
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

FORM 10-Q

**Quarterly Report Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934**

For the quarterly period ended June 30, 2012

Commission File No. 001-33794

HILLENBRAND, INC.

(Exact name of registrant as specified in its charter)

Indiana
(State of incorporation)

26-1342272
(I.R.S. Employer Identification No)

One Batesville Boulevard
Batesville, IN
(Address of principal executive offices)

47006
(Zip Code)

Telephone: **(812) 934-7500**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Indicate by check mark whether the registrant is a shell Company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The registrant had 62,594,765 shares of common stock, no par value per share, outstanding as of July 26, 2012.

**HILLENBRAND, INC.
INDEX TO FORM 10-Q**

	Page
<u>PART I — FINANCIAL INFORMATION</u>	
<u>Item 1.</u>	
Financial Statements (Unaudited)	
Consolidated Statements of Income for the Three and Nine Months Ended June 30, 2012 and 2011	3
Consolidated Balance Sheets at June 30, 2012, and September 30, 2011	4
Consolidated Statements of Cash Flow for the Nine Months Ended June 30, 2012 and 2011	5
Condensed Notes to Consolidated Financial Statements	6 – 15
<u>Item 2.</u>	
Management's Discussion and Analysis of Financial Condition and Results of Operations	16 – 24
<u>Item 3.</u>	
Quantitative and Qualitative Disclosures About Market Risks	25
<u>Item 4.</u>	
Controls and Procedures	25
<u>PART II — OTHER INFORMATION</u>	
<u>Item 1.</u>	
Legal Proceedings	26
<u>Item 1A.</u>	
Risk Factors	26

[SIGNATURES](#)

- Exhibit 31.1
- Exhibit 31.2
- Exhibit 32.1
- Exhibit 32.2
- Exhibit 101 Instance document
- Exhibit 101 Schema document
- Exhibit 101 Calculation linkbase document
- Exhibit 101 Labels linkbase document
- Exhibit 101 Presentation linkbase document
- Exhibit 101 Definition linkbase document

[Table of Contents](#)

PART I — FINANCIAL INFORMATION

Item 1. FINANCIAL STATEMENTS

Hillenbrand, Inc.

Consolidated Statements of Income (Unaudited)

(in millions, except per share data)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Net revenue	\$ 238.4	\$ 211.2	\$ 729.7	\$ 652.2
Cost of goods sold	147.6	125.1	440.9	373.0
Gross profit	90.8	86.1	288.8	279.2
Operating expenses	57.8	51.2	178.6	154.4
Operating profit	33.0	34.9	110.2	124.8
Interest expense	3.0	2.6	8.8	8.3
Other income (expense), net	(0.1)	0.7	(0.8)	9.3
Income before income taxes	29.9	33.0	100.6	125.8
Income tax expense	8.6	10.5	20.6	43.2
Net income	\$ 21.3	\$ 22.5	\$ 80.0	\$ 82.6
Basic earnings per share	\$ 0.34	\$ 0.36	\$ 1.29	\$ 1.33
Diluted earnings per share	\$ 0.34	\$ 0.36	\$ 1.28	\$ 1.33
Weighted average shares outstanding — basic	62.3	62.1	62.1	62.0
Weighted average shares outstanding — diluted	62.5	62.1	62.4	62.0
Cash dividends per share	\$ 0.1925	\$ 0.1900	\$ 0.5775	\$ 0.5700

See Condensed Notes to Consolidated Financial Statements

[Table of Contents](#)

Hillenbrand, Inc.

Consolidated Balance Sheets (Unaudited)

(in millions)

	June 30, 2012	September 30, 2011
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 16.0	\$ 115.5
Trade receivables, net	118.9	131.7
Inventories	94.2	83.7
Deferred income taxes	23.1	28.3
Other current assets	24.3	20.9
Total current assets	276.5	380.1
Property, plant and equipment, net	117.0	120.6
Intangible assets, net	314.3	332.8
Goodwill	303.3	300.0
Other assets	46.4	47.2
Total Assets	\$ 1,057.5	\$ 1,180.7

LIABILITIES			
Current Liabilities			
Trade accounts payable	\$	33.8	\$ 30.5
Accrued compensation		27.9	36.6
Other current liabilities		73.2	69.1
Total current liabilities		134.9	136.2
Long-term debt		273.6	431.5
Accrued pension and postretirement healthcare		111.2	108.5
Deferred income taxes		24.1	30.1
Other long-term liabilities		25.3	31.3
Total Liabilities		569.1	737.6

Commitments and contingencies

SHAREHOLDERS' EQUITY

Common stock, no par value, 63.2 and 63.4 shares issued, 62.6 and 62.5 shares outstanding, 0.6 and 0.6 restricted		—	—
Additional paid-in capital		319.9	317.0
Retained earnings		225.8	182.7
Treasury stock, 0.6 and 0.9 shares		(12.0)	(17.1)
Accumulated other comprehensive loss		(45.3)	(39.5)
Total Shareholders' Equity		488.4	443.1

Total Liabilities and Shareholders' Equity	\$	1,057.5	\$	1,180.7
---	-----------	----------------	-----------	----------------

See Condensed Notes to Consolidated Financial Statements

4

[Table of Contents](#)

Hillenbrand, Inc.

Consolidated Statements of Cash Flow (Unaudited)

(in millions)

	Nine Months Ended	
	2012	2011
Operating Activities		
Net income	\$ 80.0	\$ 82.6
Adjustments to reconcile net income to cash provided by operating activities:		
Depreciation and amortization	31.0	26.0
Deferred income taxes	(6.8)	0.4
Forethought note — interest income	—	(6.4)
Forethought note — interest payment	—	59.7
Gain on equity method investments	(1.4)	(4.1)
Share-based compensation	7.1	8.5
Trade accounts receivable	12.2	2.3
Inventories	(10.8)	(9.1)
Other current assets	(7.0)	0.2
Trade accounts payable	3.6	(2.5)
Accrued expenses and other current liabilities	(3.6)	(1.5)
Income taxes payable	(2.1)	(5.6)
Defined benefit plan funding	(2.1)	(2.0)
Defined benefit plan expense	9.5	6.8
Net cash provided by operating activities	109.6	155.3
Investing Activities		
Capital expenditures	(14.0)	(11.8)
Forethought note — principal repayment	—	91.5
Proceeds from redemption and sales of auction rate securities and investments	—	12.4
Return of investment capital from affiliates	0.4	6.6
Net cash (used in) provided by investing activities	(13.6)	98.7
Financing Activities		
Proceeds from revolving credit facilities	150.0	20.0
Repayments on revolving credit facilities	(308.0)	(151.0)
Payment of dividends on common stock	(35.8)	(35.2)
Other, net	(0.2)	0.7
Net cash used in financing activities	(194.0)	(165.5)
Effect of exchange rates on cash and cash equivalents	(1.5)	11.4
Net cash flow	(99.5)	99.9
Cash and cash equivalents		
At beginning of period	115.5	98.4
At end of period	\$ 16.0	\$ 198.3

See Condensed Notes to Consolidated Financial Statements

5

[Table of Contents](#)**Hillenbrand, Inc.****Condensed Notes to Consolidated Financial Statements (Unaudited)***(in millions, except share and per share data)***1. Background and Basis of Presentation**

Hillenbrand, Inc. is a global diversified industrial company that makes and sells premium business-to-business products and services for a wide variety of industries. Hillenbrand has two business platforms: Batesville and the Process Equipment Group. Batesville is a recognized leader in the North American funeral products industry, and the Process Equipment Group is a recognized leader in the design and production of equipment and systems used in processing applications. "Hillenbrand," "the Company," "we," "us," "our," and similar words refer to Hillenbrand, Inc. and its subsidiaries.

The accompanying unaudited consolidated financial statements include the accounts of Hillenbrand and its wholly owned subsidiaries. These unaudited financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) for interim financial statements and therefore do not include all information required in accordance with accounting principles generally accepted in the United States (GAAP). The unaudited consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements as of and for the fiscal year ended September 30, 2011. Certain prior period balances have been reclassified to conform to the current presentation. In the opinion of management, these financial statements reflect all normal and recurring adjustments considered necessary to present fairly the Company's consolidated financial position and the consolidated results of operations and cash flow as of the dates and for the periods presented.

