuring and restructuring related charges of \$0.3 in 2017. Excluding these charges, adjusted gross profit decreased \$7.4 (14%) and adjusted gross profit margin decreased 350 basis points to 34.3%.

**Operating expenses** increased \$12.1 (14%), primarily due to an increase in growth investments, litigation expenses, and variable compensation, as well as cost inflation, partially offset by a decrease in restructuring and restructuring related charges and business acquisition, development, and integration costs. Foreign currency impact increased operating expenses by 3%.

Operating expenses as a percentage of net revenue increased 30 basis points to 22.1%. Operating expenses included the following items:

|  | <u>Three Months Ended June 30,</u> |             |
|--|------------------------------------|-------------|
|  | <u>2018</u>                        | <u>2017</u> |
| Business acquisition, development, and integration costs | \$ 0.1                             | \$ 0.4      |
| Restructuring and restructuring related charges          | 0.2                                | 0.5         |

On an adjusted basis, which excludes business acquisition, development, and integration costs and restructuring and restructuring related charges, operating expense increased \$12.7 (15%), which included unfavorable foreign currency impact (3%). Adjusted operating expenses as a percentage of net revenue increased 40 basis points in 2018 to 22.0%.

**Amortization expense** increased \$0.3, due to unfavorable foreign currency impact of \$0.3.

**Interest expense** decreased \$1.0, primarily due to lower average borrowings and a reduction in the Facility fee.

**Other (expense) income, net** was \$0.8 of other expense in fiscal 2018, compared to \$1.1 of other expense in fiscal 2017. The decrease in expense was driven primarily by higher equity earnings from affiliates, partially offset by an increase in foreign currency exchange loss.

**The effective tax rate** was 29.6% in fiscal 2018, compared to 32.4% in fiscal 2017. The Tax Act resulted in a reduced domestic statutory tax rate (21% versus 35%) as compared to the same quarter in the prior year. The Internal Revenue Code provides that our fiscal year ending September 30, 2018 has a domestic blended corporate tax rate of 24.5%, which is based on a proration of the applicable tax rates before and after the effective date of the Tax Act. The domestic statutory tax rate of 21% will apply to future years. The reduction in the effective tax rate resulting from the Tax Act was partially offset by an increase in the reserve for unrecognized tax benefits.

Our adjusted effective income tax rate, which excludes the impact of the Transition Tax and the revaluation of the deferred tax balances as a result of the Tax Act, was 29.2% in fiscal 2018, compared to 32.4% in fiscal 2017. The reduction in the effective tax rate resulting from the Tax Act was partially offset by an increase in the reserve for unrecognized tax benefits. We expect the Tax Act to favorably impact the Company's net income, diluted earnings per share, and cash flows in future periods, due primarily to the reduction in the federal corporate tax rate from 35% to 21%. Additionally, the Tax Act could incentivize additional investments in facilities and infrastructure in the U.S. that may increase future demand for equipment in the end-markets that the Company serves.

Management currently estimates that the Company's consolidated adjusted effective income tax rate for full-year fiscal 2018 will be approximately 26% to 28%, compared with nearly 32% for the prior year. The aforementioned tax-related estimates may differ from actual results, possibly materially, due to changes in interpretations of the Tax Act and assumptions made by the Company, as well as guidance that may be issued by the Internal Revenue Service, and actions the Company may take as a result of the Tax Act.

***Nine Months Ended June 30, 2018 Compared to Nine Months Ended June 30, 2017***

**Net revenue** increased \$148.1 (13%), which included favorable foreign currency impact (4%).

- The Process Equipment Group's net revenue increased \$156.2 (22%), primarily due to higher volume (14%) Foreign currency impact increased net revenue by 6%.
- Batesville's net revenue decreased \$8.1 (2%), primarily due to a decrease in volume (1%) and the impact of a multi-year contract renewal with a key customer that included an upfront incentive (1%).

**Gross profit** increased \$51.7 (12%), which included favorable foreign currency impact (4%). Gross profit margin decreased 20 basis points to 37.0%.

- The Process Equipment Group's gross profit increased \$57.9 (21%), primarily due to higher volume. Foreign currency impact increased gross profit by 6%. Gross profit margin decreased 10 basis points to 37.3% in 2018, primarily driven by the increased proportion of lower margin, large systems projects in plastics, partially offset by productivity and pricing improvements.

The Process Equipment Group's gross profit included restructuring and restructuring related charges of \$0.2 in 2018. Excluding these charges, adjusted gross profit increased \$58.1 (21%), which included favorable foreign currency impact (6%). Adjusted gross profit margin remained flat at 37.4% compared to prior year.

- Batesville's gross profit decreased \$6.2 (4%) and gross profit margin decreased 70 basis points to 36.2%. The decrease in gross profit and gross profit margin was primarily due to inflation in commodities, fuel, wages and benefits, the decline in volume, and the impact of the key customer contract renewal, along with supply chain inefficiencies. These items were partially offset by productivity gains, including benefits resulting from the manufacturing footprint reduction in the prior year.

Batesville's gross profit included restructuring and restructuring related charges (\$0.1 in 2018 and \$7.0 in 2017). Excluding these charges, adjusted gross profit decreased \$13.1 (8%) and adjusted gross profit margin decreased 240 basis points to 36.2%.

