FORM 4

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

OMB APPROVAL

| OMB Number: | 3235-0287 |
|--------------------------|-----------|
| Estimated average burden | |
| hours per response: | 0.5 |

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or Section 30(h) of the Investment Company Act of 1940

| | | | 2. Issuer Name and Ticker or Trading Symbol <u>Hillenbrand, Inc.</u> [HI] | 5. Relationship of Reporting Person(s) to Issuer (Check all applicable) | | | | | | |
|--------------------------|---------|----------|--|---|---|---------------------------------------|--|--|--|--|
| (Last) | (First) | (Middle) | 3. Date of Earliest Transaction (Month/Day/Year) 06/30/2023 | X | Director Officer (give title below) | 10% Owner Other (specify below) | | | | |
| ONE BATESVILLE BOULEVARD | | | 4. If Amendment, Date of Original Filed (Month/Day/Year) | 6. Individual or Joint/Group Filing (Check Applicable Line | | | | | | |
| (Street) BATESVILLE | IN | 47006 | | X | Form filed by One Reporting Form filed by More than One | | | | | |
| | | | Rule 10b5-1(c) Transaction Indication | | | | | | | |
| (City) (State) (Zip) | | | Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10. | | | | | | | |
| | | | | | | | | | | |

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1. Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transac Code (Ir 8) | | 4. Securities Acquired (A) or Disposed Of (D) (Instr. 3, 4 and 5) | | | Securities Beneficially Owned Following Reported | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | Beneficial Ownership |
|---------------------------------|--|---|---------------------------------|--|--|------------------|--|--|---|-------------------------|
| | | | Code V | | Amount | (A) or (D) Price | | Transaction(s) (Instr. 3 and 4) | | (Instr. 4) |

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transaction Code (Instr. 8) | | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | | 6. Date Exercisable and Expiration Date (Month/Day/Year) | | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|---|--|---|---|---|--|-----|--|--------------------|--|-------------------------------------|---|--|--|--|
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | (Instr. 4) | | |
| Restricted Stock Units (Deferred Stock Award 2/11/09) | (1) | 06/30/2023 | | A ⁽²⁾ | | 29 | | (3) | (3) | Common Stock | 29 | \$0 | 7,114 | D | |
| Restricted Stock Units (Deferred Stock Award 2/24/10) | (1) | 06/30/2023 | | A ⁽²⁾ | | 27 | | (3) | (3) | Common Stock | 27 | \$0 | 6,371 | D | |
| Restricted Stock Units (Deferred Stock Award 2/23/11) | (1) | 06/30/2023 | | A ⁽²⁾ | | 24 | | (3) | (3) | Common Stock | 24 | \$0 | 5,726 | D | |
| Restricted Stock Units (Deferred Stock Award 2/22/12) | (1) | 06/30/2023 | | A ⁽²⁾ | | 23 | | (3) | (3) | Common Stock | 23 | \$0 | 5,445 | D | |
| Restricted Stock Units (Deferred Stock Award 2/27/13) | (1) | 06/30/2023 | | A ⁽²⁾ | | 21 | | (3) | (3) | Common Stock | 21 | \$0 | 4,975 | D | |
| Restricted Stock Units (Deferred Stock Award 2/26/14) | (1) | 06/30/2023 | | A ⁽²⁾ | | 16 | | (3) | (3) | Common Stock | 16 | \$0 | 3,929 | D | |
| Restricted Stock Units (Deferred Stock Award 2/25/15) | (1) | 06/30/2023 | | A ⁽²⁾ | | 16 | | (3) | (3) | Common Stock | 16 | \$0 | 3,876 | D | |
| Restricted Stock Units (Deferred Stock Award 2/24/16) | (1) | 06/30/2023 | | A ⁽²⁾ | | 18 | | (3) | (3) | Common Stock | 18 | \$0 | 4,412 | D | |
| Restricted Stock Units (Deferred Stock Award 2/22/17) | (1) | 06/30/2023 | | A ⁽²⁾ | | 13 | | (3) | (3) | Common Stock | 13 | \$0 | 3,118 | D | |
| Restricted Stock Units (Deferred Stock Award 2/15/18) | (1) | 06/30/2023 | | A ⁽²⁾ | | 11 | | (3) | (3) | Common Stock | 11 | \$0 | 2,756 | D | |

| 1. Title of Derivative Security (Instr. 3) | 2. Conversion or Exercise Price of Derivative Security | 3. Transaction Date (Month/Day/Year) | 3A. Deemed Execution Date, if any (Month/Day/Year) | 4. Transac Code (Ir 8) | | 5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) | | 6. Date Exercisable and Expiration Date (Month/Day/Year) | | 7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4) | | 8. Price of Derivative Security (Instr. 5) | 9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) | 10. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 11. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--|---|--|---|---------------------------------|---|--|-----|--|--------------------|--|-------------------------------------|---|--|--|--|
| | | | | Code | v | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares | | (Instr. 4) | | |
| Restricted Stock Units (Deferred Stock Award 2/14/19) | (1) | 06/30/2023 | | A ⁽²⁾ | | 11 | | (3) | (3) | Common Stock | 11 | \$0 | 2,765 | D | |
| Restricted Stock Units (Deferred Stock Award 2/13/20) | (1) | 06/30/2023 | | A ⁽²⁾ | | 17 | | (3) | (3) | Common Stock | 17 | \$0 | 4,132 | D | |
| Restricted Stock Units (Deferred Stock Award 2/11/21) | (1) | 06/30/2023 | | A ⁽²⁾ | | 12 | | (4) | (4) | Common Stock | 12 | \$0 | 2,911 | D | |
| Restricted Stock Units (Deferred Stock Award 2/10/22) | (1) | 06/30/2023 | | A ⁽²⁾ | | 11 | | (4) | (4) | Common Stock | 11 | \$0 | 2,690 | D | |
| Restricted Stock Units (Deferred Stock Award 2/24/23) | (1) | 06/30/2023 | | A ⁽²⁾ | | 11 | | (4) | (4) | Common Stock | 11 | \$0 | 2,736 | D | |
| Deferred Director Fees | (1) | 06/30/2023 | | A ⁽²⁾ | | 40 | | (5) | (5) | Common Stock | 40 | \$0 | 12,183 | D | |

Explanation of Responses:

- 1. Conversion or Exercise Price of Derivative Securities is 1-for-1.
- 2. Restricted stock units are entitled to dividend equivalent rights, which accrue on dividend record dates.
- 3. These Restricted Stock Units vest immediately upon grant. However, for awards granted prior to May 2014, directors must hold the underlying shares of common stock of the Company for six months after they cease serving as a director, and for awards granted in May 2014 or later, directors must hold the underlying shares of common stock of the Company for one day after the director ceases serving.
- 4. These Restricted Stock Units vest on the earlier to occur of the issuer's next annual meeting of shareholders or one year from the date of grant; provided, that these Restricted Stock Units will immediately vest upon, and in any case delivery of the shares underlying these Restricted Stock Units will not occur until, the occurrence of one of the following: a change in control of the issuer, the director's death or permanent and total disability, or one day after the date the director ceases to be a director of the issuer.
- 5. These Restricted Stock Units will automatically be converted into shares of common stock in two annual installments. The first installment will be made on the date the reporting person ceases to be a member of the Board of Directors of the Company. The second installment will be made on the one year anniversary of the date the reporting person ceases to be a member of the Board of Directors.

/s/ Veronica L. McCarthy, Attorney-in-Fact for Stuart A. 07/05/2023 Taylor II

** Signature of Reporting Person Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

- * If the form is filed by more than one reporting person, see Instruction 4 (b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, see Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB Number.