The preparation of financial statements in conformity with GAAP requires us to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosures of contingent assets and liabilities as of the dates presented. Actual results could differ from those estimates. Examples of such estimates include, but are not limited to, the establishment of reserves related to customer rebates, allowance for doubtful accounts, warranties, early-pay discounts, inventories, income taxes, accrued litigation, self-insurance, and progress toward achievement of performance criteria under the incentive compensation programs.

2. Summary of Significant Accounting Policies

The accounting policies used in preparing these financial statements are consistent with the accounting policies described in our Annual Report on Form 10-K for the fiscal year ended September 30, 2011, filed with the SEC on November 28, 2011. The following represent additions and changes to significant accounting policies in the Form 10-K.

Recently Adopted and Issued Accounting Standards

In May 2011, the FASB issued *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs (Topic 820, Fair Value Measurement)*. The new standard provides updates to measurement guidance and enhanced disclosure requirements. The most significant change is an expansion of the information required for Level 3 measurements based on unobservable inputs. The new disclosure requirements were effective for Hillenbrand beginning January 1, 2012. The adoption of this standard did not have a significant impact on our consolidated financial statements for the period presented.

In June 2011, the FASB issued an accounting standards update titled *Presentation of Comprehensive Income*. This update eliminates the current option to report other comprehensive income and its components in the statement of changes in shareholders' equity. An entity can elect to present items of net income and other comprehensive income in one continuous statement or in two separate consecutive statements. Each component of net income and other comprehensive income, together with totals for comprehensive income and its two parts, net income and other comprehensive income, must be displayed under either alternative. The new disclosure requirements will be effective for Hillenbrand in our fiscal year beginning October 1, 2012. As the new standard relates to presentation only, we do not expect that the adoption of this standard will have a significant impact on our consolidated financial statements.

[Table of Contents](#)

In September 2011, the FASB issued an accounting standards update titled *Intangibles — Goodwill and Other: Testing Goodwill for Impairment*. This update gives the option of performing a qualitative assessment to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount and, in some cases, skipping the two-step impairment test. The adoption of this standard did not have a significant impact on our consolidated financial statements.

3. Business Acquisitions

We completed the acquisition of Rotex Global, LLC, on August 31, 2011. We have recorded the identifiable assets acquired and liabilities assumed at their fair values on the acquisition date. As expected, tax-related purchase accounting adjustments were recorded as of June 30, 2012. The adjustments increased goodwill and net deferred taxes and other liabilities by \$6.5.

The financial information in the table below summarizes the combined results of operations for the Company, including Rotex for the three and nine months ended June 30, 2011, on a pro forma basis, as though the companies were combined as of the beginning of the period presented. The pro forma financial information is presented for informational purposes only and may not be indicative of the results of operations if the acquisition had actually taken place at the beginning of the period presented. This pro forma financial information should not be considered representative of future consolidated results of operations.

	<u>Three Months Ended</u> <u>June 30, 2011</u>	<u>Nine Months Ended</u> <u>June 30, 2011</u>
Pro forma net revenue	\$ 240.0	\$ 723.9
Pro forma net income	27.4	93.0
Pro forma diluted earnings per share	0.44	1.50

4. Supplemental Balance Sheet Information

	<u>June 30,</u> <u>2012</u>	<u>September 30,</u> <u>2011</u>
Trade accounts receivable reserves	\$ 19.3	\$ 21.7
Accumulated depreciation on property, plant, and equipment	\$ 264.1	\$ 256.2
Accumulated amortization on intangible assets	\$ 67.8	\$ 51.4

Inventories:			
Raw materials and components		\$ 40.8	\$ 36.0
Work in process		14.2	10.8
Finished goods		39.2	36.9
Total inventories		<u>\$ 94.2</u>	<u>\$ 83.7</u>

5. Financing Receivables

As of June 30, 2012, Batesville had \$6.8 of customer notes receivable, primarily representing long-term payment plans negotiated to collect unpaid balances. These notes generally carry repayment terms of up to five years and had a weighted-average interest rate of 5.3% at June 30, 2012. The current portion of these notes (\$4.1) is included in trade receivables, and the long-term portion (\$2.7) is included in other assets in the consolidated balance sheet at June 30, 2012.

We evaluate the recoverability of each note receivable quarterly and record allowances based upon the customer's credit score, historical experience, and individual customer collection experience. As of June 30, 2012, \$2.7 of customer notes receivable were over 31 days past due. We have established an allowance of \$0.9 related to these notes, with a gross balance of \$2.1 as of June 30, 2012. There has not been a significant change in the reserve during the periods presented. Each quarter we perform a detailed review of all notes to determine whether any amounts should be charged off. Amounts are charged off when they are deemed to no longer be collectible.

7

Table of Contents

6. Financing Agreements

	June 30,	September 30,
	2012	2011
\$400 revolving credit facility (excludes outstanding letters of credit)	\$ 125.0	\$ 283.0
\$150 senior unsecured notes, due July 15, 2020, net of discount	148.6	148.5
Total long-term debt	<u>\$ 273.6</u>	<u>\$ 431.5</u>

As of June 30, 2012, we (i) had \$6.5 outstanding letters of credit under our \$400 revolving credit facility, (ii) were in compliance with all covenants, and (iii) had \$268.5 of remaining borrowing capacity available. The weighted-average interest rate was 0.7% for the three- and nine-month periods ended June 30, 2012 and 2011. We entered into a new \$600 five-year senior unsecured revolving credit facility on July 27, 2012, which replaced our \$400 revolving credit facility. See Note 18 for further details. Under the Distribution Agreement with Hill-Rom Holdings, Inc., our ability to borrow using the revolving credit facility for certain strategic transactions such as acquisitions may be limited. The Distribution Agreement is described fully in our Annual Report on Form 10-K for the year ended September 30, 2011.

As of June 30, 2012, our Swiss subsidiary maintained additional availability of \$18.3 through local credit facilities collateralized by cash or real property. There were no borrowings under these facilities as of June 30, and availability was reduced by \$4.9 for outstanding bank guarantees. We had \$9.9 additional outstanding letters of credit and bank guarantees with other financial institutions and restricted cash of \$1.6 at June 30, 2012.

On July 9, 2010, we issued \$150 fixed-rate senior unsecured notes due July 15, 2020 (the Notes). The Notes bear interest at a fixed rate of 5.5%, payable semi-annually in arrears. The Notes were issued at an original issue discount of \$1.6, which is being amortized to interest expense over the term of the Notes using the effective interest rate method, resulting in an annual interest rate of 5.65%. Deferred financing costs of \$2.1 are being amortized to interest expense over the term of the Notes.

7. Retirement Benefits

Defined Benefit Plans

	Three Months Ended				Nine Months Ended			
	June 30,				June 30,			
	2012		2011		2012		2011	
Service costs	\$ 1.5		\$ 1.4		\$ 4.5		\$ 4.1	
Interest costs	3.2		3.2		9.5		9.6	
Expected return on plan assets	(3.4)		(3.9)		(10.1)		(11.5)	
Amortization of unrecognized prior service costs, net	0.2		0.2		0.6		0.6	
Amortization of net loss	1.4		1.0		4.3		3.0	
Net pension costs	<u>\$ 2.9</u>		<u>\$ 1.9</u>		<u>\$ 8.8</u>		<u>\$ 5.8</u>	

Postretirement Healthcare Plans — Net postretirement healthcare costs were \$0.3 for both of the three months ended June 30, 2012 and 2011, and \$0.7 and \$1.0 for the nine months ended June 30, 2012 and 2011.

Defined Contribution Plans — Expenses related to our defined contribution plans were \$2.2 and \$1.7 for the three months ended June 30, 2012 and 2011, and \$6.1 and \$5.0 for the nine months ended June 30, 2012 and 2011.