**Operating expenses** increased \$31.2 (12%), primarily due to an increase in variable compensation, litigation expenses, and growth investments, as well as cost inflation and higher business acquisition, development, and integration costs, partially offset by a decrease in restructuring and restructuring related charges. Foreign currency impact increased operating expenses by 4%.

Operating expenses as a percentage of net revenue improved 10 basis points to 22.1%. Operating expenses included the following items:

|  | Nine Months Ended June 30, |        |
|--|----------------------------|--------|
|  | 2018                       | 2017   |
| Business acquisition, development, and integration costs | \$ 2.6                     | \$ 1.0 |
| Restructuring and restructuring related charges          | 1.4                        | 3.2    |

On an adjusted basis, which excludes business acquisition, development, and integration costs and restructuring and restructuring related charges, operating expense increased \$31.4 (13%), which included unfavorable foreign currency impact (4%). Adjusted operating expenses as a percentage of net revenue remained flat at 21.8% compared to the same period in the prior year.

**Amortization expense** increased \$1.0, due to unfavorable foreign currency impact of \$1.0.

**Impairment charge** increased \$63.4 due to the goodwill and trade name impairments recorded in the second quarter of 2018. See Note 5 of Part I of this Form 10-Q for further information on the impairment charges.

**Interest expense** decreased \$1.1, primarily due to lower average borrowings and a reduction in the Facility fee.

**Other (expense) income, net** was \$2.4 of other expense in fiscal 2018, compared to \$3.0 of other expense in fiscal 2017. The decrease in expense was primarily driven by higher equity earnings from affiliates.

**The effective tax rate** was 60.7% in fiscal 2018 compared to 29.7% in fiscal 2017. The higher effective tax rate in the period primarily results from the nondeductible portion of the impairment charge recorded in the Process Equipment Group segment. Additionally, the impact of the Tax Act resulted in a higher tax rate as compared to the prior year driven by the items discussed below. The Tax Act resulted in a reduced domestic statutory rate (21% versus 35%). The Internal Revenue Code provides that our fiscal year ending September 30, 2018 has a domestic blended corporate tax rate of 24.5%, which is based on a proration of the applicable tax rates before and after effective date of the Tax Act. The domestic statutory tax rate of 21% will apply to future years. The impact of the tax rate reduction was recognized in the rate applied to earnings as well as a provisional tax benefit of \$14.9 related to the revaluation of our domestic net deferred tax liability. While we are able to make a reasonable estimate of the impact of the reduction in corporate rate on the deferred tax balances, we are continuing to analyze the temporary differences that existed on the date of enactment and the temporary differences that have originated since. As a result, we have recorded an additional \$0.7 of temporary difference originating in the current fiscal year related to the change in the tax rate.

The favorable adjustments related to the revaluation of our domestic net deferred tax liability were more than offset by the provisional recognition of an estimated \$28.9 tax expense for the Transition Tax. We will not be able to precisely determine the amount of the Transition Tax until the end of fiscal 2018 because certain cash and cash equivalent balances at September 30, 2018 and current year earnings are key inputs in the calculation. Additionally, other information including cumulative foreign earnings must be verified, to precisely compute the amount of the Transition Tax. Therefore, tax expense associated with these provisions may be adjusted throughout the year as we refine our estimate.

Our adjusted effective income tax rate, which excludes the impact of the impairment charge, Transition Tax, and the revaluation of the deferred tax balances as a result of the Tax Act, was 25.8% in fiscal 2018, compared to 30.3% in fiscal 2017. The reduction in the effective tax rate resulting from the Tax Act was partially offset by an increase in the reserve for unrecognized tax benefits.

**OPERATIONS REVIEW — PROCESS EQUIPMENT GROUP**

|                      | Three Months Ended June 30, |                  |          |                  | Nine Months Ended June 30, |                  |          |                  |
|----------------------|-----------------------------|------------------|----------|------------------|----------------------------|------------------|----------|------------------|
|                      | 2018                        |                  | 2017     |                  | 2018                       |                  | 2017     |                  |
|                      | Amount                      | % of Net Revenue | Amount   | % of Net Revenue | Amount                     | % of Net Revenue | Amount   | % of Net Revenue |
| Net revenue          | \$ 316.7                    | 100.0            | \$ 258.9 | 100.0            | \$ 880.8                   | 100.0            | \$ 724.6 | 100.0            |
| Gross profit         | 119.3                       | 37.7             | 100.9    | 39.0             | 328.8                      | 37.3             | 270.9    | 37.4             |
| Operating expenses   | 64.8                        | 20.5             | 54.9     | 21.2             | 184.5                      | 20.9             | 160.6    | 22.2             |
| Amortization expense | 7.6                         | 2.4              | 7.2      | 2.8              | 22.7                       | 2.6              | 21.5     | 3.0              |
| Impairment charge    | —                           | —                | —        | —                | 63.4                       | 7.2              | —        | —                |

**Three Months Ended June 30, 2018 Compared to Three Months Ended June 30, 2017**

**Net revenue** increased \$57.8 (22%), primarily due to higher volume (17%) largely driven by increased demand for plastics projects, parts and service, and screening and separating equipment (including equipment that processes proppants for hydraulic fracturing). Foreign currency impact increased net revenue by 5%. Order backlog increased \$176.6 (29%) from \$606.2 on June 30, 2017, to \$782.8 on June 30, 2018, primarily due to orders for polyolefin projects in the plastics industry, partially offset by lower orders in screening and separating equipment. Foreign currency impact increased order backlog by 1%.