8

Table of Contents

8. Income Taxes

The following is a reconciliation of the U.S. federal statutory income tax rate to the effective income tax rate:

	Three Months Ended				Nine Months Ended			
	June 30,				June 30,			
	2012		2011		2012		2011	
Federal statutory rates	35.0%		35.0%		35.0%		35.0%	
Adjustments:								
Permanent reinvestment of unremitted earnings	—		—		(10.9)		—	
State and local income taxes, net of federal benefit	2.5		3.3		2.5		3.3	
Foreign income tax rate differential	(2.9)		(2.7)		(2.4)		(1.6)	
Domestic manufacturer's deduction	(3.2)		(2.8)		(2.7)		(2.5)	
Unrecognized tax benefits	(3.3)		(1.1)		(1.6)		—	
Other, net	0.7		0.1		0.6		0.1	

Effective income tax rate	28.8%	31.8%	20.5%	34.3%
---------------------------	-------	-------	-------	-------

In connection with the acquisition of K-Tron in April 2010, we recorded a deferred tax liability related to the historical earnings of its Swiss operations that would be subject to U.S. income taxes upon earnings repatriation. With the acquisition of Rotex, we identified the need to retain cash overseas to support the continued growth of the Process Equipment Group and began developing a plan to integrate Rotex into our existing international structure. As a result, during the first quarter of fiscal 2012, we asserted the K-Tron historical earnings to be permanently reinvested. Accordingly, a tax benefit of \$10.4 was recognized, representing the full release of the deferred tax liability. During the period ended March 31, 2012, we completed the plan of integrating Rotex into our existing international structure. As of June 30, 2012, U.S. federal and state income taxes have not been provided on accumulated undistributed earnings of substantially all our foreign subsidiaries, as these earnings are considered permanently reinvested.

The activity within our reserve for unrecognized tax benefits was:

Balance at September 30, 2011	\$	7.3
Additions for tax positions for the current year		0.1
Additions for tax positions of prior years		0.2
Reductions in tax positions of prior years		(4.2)
Settlements		(0.4)
Balance attributable to acquisition of Rotex		0.1
Balance at June 30, 2012	\$	3.1
Other amounts accrued at June 30, 2012, for interest and penalties	\$	0.4

9. Earnings Per Share

At June 30, 2012 and 2011, potential dilutive effects of 2.0 million shares relating to unvested time-based restricted stock units and stock options were excluded from the computation of earnings per share as their effects were anti-dilutive. At June 30, 2012 and 2011, potential dilutive effects of 1.8 million and 1.7 million shares relating to unvested performance-based stock awards were excluded from the computation of diluted earnings per share as the related performance period is not yet complete. The effects of these performance-based shares will be dilutive in the future to the extent various levels of performance criteria are met.

Table of Contents

(in millions)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Net income — basic and diluted	\$ 21.3	\$ 22.5	\$ 80.0	\$ 82.6
Weighted average shares outstanding — basic	62.3	62.1	62.1	62.0
Effect of dilutive stock options and unvested time-based restricted stock awards	0.2	—	0.3	—
Weighted average shares outstanding — diluted	62.5	62.1	62.4	62.0

10. Shareholders' Equity

During the nine months ended June 30, 2012, we paid \$35.8 of cash dividends. In connection with unvested performance-based stock awards, we retired 0.2 million shares of stock.

11. Comprehensive Income and Accumulated Other Comprehensive Loss

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Net income	\$ 21.3	\$ 22.5	\$ 80.0	\$ 82.6
Change in currency translation adjustment	(8.7)	18.5	(7.4)	32.8
Change in pension and postretirement	1.0	0.8	2.2	2.3
Change in net unrealized gains (losses) on derivative instruments	0.2	0.1	(0.2)	(0.2)
Change in net unrealized gains (losses) on available-for-sale securities	0.5	0.9	(0.4)	1.0
Comprehensive income	\$ 14.3	\$ 42.8	\$ 74.2	\$ 118.5

	June 30, 2012	September 30, 2011
Currency translation adjustment	\$ 13.0	\$ 20.4
Pension and postretirement	(58.3)	(60.5)
Net unrealized gain on derivative instruments	—	0.2
Net unrealized gain on available-for-sale securities	—	0.4
Accumulated other comprehensive loss	\$ (45.3)	\$ (39.5)

12. Share-Based Compensation

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Share-based compensation	\$ 0.2	\$ 2.3	\$ 7.1	\$ 8.5
Less income tax benefit	0.1	0.8	2.6	3.2
Share-based compensation, net of tax	\$ 0.1	\$ 1.5	\$ 4.5	\$ 5.3

The decrease in share-based compensation expense from the prior year for both the three and nine-month periods ending June 30, 2012 was driven by a decline in operating results in the current year.

[Table of Contents](#)

During the nine months ended June 30, 2012, we made the following grants:

	Number of Units
Stock options	546,642
Time-based stock awards	65,162
Performance-based stock awards (maximum that can be earned)	700,560

Stock options granted had a weighted-average exercise price of \$22.37 and a weighted-average grant date fair value of \$5.88 for the nine-month period ended June 30, 2012. Our time-based stock awards and performance-based stock awards had a weighted-average grant date fair value of \$23.04 and \$22.34 for the nine-month period ended June 30, 2012.

13. [Other Income and Expense](#)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Interest income on note receivable from Forethought	\$ —	\$ 0.6	\$ —	\$ 6.4
Equity in net income of affiliates	1.0	1.1	1.4	4.1
Realized gain on sale of ARS	—	—	—	0.5
Foreign currency exchange loss	(0.2)	(0.4)	(0.3)	(0.7)
Other, net	(0.9)	(0.6)	(1.9)	(1.0)
Other income and expense, net	\$ (0.1)	\$ 0.7	\$ (0.8)	\$ 9.3

14. [Commitments and Contingencies](#)

[Litigation](#)

General

Like most companies, we are involved on an ongoing basis in claims, lawsuits, and government proceedings relating to our operations, including environmental, antitrust, patent infringement, business practices, commercial transactions, product and general liability, workers' compensation, auto liability, employment, and other matters. The ultimate outcome of these matters cannot be predicted with certainty. An estimated loss from these contingencies is recognized when we believe it is probable that a loss has been incurred and the amount of the loss can be reasonably estimated; however, it is difficult to measure the actual loss that might be incurred related to litigation. If a loss is not considered probable and/or cannot be reasonably estimated, we are required to make a disclosure if there is at least a reasonable possibility that a material loss may have been incurred. Legal fees associated with claims and lawsuits are generally expensed as incurred.

Claims other than employment and related matters have deductibles and self-insured retentions ranging from \$0.5 to \$1.0 per occurrence or per claim, depending upon the type of coverage and policy period. Outside insurance companies and third-party claims administrators assist in establishing individual claim reserves, and an independent outside actuary provides estimates of ultimate projected losses, including incurred but not reported claims, which are used to establish reserves for losses. Claim reserves for employment-related matters are established based upon advice from internal and external counsel and historical settlement information for claims and related fees, when such amounts are considered probable of payment.

The recorded amounts represent our best estimate of the costs we will incur in relation to such exposures, but it is possible that actual costs will differ from those estimates.

Antitrust Litigation

In 2005, the Funeral Consumers Alliance, Inc. (FCA) and a number of individual consumer casket purchasers filed a purported class action antitrust lawsuit on behalf of certain consumer purchasers of Batesville® caskets against the Company and our former parent company, Hillenbrand Industries, Inc., now Hill-Rom Holdings, Inc. (Hill-Rom),

[Table of Contents](#)

and three national funeral home businesses (the FCA Action). A more detailed history of the litigation has been disclosed in our previous filings.

The lawsuit claimed, among other things, that the Company's maintenance and enforcement of, and alleged modifications to, its long-standing policy of selling caskets only to licensed funeral homes were the product of a conspiracy among the Company, the other defendants, and others to exclude "independent casket discounters," resulting in suppressed competition in the alleged market for caskets and allegedly leading consumers to pay higher than competitive prices for caskets.