On a sequential basis, order backlog increased \$30.1 (4%) to \$782.8 at June 30, 2018, up from \$752.7 at March 31, 2018. This increase was primarily driven by orders in the plastics industry, partially offset by a decrease in separation equipment orders related to processing proppants.

**Gross profit** increased \$18.4 (18%), primarily due to higher volume largely driven by increased demand for plastics projects, parts and service, and screening and separating equipment. Foreign currency impact increased gross profit by 4%. Gross profit margin decreased 130 basis points to 37.7% in 2018, primarily driven by the increased proportion of lower margin, large system projects in plastics.

The Process Equipment Group's gross profit included restructuring and restructuring related charges of \$0.3 in 2018. Excluding these charges, adjusted gross profit increased \$18.7 (19%), which included favorable foreign currency impact (4%). Adjusted gross profit margin decreased 120 basis points to 37.8%, primarily driven by the increased proportion of lower margin, large system projects in plastics.

**Operating expenses** increased \$9.9 (18%), primarily due to an increase in variable compensation and litigation expenses, and cost inflation. Foreign currency impact increased operating expenses by 4%. Operating expenses as a percentage of net revenue improved 70 basis points to 20.5% in 2018.

Operating expenses included restructuring and restructuring related charges (\$0.2 in 2018 and \$0.4 in 2017) and business acquisition, development, and integration costs (\$0.3 in 2017). Excluding these items, adjusted operating expenses increased \$10.4 (19%), which included unfavorable foreign currency impact (4%). Adjusted operating expenses as a percentage of net revenue improved 50 basis points to 20.4% in 2018.

**Amortization expense** increased \$0.4, primarily due to unfavorable foreign currency impact of \$0.3.

**Nine Months Ended June 30, 2018 Compared to Nine Months Ended June 30, 2017**

**Net revenue** increased \$156.2 (22%), primarily due to higher volume (14%) largely driven by increased demand for screening and separating equipment (including equipment that processes proppants for hydraulic fracturing), plastics projects, and parts and service. Foreign currency impact increased net revenue by 6%.

**Gross profit** increased \$57.9 (21%), primarily due to higher volume largely driven by increased demand for screening and separating equipment (including equipment that processes proppants for hydraulic fracturing), plastics projects, and parts and service. Foreign currency impact increased gross profit by 6%. Gross profit margin decreased 10 basis points to 37.3% in 2018, primarily driven by the increased proportion of lower margin, large systems projects in plastics, partially offset by productivity and pricing improvements.

The Process Equipment Group's gross profit included restructuring and restructuring related charges of \$0.2 in 2018. Excluding these charges, adjusted gross profit increased \$58.1 (21%), which included favorable foreign currency impact (6%). Adjusted gross profit margin remained flat at 37.4% compared to prior year.

**Operating expenses** increased \$23.9 (15%), primarily driven by an increase in variable compensation and litigation expenses, and cost inflation. Foreign currency impact increased operating expenses by 6%. Operating expenses as a percentage of net revenue improved 130 basis points to 20.9% in 2018.

Operating expenses included restructuring and restructuring related charges (\$0.4 in 2018 and \$0.8 in 2017). Excluding these items, adjusted operating expenses increased \$24.8 (16%), which included unfavorable foreign currency impact (6%). Adjusted operating expenses as a percentage of net revenue improved 110 basis points to 20.9% in 2018.

**Amortization expense** increased \$1.2, primarily due to unfavorable foreign currency impact of \$1.0.

**Impairment charge** increased \$63.4 due to the goodwill and trade name impairments recorded in the second quarter of 2018. See Note 5 of Part I of this Form 10-Q for further information on the impairment charges.

**OPERATIONS REVIEW — BATESVILLE**

|                      | Three Months Ended June 30, |                  |          |                  | Nine Months Ended June 30, |              |          |              |
|----------------------|-----------------------------|------------------|----------|------------------|----------------------------|--------------|----------|--------------|
|                      | 2018                        |                  | 2017     |                  | 2018                       |              | 2017     |              |
|                      | Amount                      | % of Net Revenue | Amount   | % of Net Revenue | Amount                     | % of Revenue | Amount   | % of Revenue |
| Net revenue          | \$ 129.3                    | 100.0            | \$ 137.0 | 100.0            | \$ 414.6                   | 100.0        | \$ 422.7 | 100.0        |
| Gross profit         | 44.4                        | 34.3             | 51.5     | 37.6             | 149.9                      | 36.2         | 156.1    | 36.9         |
| Operating expenses   | 20.6                        | 15.9             | 20.5     | 15.0             | 63.6                       | 15.3         | 62.2     | 14.7         |
| Amortization expense | —                           | —                | 0.1      | 0.1              | —                          | —            | 0.2      | —            |

***Three Months Ended June 30, 2018 Compared to Three Months Ended June 30, 2017***

**Net revenue** decreased \$7.7 (6%), primarily due to a decrease in volume (3%), the impact of a multi-year contract renewal with a key customer that included an upfront incentive (2%), and a decrease in average selling price (1%). The decrease in volume was primarily driven by the estimated increased rate at which families opted for cremation.

**Gross profit** decreased \$7.1 (14%) and gross profit margin decreased 330 basis points to 34.3%. The decrease in gross profit and gross profit margin was primarily due to inflation in commodities, fuel, wages and benefits, the impact of the key customer contract renewal, the decline in volume, and supply chain inefficiencies. These items were partially offset by productivity gains, including benefits resulting from the manufacturing footprint reduction in the prior year.

Gross profit included restructuring and restructuring related charges of \$0.3 in 2017. Excluding these charges, adjusted gross profit decreased \$7.4 (14%) and adjusted gross profit margin decreased 350 basis points to 34.3%.

**Operating expenses** increased \$0.1 (0.5%) to \$20.6, and operating expenses as a percentage of net revenue increased 90 basis points to 15.9%, primarily due to wage and benefit inflation.

***Nine Months Ended June 30, 2018 Compared to Nine Months Ended June 30, 2017***

**Net revenue** decreased \$8.1 (2%), primarily due to a decrease in volume (1%) and the impact of a multi-year contract renewal with a key customer that included an upfront incentive (1%). The decrease in volume was primarily driven by the estimated increased rate at which families opted for cremation.

**Gross profit** decreased \$6.2 (4%) and gross profit margin decreased 70 basis points to 36.2%. The decrease in gross profit and gross profit margin was primarily due to inflation in commodities, fuel, wages and benefits, the decline in volume, and the impact of the key customer contract renewal, along with supply chain inefficiencies. These items were partially offset by productivity gains, including benefits resulting from the manufacturing footprint reduction in the prior year.

Gross profit included restructuring and restructuring related charges (\$0.1 in 2018 and \$7.0 in 2017). Excluding these charges, adjusted gross profit decreased \$13.1 (8%) and adjusted gross profit margin decreased 240 basis points to 36.2%.

**Operating expenses** increased \$1.4 (2%) to \$63.6, and operating expenses as a percentage of net revenue increased 60 basis points to 15.3%, primarily due to wage and benefit inflation, an increase in variable compensation, and an increase in restructuring and restructuring related charges, partially offset by current year productivity improvements.

Operating expenses included \$0.2 of restructuring and restructuring related charges in 2018. Excluding these charges, adjusted operating expenses increased \$1.2 (2%), and adjusted operating expenses as a percentage of net revenue increased 60 basis points to 15.3% in 2018.

**REVIEW OF CORPORATE EXPENSES**

|  | Three Months Ended June 30, |                  |         |                  | Nine Months Ended June 30, |                  |         |                  |
|--|-----------------------------|------------------|---------|------------------|----------------------------|------------------|---------|------------------|
|  | 2018                        |                  | 2017    |                  | 2018                       |                  | 2017    |                  |
|  | Amount                      | % of Net Revenue | Amount  | % of Net Revenue | Amount                     | % of Net Revenue | Amount  | % of Net Revenue |
| Core operating expenses                                  | \$ 12.9                     | 2.9              | \$ 10.7 | 2.7              | \$ 34.4                    | 2.7              | \$ 29.0 | 2.5              |
| Business acquisition, development, and integration costs | 0.1                         | —                | 0.1     | —                | 2.6                        | 0.2              | 0.5     | 0.1              |
| Restructuring and restructuring related charges          | —                           | —                | 0.1     | —                | 0.8                        | —                | 2.4     | 0.2              |
| Operating expenses                                       | \$ 13.0                     | 2.9              | \$ 10.9 | 2.7              | \$ 37.8                    | 2.9              | \$ 31.9 | 2.8              |

Core operating expenses primarily represent operating expenses excluding restructuring and restructuring related charges and costs related to business acquisition, development, and integration, which we incur as a result of our strategy to grow through selective acquisitions.

Business acquisition, development, and integration costs include legal, tax, accounting, and other advisory fees and due diligence costs associated with investigating opportunities (including acquisition and disposition) and integrating completed acquisitions.

***Three Months Ended June 30, 2018 Compared to Three Months Ended June 30, 2017***

Operating expenses increased \$2.1 (19%), primarily due to an increase in growth investments and cost inflation, partially offset by a decrease in restructuring and restructuring related charges. These expenses as a percentage of net revenue were 2.9%, an increase of 20 basis points from 2017.

Core operating expenses increased \$2.2 (21%). These expenses as a percentage of net revenue were 2.9%, an increase of 20 basis points from 2017.

***Nine Months Ended June 30, 2018 Compared to Nine Months Ended June 30, 2017***

Operating expenses increased \$5.9 (18%), primarily due to an increase in business acquisition, development, and integration costs, variable compensation, and growth investments, partially offset by a decrease in restructuring and restructuring related charges. These expenses as a percentage of net revenue were 2.9%, an increase of 10 basis points from 2017.