Plaintiffs in the FCA Action have generally sought monetary damages on behalf of a class of purchasers of Batesville caskets, trebling of any such damages that may be awarded, recovery of attorneys' fees and costs, and injunctive relief. The plaintiffs in the FCA Action filed a report indicating that they were seeking damages ranging from approximately \$947 to approximately \$1,460 before trebling on behalf of the purported class of consumers they seek to represent, based on approximately one million casket purchases by the purported class members.

The Federal District Court for the Southern District of Texas denied class certification on March 26, 2009, and ultimately dismissed the lawsuit on September 24, 2010, concluding that "plaintiffs shall take nothing by their suit." Currently, the FCA Action is on appeal to the Fifth Circuit Court of Appeals. Plaintiffs have appealed both the District Court's order of dismissal and the order denying class certification. The parties have submitted all appellate briefs, and the Court of Appeals heard oral argument from the parties on December 5, 2011. The Court of Appeals has not yet issued its ruling affirming or reversing the District Court.

If plaintiffs succeed in overturning the judgment, reversing the District Court order denying class certification, and a class is subsequently certified in the FCA Action filed against Hill-Rom and Batesville, and if the plaintiffs prevail at a trial of the class action, the damages awarded to the plaintiffs, which would be trebled as a matter of law, could have a material adverse effect on our results of operations, financial condition, and cash flow. In antitrust actions such as the FCA Action, the plaintiffs may elect to enforce any judgment against any or all of the co-defendants, who have no statutory contribution rights against each other. We and Hill-Rom have entered into a Judgment Sharing Agreement that apportions the costs and any potential liabilities associated with this litigation between us and Hill-Rom.

The defendants are vigorously contesting both liability and the plaintiffs' damages theories.

As of June 30, 2012, we had incurred approximately \$29.2 in cumulative legal and related costs associated with the FCA Action since its inception. Costs incurred in 2012 were \$0.5.

Matthews Litigation

In August 2010, the York Group, Inc., Milso Industries Corporation, and Matthews International Corporation (collectively the plaintiffs) filed a lawsuit against Scott Pontone and Batesville Casket Company, Inc. in the United States District Court, Western District of Pennsylvania, which was subsequently amended by the plaintiffs in February 2011 to include two additional defendants, Harry Pontone and Pontone Casket Company, LLC (the Litigation). The Litigation arises, in part, as a result of a Marketing Consulting Agreement entered into between Batesville and Pontone Casket Company effective June 24, 2010, and Batesville's hiring of two former employees of certain plaintiff entities in June 2010. Scott Pontone provides consulting services to Batesville pursuant to the Marketing Consulting Agreement. The plaintiffs allege that Scott Pontone and Harry Pontone breached contractual and business obligations with the plaintiffs and that Batesville induced certain of those breaches as part of its sales initiatives in the New York metropolitan area.

The plaintiffs claim that they have lost revenue and will lose future revenue in the New York metropolitan area, although the amount of those alleged damages is unspecified. The plaintiffs seek to: (i) recover compensatory damages, punitive damages, attorneys' fees, and costs; and (ii) enjoin certain activities by Harry Pontone, Scott Pontone, Pontone Casket Company, and Batesville and its employees in the New York metropolitan area. The plaintiffs had also originally requested a preliminary injunction, but withdrew that request after expedited discovery.

No trial date has been set, and the parties are engaged in ongoing motions practice and discovery.

Table of Contents

The Company believes it acted lawfully and intends to defend this matter vigorously. Batesville also has several counterclaims pending against plaintiffs in the Litigation, including but not limited to: (i) tortious interference with prospective economic advantage and unfair competition; (ii) abuse of process; (iii) malicious prosecution; and (iv) unjust enrichment. The Company does not believe, based on currently available information, that the outcome of this lawsuit will have a material adverse effect on the Company's financial condition and liquidity. If the plaintiffs prevail at trial, however, the outcome could be materially adverse to the Company's operating results or cash flow for the particular period, depending, in part, upon the operating results or cash flow for such period.

15. Fair Value Measurements

	Carrying Value at June 30, 2012	Fair Value at June 30, 2012 Using Inputs Considered as:		
		Level 1	Level 2	Level 3
Assets:				
Cash and cash equivalents	\$ 16.0	\$ 16.0	\$ —	\$ —
Equity investments	3.0	2.0	—	1.0
Investments in rabbi trust	5.2	5.2	—	—
Derivative instruments	0.3	—	0.3	—
Liabilities:				
\$150 senior unsecured notes	148.6	154.4	—	—

The fair value of the 10-year, 5.5% fixed rate senior unsecured notes was based on quoted prices in an active market. The revolving credit facility approximated fair value at June 30, 2012. There were no changes in the fair value of measurements using significant unobservable inputs during the quarter.

16. Segment and Geographical Information

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Net revenue				
Batesville	\$ 145.7	\$ 150.6	\$ 455.1	\$ 482.7
Process Equipment Group	92.7	60.6	274.6	169.5
Total	\$ 238.4	\$ 211.2	\$ 729.7	\$ 652.2
Gross profit				
Batesville	\$ 51.2	\$ 59.3	\$ 171.0	\$ 203.0
Process Equipment Group	39.6	26.8	117.8	76.2
Total	\$ 90.8	\$ 86.1	\$ 288.8	\$ 279.2
Operating profit (loss)				
Batesville	\$ 25.8	\$ 33.5	\$ 98.9	\$ 125.2
Process Equipment Group	13.0	9.2	34.6	24.6
Corporate	(5.8)	(7.8)	(23.3)	(25.0)
Total	\$ 33.0	\$ 34.9	\$ 110.2	\$ 124.8
EBITDA				
Batesville	\$ 29.3	\$ 37.6	\$ 109.6	\$ 137.1
Process Equipment Group	17.6	12.6	52.0	35.8
Corporate	(4.7)	(6.7)	(21.6)	(20.0)
Total	\$ 42.2	\$ 43.5	\$ 140.0	\$ 152.9
Net revenue (1)				
United States	\$ 198.6	\$ 172.4	\$ 605.9	\$ 546.3
Canada	11.0	13.9	34.5	38.3
Switzerland	16.3	19.4	58.4	53.4
All other foreign business units	12.5	5.5	30.9	14.2
Total	\$ 238.4	\$ 211.2	\$ 729.7	\$ 652.2

(1) Revenue is attributed to a geography based upon the location of the business unit that consummated the external sale.

[Table of Contents](#)

	June 30, 2012	September 30, 2011
Total assets		
Batesville	\$ 226.3	\$ 246.5
Process Equipment Group	741.1	847.8
Corporate	90.1	86.4
Total	<u>\$ 1,057.5</u>	<u>\$ 1,180.7</u>
Tangible long-lived assets		
United States	\$ 99.9	\$ 106.8
Switzerland	10.7	11.0
All other foreign business units	6.4	2.8
Total	<u>\$ 117.0</u>	<u>\$ 120.6</u>

The following schedule reconciles total segment EBITDA to consolidated net income.

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Net income	\$ 21.3	\$ 22.5	\$ 80.0	\$ 82.6
Interest income	(0.1)	(0.8)	(0.4)	(7.2)
Interest expense	3.0	2.6	8.8	8.3
Income tax expense	8.6	10.5	20.6	43.2
Depreciation and amortization	9.4	8.7	31.0	26.0
EBITDA	<u>\$ 42.2</u>	<u>\$ 43.5</u>	<u>\$ 140.0</u>	<u>\$ 152.9</u>

17. Restructuring

During the three months ended June 30, 2012, Hillenbrand incurred \$2.4 of restructuring costs (\$1.4 at the Batesville business platform and \$1.0 at the Process Equipment Group). These costs consisted of \$1.2 of termination benefits at Batesville and the Process Equipment Group classified as cost of goods sold, as well as \$1.2 of operating expenses that consisted of termination benefits at Batesville and costs related to the consolidation of manufacturing facilities in the Process Equipment Group. Restructuring charges for the nine-month period ended June 30, 2012 totaled \$3.4 at Batesville and \$3.8 at the Process Equipment Group. Future charges related to these restructurings are not expected to be significant.