Core operating expenses increased \$5.4 (19%). These expenses as a percentage of net revenue were 2.7%, an increase of 20 basis points from 2017.

**NON-GAAP OPERATING PERFORMANCE MEASURES**

The following is a reconciliation from the most directly comparable GAAP operating performance measure to our non-GAAP adjusted EBITDA.

|  | Three Months Ended June 30, |         | Nine Months Ended June 30, |          |
|--|-----------------------------|---------|----------------------------|----------|
|  | 2018                        | 2017    | 2018                       | 2017     |
| Consolidated net income                            | \$ 36.2                     | \$ 34.6 | \$ 34.0                    | \$ 90.5  |
| Interest income                                    | (0.3)                       | (0.2)   | (1.1)                      | (0.5)    |
| Interest expense                                   | 5.5                         | 6.5     | 17.8                       | 18.9     |
| Income tax expense                                 | 15.2                        | 16.6    | 52.5                       | 38.2     |
| Depreciation and amortization                      | 14.2                        | 13.5    | 42.0                       | 42.1     |
| EBITDA   | \$ 70.8                     | \$ 71.0 | \$ 145.2                   | \$ 189.2 |
| Impairment charge                                  | —                           | —       | 63.4                       | —        |
| Business acquisition, development, and integration | 0.1                         | 0.4     | 2.6                        | 1.0      |
| Restructuring and restructuring related            | 0.5                         | 0.9     | 1.7                        | 8.8      |
| Adjusted EBITDA                                    | \$ 71.4                     | \$ 72.3 | \$ 212.9                   | \$ 199.0 |

Consolidated net income increased \$1.6 (5%) for the three months ended June 30, 2018, compared to the same period in fiscal 2017. The increase was primarily due to higher volume in the Process Equipment Group, as well as pricing and productivity improvements, favorable impact of the Tax Act on the effective tax rate, and a decrease in interest expense driven by lower average borrowings. This increase was partially offset by cost inflation, increased proportion of large plastics projects with lower margins, and the impact of a multi-year contract renewal with a key customer at Batesville that included an upfront incentive. Foreign currency impact increased consolidated net income by 3%.

Consolidated adjusted EBITDA decreased \$0.9 (1%) for the three months ended June 30, 2018, compared to the same period in fiscal 2017. The decrease was primarily driven by cost inflation, increased proportion of large plastics projects with lower margins, and the impact of a multi-year contract renewal with a key customer at Batesville that included an upfront incentive. This decrease was partially offset by higher volume in the Process Equipment Group, as well as pricing and productivity improvements. Foreign currency impact increased adjusted EBITDA by 2%.

Consolidated net income decreased \$56.5 (62%) for the nine months ended June 30, 2018, compared to the same period in fiscal 2017. The decrease was primarily due to the impairment charges recorded in the Process Equipment Group segment in 2018 of \$63.4. In addition, net income was negatively impacted by cost inflation, increased proportion of large plastics projects with lower margins, an increase in variable compensation, an increase in business acquisition, development, and integration costs, and the unfavorable impact of the Tax Act on the effective tax rate. This decrease in consolidated net income was partially offset by higher volume in the Process Equipment Group, as well as pricing and productivity improvements, a decrease in interest expense driven by lower average borrowings, and a decrease in restructuring and restructuring related charges. Foreign currency impact increased consolidated net income by 4%.

Consolidated adjusted EBITDA increased \$13.9 (7%) for the nine months ended June 30, 2018, compared to the same period in fiscal 2017. The increase was primarily driven by higher volume in the Process Equipment Group, as well as pricing and productivity improvements. This increase in adjusted EBITDA was partially offset by cost inflation, increased proportion of lower margin, large system projects in plastics, and an increase in variable compensation. Foreign currency impact increased adjusted EBITDA by 3%.

## **LIQUIDITY AND CAPITAL RESOURCES**

In this section, we discuss our ability to access cash to meet business needs. We discuss how we see cash flow being affected for the next twelve months and how we intend to use it. We describe actual results in generating and utilizing cash by comparing the first nine months of 2018 to the same period last year. Finally, we identify other significant matters that could affect liquidity on an ongoing basis.

### **Ability to Access Cash**

Our debt financing includes long-term notes and our Facility as part of our overall financing strategy. We believe we have ready access to capital markets and regularly review the optimal mix of fixed-rate and variable-rate debt. In addition to cash balances and our ability to access additional long-term financing, we had \$717.1 of borrowing capacity available under the Facility as of June 30, 2018, of which \$698.7 of borrowing capacity is immediately available based on our most restrictive covenant at June 30, 2018, with additional amounts available in the event of a qualifying acquisition. The available borrowing capacity reflects a reduction of \$7.3 for outstanding letters of credit issued under the Facility. The Company may request an increase of up to \$450.0 in the total borrowing capacity under the Facility, subject to approval of the lenders.

In the normal course of business, the Process Equipment Group provides to certain customers bank guarantees and other credit arrangements in support of performance, warranty, advance payment, and other contractual obligations. This form of trade finance is customary in the industry and, as a result, we are required to maintain adequate capacity to provide the guarantees. As of June 30, 2018, we had guarantee arrangements totaling \$250.3, under which \$208.0 was utilized for this purpose. These arrangements include the €150.0 L/G Facility Agreement under which unsecured letters of credit, bank guarantees, or other surety bonds may be issued. The Company may request an increase to the total capacity under the L/G Facility Agreement by an additional €70.0, subject to approval of the lenders.