Batesville management consistently sizes their operations to respond to changing market conditions and consumer preferences, and continuously evaluates capacity to ensure they are making the products their customers require in the most efficient manner possible. Earlier in the year Batesville consolidated its first and second shifts at one of its plants. In the third quarter, Batesville incurred \$1.4 of restructuring charges related to a workforce reduction.

We continue to see progress in the implementation of Hillenbrand Lean Business principles in our Process Equipment Group. Earlier this fiscal year, we strategically realigned the Process Equipment Group through the consolidation of certain manufacturing facilities. This resulted in the closure of one manufacturing plant enabling the Process Equipment Group to more efficiently meet customer needs, while continuing to provide the same high-quality products and services.

[Table of Contents](#)

18. Subsequent Event

On July 27, 2012, we entered into a \$600 five-year senior unsecured revolving credit facility available in multiple currencies to replace the \$400 revolving credit facility. Borrowings under the new credit facility will bear interest at variable rates plus a margin amount based upon our leverage. The interest rate would be approximately 1.3% based upon our current leverage at June 30, 2012. In addition, there is a facility fee also based upon our leverage. The new credit facility matures on July 27, 2017. Deferred financing costs associated with the new facility are expected to be \$2.7 and will be amortized to interest expense over the five-year term.

[Table of Contents](#)

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Forward-Looking Statements and Factors That May Affect Future Results

Throughout this Form 10-Q, we make a number of "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. As the words imply, these are statements about plans, objectives, beliefs, and expectations that might or might not happen in the future, as contrasted with historical information. Forward-looking statements are based on assumptions that we believe are reasonable, but by their very nature are subject to a wide range of risks.

Accordingly, in this Form 10-Q, we may say something like,

"We expect that future revenue associated with the Process Equipment Group will be influenced by order backlog."

That is a forward-looking statement, as indicated by the word "expect" and by the clear meaning of the sentence.

Other words that could indicate we are making forward-looking statements include:

intend	believe	plan	expect	may	goal	would
become	pursue	estimate	will	forecast	continue	could

targeted encourage promise improve progress potential should

This is not an exhaustive list. Our intent is to provide examples of how readers might identify forward-looking statements. The absence of any of these words, however, does not mean that the statement is not forward-looking.

Here is the key point Forward-looking statements are not guarantees of future performance, and actual results could differ materially from those set forth in forward-looking statements. Any number of factors — many of which are beyond our control — could cause our performance to differ significantly from what is described in the forward-looking statements.

For a discussion of factors that could cause actual results to differ from those contained in forward-looking statements, see the discussions under the heading “Risk Factors” in Item 1A of the Form 10-K for the year ended September 30, 2011. We assume no obligation to update or revise any forward-looking statements.

16

[Table of Contents](#)

Executive Overview

(in millions throughout Management’s Discussion and Analysis)

The following discussion compares our results for the three and nine-month periods ending June 30, 2012, to the same period in the prior fiscal year. We begin the discussion at a consolidated level and then provide separate detail about Batesville, the Process Equipment Group, and Corporate. These financial results are prepared in accordance with accounting principles generally accepted in the U.S. (GAAP).

We also provide certain non-GAAP operating performance measures. These non-GAAP measures are referred to as “adjusted” and exclude the tax benefit of the international integration described in Item 1, expenses associated with long-term incentive compensation related to the international integration, backlog amortization, antitrust litigation, business acquisitions, restructuring, and sales tax recoveries, as well as the related income tax. This non-GAAP information is provided as a supplement, not as a substitute for, or as superior to, measures of financial performance prepared in accordance with GAAP.

We use this information internally to make operating decisions and believe it is helpful to investors because it allows more meaningful period-to-period comparisons of our ongoing operating results. The information can also be used to perform trend analysis and to better identify operating trends that may otherwise be masked or distorted by these types of items. We believe this information provides a higher degree of transparency.

See page 22 for a reconciliation of non-GAAP measures to the closest GAAP-equivalent of each measure.

Consolidated

	Three Months Ended June 30,				Nine Months Ended June 30,			
	2012		2011		2012		2011	
	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue
Revenue	\$ 238.4	100.0	\$ 211.2	100.0	\$ 729.7	100.0	\$ 652.2	100.0
Gross profit	90.8	38.1	86.1	40.8	288.8	39.6	279.2	42.8
Operating expenses	57.8	24.2	51.2	24.2	178.6	24.5	154.4	23.7
Operating profit	33.0	13.8	34.9	16.5	110.2	15.1	124.8	19.1
Interest expense	3.0	1.3	2.6	1.2	8.8	1.2	8.3	1.3
Other income (expense), net	(0.1)	0.0	0.7	0.3	(0.8)	0.1	9.3	1.4
Income taxes	8.6	3.6	10.5	5.0	20.6	2.8	43.2	6.6
Net income	21.3	8.9	22.5	10.7	80.0	11.0	82.6	12.7

Three Months Ended June 30, 2012 Compared to Three Months Ended June 30, 2011

- Consolidated revenue increased 13% to \$238.4. The increase was due to revenue growth at the Process Equipment Group, including the Rotex acquisition completed in August 2011, partially offset by burial volume and average selling price declines at the Batesville business platform. Batesville’s revenue declined 3% to \$145.7. The Process Equipment Group’s revenue increased 53% to \$92.7, or 56% on a constant currency basis.
- Consolidated gross profit margin was 38.1%, a decline of 270 basis points. On an adjusted basis, the consolidated gross profit margin was 38.6%, a decline of 220 basis points.
 - Batesville’s gross profit margin was 35.1%. The 430-basis-point decline was due to lower volume and average selling price, short-term transition costs including those related to the shift consolidation, increased distribution and commodity costs, and restructuring charges. Excluding the restructuring charges of \$0.4 in 2012, Batesville’s adjusted gross profit margin was 35.4%, a 400-basis-point decline.
 - The Process Equipment Group’s gross profit margin was 42.7%, a 150-basis-point decline, primarily due to product mix, market factors that impact pricing, and restructuring charges. Excluding restructuring charges of \$0.8, the adjusted gross profit margin was 43.6%, a 60-basis-point decline.
- Operating expenses as a percentage of sales was 24.2%, consistent with prior year. Excluding restructuring charges (\$1.2 in 2012 and \$0.7 in 2011), the operating expense to sales ratio was 23.6% compared to 23.4%.

17

[Table of Contents](#)

- Other income and expense decreased \$0.8 largely due to the full collection of the Forethought Note in April 2011 (\$0.6). See Item 1, Note 13 for further details.
- The income tax rate was 28.8% compared to 31.8% and the adjusted income tax rate was 29.2% compared to 31.9%. Adjustments represent the tax impact of restructuring charges, business acquisition costs, and antitrust litigation. The decrease in the income tax rate was due to the favorable resolution of uncertain tax positions.

Nine Months Ended June 30, 2012 Compared to Nine Months Ended June 30, 2011

- Consolidated revenue increased 12% to \$729.7. The increase was due to revenue growth at the Process Equipment Group, including the Rotex acquisition completed in August 2011, partially offset by burial volume declines in the Batesville business platform. Batesville’s revenue declined 6% to \$455.1. The Process Equipment Group’s revenue increased 62% to \$274.6. Foreign currency translation did not significantly impact revenue during the periods under comparison.
- Consolidated gross profit margin was 39.6%, a decline of 320 basis points.
 - Batesville’s gross profit margin was 37.6%. The 450-basis-point decline was due to lower volume, short-term transition costs including those related to the shift consolidation, increased commodity costs, and restructuring charges. Excluding \$2.4 of restructuring charges in 2012, Batesville’s adjusted gross profit margin was 38.1%, a 400-basis-point decline.
 - The Process Equipment Group’s gross profit margin was 42.9%, a 200-basis-point decline, primarily due to product mix, market factors that impact pricing, larger

system sales, and restructuring charges. Excluding \$1.1 of restructuring charges, the adjusted gross profit margin was 43.3%, a 160-basis-point decline.

Operating expenses as a percentage of sales increased 80 basis points to 24.5%, driven by increases in restructuring costs (\$3.0), backlog amortization at Rotex (\$2.5), and additional long-term incentive compensation related to the international integration (\$2.2). Antitrust litigation and business acquisition costs decreased \$1.3. Absent these charges, our operating expense to sales ratio was 23.1%, a 10-basis-point improvement over the prior year ratio of 23.2%.

The vesting of our long-term performance-based stock awards is contingent upon the creation of shareholder value as measured by the cumulative cash returns and final period net operating profit after tax compared to the established hurdle rate over a three-year period. As such, the tax benefit from the international integration resulted in \$2.2 of additional expense related to performance-based stock awards in the first quarter of 2012.

Other income and expense decreased \$10.1 largely due to the full collection of the Forethought Note in April 2011 (\$6.4) and a decrease in investment gains from \$4.6 in 2011 to \$1.4 in 2012. See Item 1, Note 13 for further details.

A tax benefit of \$10.4 was recognized in the first quarter of fiscal 2012 due to the determination that certain international earnings that were previously expected to be repatriated are now permanently reinvested. Largely due to this tax benefit, our income tax rate declined from 34.3% to 20.5%. See Item 1, Note 8 for details. Our adjusted income tax rate was 31.2% compared to 34.3% in the prior year.

Batesville

	Three Months Ended June 30,				Nine Months Ended June 30,			
	2012		2011		2012		2011	
	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue
Net revenue	\$ 145.7	100.0	\$ 150.6	100.0	\$ 455.1	100.0	\$ 482.7	100.0
Gross profit	51.2	35.1	59.3	39.4	171.0	37.6	203.0	42.1
Operating expenses	25.4	17.4	25.8	17.1	72.1	15.8	77.8	16.1
Operating profit	25.8	17.7	33.5	22.3	98.9	21.7	125.2	26.0

Three Months Ended June 30, 2012 Compared to Three Months Ended June 30, 2011

Revenue decreased 3% to \$145.7 primarily due to a decline in burial volume. The burial volume decline was caused by an estimated 5% reduction in North American burials, driven in part by an estimated 2% decline in

[Table of Contents](#)

North American deaths. North America experienced one of the largest drops in year-over-year deaths in the past 30 years. Burial volume was also negatively impacted by the rate at which consumers opted for cremation. A decline in the average selling price driven by aggressive price competition also contributed to the decrease.

Gross profit decreased 14% to \$51.2, representing 35.1% on a percentage-of-sales basis. The decline was due to lower volume and average selling price, short-term transition costs including those related to the shift consolidation, increased distribution and commodity costs, and restructuring charges. Excluding current year restructuring charges (\$0.4), Batesville's adjusted gross profit was \$51.6 representing 35.4% on a percentage-of-sales basis.

Batesville's management consistently sizes operations to respond to changing market conditions and consumer preferences, and continuously evaluates capacities to ensure products are manufactured in the most efficient manner possible. As mentioned above, Batesville consolidated the first and second shifts earlier in the year at one of its plants. We expect this change to deliver approximately \$5.0 of annual savings going forward; however, we did incur certain transition costs upon implementation that must be considered in determining the net long-term savings. In the current quarter, Batesville experienced approximately \$1.0 in short-term transition costs related to the shift consolidation that have negatively impacted gross margin.

The ratio of operating expenses to sales was 17.4%, an increase of 30 basis points. The adjusted operating expense to sales ratio increased by 50 basis points to 16.7% from 16.2%. The adjusted operating expense to sales ratio excludes restructuring charges related to termination benefits (\$1.0 in 2012 and \$0.7 in 2011) and antitrust litigation expense (\$0.7 in 2011). In the third quarter, Batesville incurred restructuring charges (\$1.0) related to a workforce reduction. We estimate that this change will deliver annual savings of approximately \$4.0 and do not anticipate that we will incur significant additional costs related to these activities.

Nine Months Ended June 30, 2012 Compared to Nine Months Ended June 30, 2011

Revenue decreased 6% to \$455.1 primarily due to a decline in burial volume. The burial volume decline was caused by an estimated 4 to 5% reduction in North American burials, driven in part by an estimated 2% decline in North American deaths. The decline in fiscal year 2012 was in part due to a very mild pneumonia and influenza season and represented one of the largest drops in year-over-year North American deaths in the past 30 years. Burial volume was also negatively impacted by the rate at which consumers opted for cremation.

Gross profit decreased 16% to \$171.0. The decline was primarily due to lower volume, short-term transition costs including those related to the shift consolidation, increased commodity costs, and restructuring charges. Excluding restructuring charges, adjusted gross profit was \$173.4 or 38.1% on a percentage-of-sales basis.

The ratio of operating expenses to sales was 15.8% compared to 16.1% in the prior year. The adjusted operating expense to sales ratio was 15.3%, an improvement of 50 basis points over the prior year adjusted ratio of 15.8%. The adjusted operating expense to sales ratio excludes restructuring charges (\$1.0 in 2012 and \$0.7 in 2011) related to termination benefits and antitrust litigation expense (\$0.5 in 2012 and \$1.3 in 2011). Adjustments also include the impact of the long-term incentive compensation related to the current year international integration (\$0.8) and sales tax recoveries (\$0.7) in the prior year. Management continues to adjust the cost structure to offset declining volumes and reduced compensation and benefit expenses this year by \$6.0. This included \$1.9 of savings in the first quarter related to changes in employee benefits that we do not expect to take place again in the future.

[Table of Contents](#)

Process Equipment Group

	Three Months Ended June 30,				Nine Months Ended June 30,			
	2012		2011		2012		2011	
	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue	Amount	% of Revenue
Net revenue	\$ 92.7	100.0	\$ 60.6	100.0	\$ 274.6	100.0	\$ 169.5	100.0
Gross profit	39.6	42.7	26.8	44.2	117.8	42.9	76.2	44.9
Operating expenses	26.6	28.7	17.6	29.0	83.2	30.3	51.6	30.4
Operating profit	13.0	14.0	9.2	15.2	34.6	12.6	24.6	14.5

Three Months Ended June 30, 2012 Compared to Three Months Ended June 30, 2011

Revenue increased by 53% to \$92.7, and by 56% on a constant currency basis. The increase was attributable in part to the Rotex acquisition completed in August 2011, as well as growth in the existing Process Equipment Group's revenue.

Future revenue associated with the Process Equipment Group is influenced by order backlog because there is a lead time involved in manufacturing specialized equipment and parts for customers. Though backlog can be an indicator of future revenue, it might not include many projects and parts orders that are booked and shipped within the same quarter. The timing of order placement, size, and customer delivery dates can create fluctuations in backlog and revenue. Revenue attributable to backlog is also affected by foreign exchange fluctuations for orders denominated in currencies other than U.S. dollars. Based upon new orders accepted, less orders completed and shipped, backlog increased from \$136.5 on March 31, 2012, to \$140.1 on June 30, 2012.

Gross profit increased 48% to \$39.6 primarily due to revenue growth, including growth from the Rotex acquisition in August 2011. Gross profit margin declined by 150 basis points to 42.7%, primarily due to product mix, market factors that impact pricing, and restructuring costs. Adjusted gross profit margin was 43.6% in 2012 and excludes \$0.8 of restructuring costs, primarily termination benefits and accelerated depreciation related to the closure of one manufacturing plant.

Gross profit margin for the Process Equipment Group is influenced by a variety of factors, including the timing and size of orders, the mix of products and services sold, and market factors that impact pricing. Adjusted gross profit margin excludes the impact of restructuring and acquisition-related expenses. The Process Equipment Group's adjusted gross profit margin may fluctuate from quarter to quarter; however, we expect adjusted gross profit margin to fluctuate within a normal historical range on an annual basis.

We continue to see progress in the implementation of Hillenbrand Lean Business principles in our Process Equipment Group. Earlier this year we strategically realigned the Process Equipment Group through the consolidation of certain manufacturing facilities. This resulted in the closure of one manufacturing plant enabling the Process Equipment Group to more efficiently meet customer needs, while continuing to provide the same high-quality products and services.