We have significant operations outside the U.S. The majority of foreign earnings is considered to be indefinitely reinvested in foreign jurisdictions where the Company has made, and intends to continue to make, substantial investments to support the ongoing development and growth of our international operations. Pursuant to the Tax Act, we have recognized a provisional accrued Transition Tax of \$28.9 on the unrepatriated earnings of our foreign subsidiaries. The cash at our international subsidiaries totaled \$64.3 at June 30, 2018. With the enactment of the Tax Act, we are evaluating our future plans for deployment of this cash.

### **12-month Outlook**

We believe the 12-month outlook for our business remains positive. Although cash flow from operations in the Process Equipment Group naturally experiences substantial fluctuations driven by changes in working capital requirements at Coperion (due to the type of product and geography of customer projects in process at any point in time), we believe we have significant flexibility to meet our financial commitments, including working capital needs, capital expenditures, and financing obligations.

We expect to continue to use a combination of some of our cash flows from operations and our Facility to fund acquisitions. In considering attractive targets, we often look for companies with a relatively low physical asset base, in order to limit the need to invest significant additional cash into targets post-acquisition.

The Tax Act will require the Company to pay tax on remitted earnings of its foreign subsidiaries in an estimated amount of \$28.9. The portion of this tax we anticipate to pay in the next twelve months is \$2.3, with the remainder to be paid over the next seven years. In addition, we expect the lower corporate tax rate of 21% to benefit our cash flow in current and future periods; however, the amount and use of those benefits has not yet been determined.

Our anticipated contribution to our pension plans in 2018 is \$9.9, of which \$8.2 was made during the nine months ended June 30, 2018. We will continue to monitor plan funding levels, performance of the assets within the plans, and overall economic activity, and we may make additional discretionary funding decisions based on the net impact of the above factors.

We currently expect to pay quarterly cash dividends in the future comparable to those we paid in 2017, which will require approximately \$13.0 each quarter based on our outstanding common stock at June 30, 2018. We increased our quarterly dividend in 2018 to \$0.2075 per common share from \$0.2050 per common share paid in 2017. We are authorized by our Board of Directors to purchase up to \$200.0 of our common stock in total under our existing share repurchase program, and may make such purchases, depending on market conditions and other needs for cash consistent with our growth strategy. We repurchased approximately 471,500 shares of our common stock during the third quarter of fiscal 2018, at a total cost of approximately

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\$21.7. At June 30, 2018, we had approximately \$40.0 remaining for share repurchases under the existing authorization by the Board of Directors.

We believe existing cash, cash flows from operations, and the issuance of debt will be sufficient to fund our operating activities and cash commitments for investing and financing activities. Based on these factors, we believe our current liquidity position is strong and will continue to meet all of our financial commitments for the foreseeable future.

**Cash Flows**

| (in millions)   | Nine Months Ended June 30, |          |
|---|----------------------------|----------|
|   | 2018                       | 2017     |
| Cash flows provided by (used in)                      |                            |          |
| Operating activities                                  | \$ 156.3                   | \$ 103.7 |
| Investing activities                                  | (15.7)                     | (12.3)   |
| Financing activities                                  | (134.5)                    | (72.5)   |
| Effect of exchange rates on cash and cash equivalents | (1.0)                      | 0.6      |
| Increase in cash and cash equivalents                 | \$ 5.1                     | \$ 19.5  |

**Operating Activities**

Operating activities provided \$156.3 of cash during the first nine months of fiscal year 2018, and provided \$103.7 of cash during the first nine months of fiscal year 2017, a \$52.6 (51%) increase. The increase in operating cash flow was primarily due to our \$80.0 contribution to the Company's U.S. defined benefit pension plan in 2017, partially offset by an increase in working capital requirements and an increase of \$17.0 in cash paid for taxes.

Working capital requirements for the Process Equipment Group may fluctuate in the future due primarily to the type of product and geography of customer projects in process at any point in time. Working capital needs are lower when advance payments from customers are more heavily weighted toward the beginning of the project. Conversely, working capital needs are higher when a larger portion of the cash is to be received in later stages of manufacturing.

**Investing Activities**

The \$3.4 increase in cash used in investing activities in the first nine months of fiscal 2018 was primarily due to an increase in capital expenditures and decrease in proceeds from sales of property, plant, and equipment.

**Financing Activities**

Cash used in financing activities was largely impacted by net borrowing activity. Our general practice is to utilize our cash to pay down debt unless it is needed to fund an acquisition. Daily borrowing and repayment activity under the Facility may fluctuate significantly between periods as we fulfill the capital needs of our business units. Cash used in financing activities during the first nine months of 2018 was \$134.5, including \$39.2 of debt repayments, net of proceeds. Cash used in financing activities in the first nine months of fiscal 2017 was \$72.5. The increase in cash used in financing activities was primarily due to an increase in payments on the Facility and an increase in repurchases of common stock in 2018. This increase was partially offset by borrowings used to fund the \$80.0 contribution to the Company's U.S. defined benefit pension plan in 2017 that did not repeat in 2018.

We returned approximately \$39.1 to shareholders during the first nine months of 2018 in the form of quarterly dividends. We increased our quarterly dividend in 2018 to \$0.2075 per common share from \$0.2050 per common share paid during 2017. We repurchased approximately 1,377,000 shares of our common stock in 2018, at a total cost of approximately \$60.6.

**Off-Balance Sheet Arrangements**

There were no significant changes in off-balance sheet arrangements, as described in Management's Discussion and Analysis of Financial Condition and Results of Operations, Liquidity and Capital Resources, in our Annual Report on Form 10-K for 2017.

**Recently Adopted and Issued Accounting Standards**

For a summary of recently issued and adopted accounting standards applicable to us, see Item 1, Note 2 of Part I of this Form 10-Q.

### **Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

A discussion of quantitative and qualitative disclosures about market risk may be found in Item 7A of our 2017 Form 10-K filed with the SEC on November 15, 2017. There have been no material changes in this information since the filing of our 2017 Form 10-K.

### **Item 4. CONTROLS AND PROCEDURES**

Our management, with the participation of our President and Chief Executive Officer and our Senior Vice President and Chief Financial Officer (the “Certifying Officers”), evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”). Based upon that evaluation, the Certifying Officers concluded that our disclosure controls and procedures as of the end of the period covered by this report are effective.

There have been no changes in internal controls over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act) for the period covered by this report that have materially affected or are reasonably likely to materially affect the Company’s internal control over financial reporting.

## **PART II — OTHER INFORMATION**

### **Item 1. LEGAL PROCEEDINGS**

Information pertaining to legal proceedings can be found in Note 14 to the interim consolidated financial statements included in Part I, Item 1 of this Form 10-Q.

#### **Item 1A. RISK FACTORS**

For information regarding the risks we face, see the discussion under Item 1A. Risk Factors in our Annual Report on Form 10-K for the year ended September 30, 2017, and the revised risk factors below.

#### ***Changes in the United States political environment and global trade disruption could negatively impact our business.***

The 2016 presidential and congressional elections in the United States have resulted in significant uncertainty with respect to, and have resulted in and could result in additional changes in, legislation, regulation and government policy. While it is not possible to predict whether and when any such additional changes will occur, changes at the local, state or federal level could significantly impact our business and the industries in which we compete. Specific legislative and regulatory proposals discussed during and after the election that could have a material impact on us include, but are not limited to, changes to existing trade agreements or entry into new trade agreements, import and export regulations, tariffs and customs duties, public company reporting requirements, environmental regulation and antitrust enforcement. In addition, countries that are central to our businesses have imposed and been subject to imposition and threatened imposition of retaliatory tariffs upon various raw materials and finished goods, including steel and others that are important to our businesses. To the extent changes in the political environment have a negative impact on the Company or our markets, it may materially and adversely impact our business, results of operations and financial condition in the periods to come.

#### ***The effective tax rate of the Company may be negatively impacted by economic downturns as well as changes to tax laws in jurisdictions in which we operate.***

We are subject to income taxes in the United States and various other global jurisdictions. Our effective tax rate could be adversely affected by changes in the mix of earnings by jurisdiction and the valuation of deferred tax assets and liabilities. We recognize deferred tax assets and liabilities based on the differences between the financial statement carrying amounts and the tax basis of assets and liabilities. Significant judgment is required in determining our provision for income taxes. We regularly review our deferred tax assets for recoverability and establish a valuation allowance if it is more likely than not that some portion or all of a deferred tax asset will not be realized. If we are unable to generate sufficient future taxable income, if there is a material change in the actual effective tax rates, or if there is a change to the time period within which the underlying temporary differences become taxable or deductible, we could be required to increase our valuation allowance against our deferred tax assets, which could result in a material increase in our effective tax rate.

In addition, the recently enacted Tax Act makes significant changes to the U.S. Internal Revenue Code. Such changes include a reduction in the domestic corporate tax rate, limitations on certain corporate deductions and credits, and a Transition Tax on the deemed repatriation of foreign earnings. Some of the Tax Act changes could have a negative impact on our business. The estimated impact of the new law is based on management's current knowledge and assumptions; recognized impacts could be materially different from current estimates based on actual results in 2018 and our further analysis of the new law. Changes in other tax laws or tax rulings could also have a material impact on our effective tax rate. Additionally, many countries in the European Union, as well as a number of other countries and organizations such as the Organization for Economic Cooperation and Development, are actively considering changes to existing tax laws. Certain proposals could include recommendations that could increase our tax obligations in many countries where we do business. Any changes in the taxation of our activities in such jurisdictions may result in a material increase in our effective tax rate.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table summarizes repurchases of common stock during the three months ended June 30, 2018.

| Period | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Maximum Dollar Amount that May Yet be Purchased Under Plans or Programs |
|--------|----------------------------------|------------------------------|--|---|
| April  | 275,470                          | \$ 45.91                     | 275,470  | \$ 49.0   |
| May    | 191,410                          | \$ 46.26                     | 191,410  | \$ 40.2   |
| June   | 4,643                            | \$ 46.00                     | 4,643  | \$ 40.0   |
| Total  | 471,523                          | \$ 46.05                     | 471,523  | \$ 40.0   |