The ratio of operating expenses to sales improved by 30 basis points to 28.7%, primarily attributable to the integration of Rotex, which has a lower operating expense to sales ratio. The Process Equipment Group incurred \$0.2 in restructuring costs related to the consolidation of manufacturing facilities. Excluding these restructuring charges, the operating expense to sales ratio improved by 40 basis points to 28.5%.

Nine Months Ended June 30, 2012 Compared to Nine Months Ended June 30, 2011

Revenue increased 62% to \$274.6. Foreign currency translation did not significantly impact revenue during the period. The increase was attributable in part to the Rotex acquisition completed in August 2011, as well as growth in the existing Process Equipment Group's revenue. Backlog increased by \$21.1 over the past nine months from \$119.0 on September 30, 2011, to \$140.1 on June 30, 2012.

20

[Table of Contents](#)

Gross profit increased 55% to \$117.8 primarily due to revenue growth, including growth from the Rotex acquisition in August 2011. Gross profit margin declined by 200 basis points to 42.9% primarily due to product mix, market factors that impact pricing, larger system sales, and restructuring costs. Excluding restructuring costs (\$1.1), adjusted gross profit margin was 43.3%, a decline of 160 basis points.

The ratio of operating expenses to sales improved by 10 basis points to 30.3% and by 200 basis points to 28.3% on an adjusted basis. Adjustments include restructuring charges (\$2.7) and backlog amortization (\$2.5). The value of the backlog was recorded as an asset at the time of acquisition and subsequently expensed when the related revenue was recognized. No further backlog amortization will be recognized related to the Rotex acquisition.

Corporate

	Three Months Ended June 30,				Nine Months Ended June 30,			
	2012		2011		2012		2011	
	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue	\$	% of Revenue
Operating expenses, excluding business acquisition costs and long-term incentive compensation related to the international integration	\$ 5.6	2.3	\$ 7.5	3.6	\$ 20.9	2.8	\$ 23.5	3.6
Long-term incentive compensation related to the international integration	—	—	—	—	1.2	0.2	—	—
Business acquisition costs	0.2	0.1	0.3	0.1	1.2	0.2	1.5	0.2
Operating expenses	\$ 5.8	2.4	\$ 7.8	3.7	\$ 23.3	3.2	\$ 25.0	3.8

Three Months Ended June 30, 2012 Compared to Three Months Ended June 30, 2011

Operating expenses excluding business acquisition costs and long-term incentive compensation related to the international integration declined by \$1.9 to \$5.6. This represents a 130-basis-point improvement on a percentage-of-sales basis and was primarily due to a decrease in long-term incentive compensation driven by operating results.

Nine Months Ended June 30, 2012 Compared to Nine Months Ended June 30, 2011

Operating expenses, excluding business acquisition costs and long-term incentive compensation related to the international integration, declined \$2.6 to \$20.9. This represents an 80-basis-point improvement on a percentage-of-sales basis and was due in part to leveraging our established corporate group over a growing business platforms base and a decrease in long-term incentive compensation driven by operating results. When Hillenbrand was first established as a separate public company in 2008, we created a centralized corporate infrastructure to manage the Company's business platforms. We anticipate that this expense base will continue to decline as a percentage of sales.

21

[Table of Contents](#)

Non-GAAP Operating Performance Measures

The following are reconciliations from GAAP operating performance measures to the relevant non-GAAP (adjusted) performance measures.

	Three Months Ended June 30, 2012			Three Months Ended June 30, 2011		
	GAAP	Adjustments	Adjusted	GAAP	Adjustments	Adjusted
Cost of goods sold	\$ 147.6	\$ (1.2)(a)	\$ 146.4	\$ 125.1	\$ —	\$ 125.1
Gross profit	90.8	1.2	92.0	86.1	—	86.1
Operating expenses	57.8	(1.5)(b)	56.3	51.2	(1.8)(d)	49.4
Operating profit	33.0	2.7	35.7	34.9	1.8	36.7
Income tax expense	8.6	0.9(c)	9.5	10.5	0.6(c)	11.1
Net income	21.3	1.8	23.1	22.5	1.2	23.7
Diluted EPS	0.34	0.03	0.37	0.36	0.02	0.38

	Nine Months Ended June 30, 2012			Nine Months Ended June 30, 2011		
	GAAP	Adjustments	Adjusted	GAAP	Adjustments	Adjusted
Cost of goods sold	\$ 440.9	\$ (3.5)(a)	\$ 437.4	\$ 373.0	\$ —	\$ 373.0
Gross profit	288.8	3.5	292.3	279.2	—	279.2
Operating expenses	178.6	(10.1)(e)	168.5	154.4	(3.0)(g)	151.4
Operating profit	110.2	13.6	123.8	124.8	3.0	127.8
Income tax expense	20.6	15.0(f)	35.6	43.2	1.0(c)	44.2
Net income	80.0	(1.4)	78.6	82.6	2.0	84.6
Diluted EPS	1.28	(0.02)	1.26	1.33	0.03	1.36

- (a) Restructuring
(b) Restructuring (\$1.2), business acquisition costs (\$0.2), and antitrust litigation (\$0.1)
(c) Tax effect of adjustments
(d) Restructuring (\$0.7), antitrust litigation (\$0.7), and business acquisition costs (\$0.4)
(e) Backlog amortization (\$2.5), restructuring (\$3.7), long-term incentive compensation related to the international integration (\$2.2), business acquisition costs (\$1.2), and antitrust litigation (\$0.5)
(f) Tax benefit of the international integration (\$10.4) and tax effect of adjustments (\$4.6)
(g) Restructuring (\$0.7), antitrust litigation (\$1.3), business acquisition costs (\$1.7), and sales tax recoveries (\$0.7)

We have previously discussed our strategy to selectively acquire manufacturing businesses with a record of success which could benefit from our core competencies to spur faster and more profitable growth. Given that strategy, it is a natural consequence to incur related expenses, such as amortization from acquired intangible assets and additional interest expense from debt-funded acquisitions. Accordingly, we use Earnings Before Interest, Income Tax, Depreciation, and Amortization (“EBITDA”), among other measures, to monitor our business performance.

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2012	2011	2012	2011
Net income	\$ 21.3	\$ 22.5	\$ 80.0	\$ 82.6
Interest income	(0.1)	(0.8)	(0.4)	(7.2)
Interest expense	3.0	2.6	8.8	8.3
Income tax expense	8.6	10.5	20.6	43.2
Depreciation and amortization	9.4	8.7	31.0	26.0
EBITDA	\$ 42.2	\$ 43.5	\$ 140.0	\$ 152.9
Long-term incentive compensation related to the international integration	—	—	2.2	—
Restructuring	2.3	0.7	7.0	0.7
Other	0.2	1.1	1.7	2.3
EBITDA - Adjusted	\$ 44.7	\$ 45.3	\$ 150.9	\$ 155.9

Note: “Other” includes antitrust litigation, business acquisition costs, and sales tax recoveries.

[Table of Contents](#)

For the three and nine months ended June 30, 2012, consolidated adjusted EBITDA decreased \$0.6 (1%) and \$5.0 (3%) primarily due to the decline in burial volume at Batesville, offset in part by the Rotex acquisition completed in August 2011 and by growth in existing Process Equipment Group revenue.

Liquidity and Capital Resources

We believe the ability to generate cash is critical to the value of the Company. In this section, we discuss our ability to generate and access cash to meet business needs. We describe actual results in generating and utilizing cash by comparing the first nine months of fiscal year 2012 to the same period last year.

We discuss how we see cash flow being affected for the next 12 months. While it is not a certainty, we explain where we think the cash will come from and how we intend to use it. Finally, we identify other significant matters that could affect liquidity on an ongoing basis.