On July 24, 2008, our Board of Directors approved a stock repurchase program for the repurchase of up to \$100.0 of our common stock. On February 23, 2017, our Board of Directors approved an increase of \$100.0 to the existing stock repurchase program. The authorization brings the maximum cumulative repurchase authorization up to \$200.0. The repurchase program has no expiration date, but may be terminated by the Board of Directors at any time. As of June 30, 2018, we had repurchased approximately 4,950,000 shares for approximately \$160 in the aggregate. Such shares were classified as treasury stock. We repurchased approximately 471,500 shares of our common stock during the third quarter of fiscal 2018, at a total cost of approximately \$21.7. At June 30, 2018, we had approximately \$40.0 remaining for share repurchases under the existing authorization by the Board of Directors.

## Item 6. EXHIBITS

The exhibits filed with this report are listed on the Exhibit Index, which is incorporated herein by reference. In reviewing any agreements included as exhibits to this report, please remember that they are included to provide you with information regarding their terms and are not intended to provide any other factual or disclosure information about us or the other parties to the agreements. The agreements may contain representations and warranties by the parties to the agreements, including us. Except where explicitly stated otherwise, these representations and warranties have been made solely for the benefit of the other parties to the applicable agreement and:

- should not necessarily be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate;
- may have been qualified by disclosures that were made to the other party in connection with the negotiation of the applicable agreement, which disclosures are not necessarily reflected in the agreement;
- may apply standards of materiality in a way that is different from what may be viewed as material to you or other investors; and
- were made only as of the date of the applicable agreement or such other date or dates as may be specified in the agreement and are subject to more recent developments.

Accordingly, these representations and warranties may not describe the actual state of affairs as of the date they were made or at any other time.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**HILLENBRAND, INC.**

Date: August 1, 2018

BY: /s/ Kristina A. Cerniglia  
Kristina A. Cerniglia  
Senior Vice President and Chief Financial Officer

Date: August 1, 2018

/s/ Megan A. Walke  
Megan A. Walke  
Interim Chief Accounting Officer

**EXHIBIT INDEX**

|                               |   |
|-------------------------------|---|
| <a href="#">Exhibit 3.1</a>   | Restated and Amended Articles of Incorporation of Hillenbrand, Inc., effective March 31, 2008 (Incorporated by reference to Exhibit 3.1 to Quarterly Report on Form 10-Q filed August 12, 2008)                               |
| <a href="#">Exhibit 3.2</a>   | Articles of Correction of the Restated and Amended Articles of Incorporation of Hillenbrand, Inc., effective March 31, 2008 (Incorporated by reference to Exhibit 3.2 to Quarterly Report on Form 10-Q filed August 12, 2008) |
| <a href="#">Exhibit 3.3</a>   | Articles of Amendment of the Restated and Amended Articles of Incorporation of Hillenbrand, Inc., effective February 27, 2015 (Incorporated by reference to Exhibit 3.3 to Quarterly Report on Form 10-Q filed May 11, 2015)  |
| <a href="#">Exhibit 3.4</a>   | Amended and Restated Code of By-laws of Hillenbrand, Inc. (Incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K filed August 31, 2017)  |
| <a href="#">Exhibit 31.1*</a> | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| <a href="#">Exhibit 31.2*</a> | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002  |
| <a href="#">Exhibit 32.1*</a> | Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |
| <a href="#">Exhibit 32.2*</a> | Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |
| Exhibit 101.INS               | Instance document   |
| Exhibit 101.SCH               | Schema document   |
| Exhibit 101.CAL               | Calculation linkbase document   |
| Exhibit 101.LAB               | Labels linkbase document  |
| Exhibit 101.PRE               | Presentation linkbase document  |
| Exhibit 101.DEF               | Definition linkbase document  |

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\* Filed herewith.

## CERTIFICATIONS

Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Joe A. Raver, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Hillenbrand, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the periods covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a.) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b.) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c.) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d.) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a.) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b.) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 1, 2018

/s/ Joe A. Raver

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Joe A. Raver

President and Chief Executive Officer

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## CERTIFICATIONS

Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Kristina A. Cerniglia certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Hillenbrand, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the periods covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a.) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b.) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c.) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d.) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a.) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b.) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 1, 2018

/s/ Kristina A. Cerniglia

Kristina A. Cerniglia

Senior Vice President and Chief Financial Officer

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**Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report of Hillenbrand, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2018, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Joe A. Raver, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Joe A. Raver

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Joe A. Raver  
President and Chief Executive Officer  
August 1, 2018

**A signed original of this written statement required by Section 906 has been provided to Hillenbrand, Inc. and will be retained by Hillenbrand, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.**

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**Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report of Hillenbrand, Inc. (the "Company") on Form 10-Q for the period ended June 30, 2018, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Kristina A. Cerniglia, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Kristina A. Cerniglia

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Kristina A. Cerniglia  
Senior Vice President and Chief Financial Officer  
August 1, 2018

**A signed original of this written statement required by Section 906 has been provided to Hillenbrand, Inc. and will be retained by Hillenbrand, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.**

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