	Nine Months Ended June 30,	
	2012	2011
Cash flow provided by (used in):		
Operating activities	\$ 109.6	\$ 155.3
Investing activities	(13.6)	98.7
Financing activities	(194.0)	(165.5)
Effect of exchange rate changes on cash and cash equivalents	(1.5)	11.4
Net cash flow	\$ (99.5)	\$ 99.9

Cash provided by operating activities decreased \$45.7 primarily due to the full collection of the Forethought note in the prior year and the decline in Batesville operating results, offset in part by the Rotex acquisition completed in August 2011 as well as growth in the existing Process Equipment Group.

Cash from investing activities for the nine months ended June 30, 2012 was a \$13.6 net cash outflow compared to a prior year net cash inflow of \$98.7. This fluctuation was primarily due to the full collection of the Forethought note, the sale of our remaining auction rate securities, and the return of investment capital from affiliates in the prior year, as well as increased capital expenditures in the current year.

Cash used in financing activities increased \$28.5 as a result of higher net repayments on the revolving credit facility in fiscal year 2012.

Our cash balance decreased \$99.5 from September 30, 2011 to \$16.0 at June 30, 2012, largely related to the impact of our international integration. Prior to the completion of our international integration, we held significant amounts of cash at our international affiliates that could not efficiently be utilized to pay down our revolving credit facility. We can now more efficiently move cash globally, and we expect that our new credit facility will enhance this ability further. See Item 1, Note 18 for further details. From a balance sheet perspective, our net debt (total debt less cash) improved from \$316.0 at September 30, 2011 to \$257.6 at June 30, 2012, a net decrease of \$58.4.

12-Month Outlook

We believe that our cash on hand, cash generated from operations, and cash available under our revolving credit facility will be sufficient to fund operations, working capital needs, capital expenditure requirements, and financing obligations. We may use additional cash generated by the business to pay down our revolving credit facility or we may borrow additional amounts depending on our working capital needs. As a result, the amount borrowed as of the end of a period may not be representative of the balance during the period. We entered into a new revolving credit facility on July 27, 2012. See Item 1, Note 18 for further details.

The cash at our foreign subsidiaries totaled \$11.2 at June 30, 2012. The majority of these funds represented earnings considered to be permanently reinvested to support the growth strategies of our foreign subsidiaries.

[Table of Contents](#)

Other Liquidity Matters

As of June 30, 2012, we: (i) had \$6.5 in outstanding letters of credit under our revolving credit facility, (ii) were in compliance with all covenants, and (iii) had access to the remaining \$268.5 of borrowing capacity available. In addition, we had approximately \$18.3 of available credit under our Swiss facilities as of that date. There were no borrowings under these facilities as of June 30, and availability was reduced by \$4.9 for outstanding bank guarantees.

We are currently authorized by our Board of Directors to repurchase shares of our common stock, and may elect to do so, depending on market conditions and other needs for cash consistent with our growth strategy.

Under the Distribution Agreement with Hill-Rom, our ability to borrow under the revolving credit facility for certain strategic transactions, such as acquisitions, may be limited. For more information refer to our Annual Report on Form 10-K for the year ended September 30, 2011.

Off-Balance Sheet Arrangements

We have no significant off-balance sheet arrangements.

Contractual Obligations or Contingent Liabilities and Commitments

There were no significant changes to our contractual obligations or contingent liabilities and commitments during the three months ended June 30, 2012.

Critical Accounting Estimates

During the three months ended June 30, 2012, there were no significant changes to this information, as outlined in our Annual Report on Form 10-K for the year ended September 30, 2011.

Recently Adopted and Issued Accounting Standards

For a summary of recently issued and adopted accounting standards applicable to us, see Note 2 to our consolidated financial statements included in Part I, Item 1, of this Form 10-Q.

[Table of Contents](#)

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISKS

There have been no material changes from the information provided in our Annual Report on Form 10-K for the year ended September 30, 2011.

Item 4. CONTROLS AND PROCEDURES

Our management, with the participation of our President and Chief Executive Officer and our Senior Vice President and Chief Financial Officer (the Certifying Officers), has evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)), as of the end of the period covered by this report. Based upon that evaluation, the Certifying Officers concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report for the information required to be disclosed in the reports we file or submit under the Exchange Act to be recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms and such information is accumulated and communicated to management as appropriate to allow timely decisions regarding required disclosure. There were no changes in our internal control over financial reporting during the quarter ended June 30, 2012, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

[Table of Contents](#)

PART II — OTHER INFORMATION

Item 1. LEGAL PROCEEDINGS

Information pertaining to legal proceedings can be found in Note 14 to the interim consolidated financial statements included in Part I, Item 1 of this report.

Item 1A. RISK FACTORS

For information regarding the risks we face, see the discussion under "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended September 30, 2011. There have been no material changes to the risk factors described in that report.

Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

There were no unregistered sales of equity securities in the three months ended June 30, 2012.

Item 6. EXHIBITS

The exhibits filed with this report are listed on the Exhibit Index, which is incorporated herein by reference. In reviewing any agreements included as exhibits to this report, please remember that they are included to provide you with information regarding their terms and are not intended to provide any other factual or disclosure information about us or the other parties to the agreements. The agreements may contain representations and warranties by the parties to the agreements, including us. Except where explicitly stated otherwise, these representations and warranties have been made solely for the benefit of the other parties to the applicable agreement and:

- should not necessarily be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate;
- may have been qualified by disclosures that were made to the other party in connection with the negotiation of the applicable agreement, which disclosures are not necessarily reflected in the agreement;
- may apply standards of materiality in a way that is different from what may be viewed as material to you or other investors; and
- were made only as of the date of the applicable agreement or such other date or dates as may be specified in the agreement and are subject to more recent developments.

Accordingly, these representations and warranties may not describe the actual state of affairs as of the date they were made or at any other time.

26

[Table of Contents](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HILLENBRAND, INC.

Date: August 1, 2012

BY: /s/ Cynthia L. Lucchese
Cynthia L. Lucchese
Senior Vice President and Chief Financial Officer

Date: August 1, 2012

BY: /s/ Elizabeth E. Dreyer
Elizabeth E. Dreyer
Vice President, Controller and Chief Accounting Officer

27

[Table of Contents](#)

EXHIBIT INDEX

Exhibit 31.1*	Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
Exhibit 31.2*	Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
Exhibit 32.1*	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
Exhibit 32.2*	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
Exhibit 101.INS**	Instance document
Exhibit 101.SCH**	Schema document
Exhibit 101.CAL**	Calculation linkbase document
Exhibit 101.LAB**	Labels linkbase document
Exhibit 101.PRE**	Presentation linkbase document
Exhibit 101.DEF**	Definition linkbase document

* Filed herewith.

** Pursuant to Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.

28

CERTIFICATIONS

Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Kenneth A. Camp, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Hillenbrand, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the periods covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flow of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a.) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b.) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c.) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d.) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a.) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b.) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 1, 2012

/s/ Kenneth A. Camp

Kenneth A. Camp
President and Chief Executive Officer

CERTIFICATIONS

Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Cynthia L. Lucchese certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Hillenbrand, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the periods covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flow of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a.) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b.) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c.) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d.) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a.) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b.) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 1, 2012

/s/ Cynthia L. Lucchese

Cynthia L. Lucchese

Senior Vice President and Chief Financial Officer

Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Hillenbrand, Inc. (the Company) on Form 10-Q for the period ending June 30, 2012, as filed with the Securities and Exchange Commission on the date hereof (the Report), I, Kenneth A. Camp, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Kenneth A. Camp

Kenneth A. Camp
President and Chief Executive Officer
August 1, 2012

A signed original of this written statement required by Section 906 has been provided to Hillenbrand, Inc. and will be retained by Hillenbrand, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

In connection with the Quarterly Report of Hillenbrand, Inc. (the Company) on Form 10-Q for the period ending June 30, 2012, as filed with the Securities and Exchange Commission on the date hereof (the Report), I, Cynthia L. Lucchese, Senior Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Cynthia L. Lucchese

Cynthia L. Lucchese
Senior Vice President and Chief Financial Officer
August 1, 2012

A signed original of this written statement required by Section 906 has been provided to Hillenbrand, Inc. and will be retained by Hillenbrand, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.